

السوق المالية

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

REDUNDANCY

Crunch for the fiftysomethings

Page 14

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Tuesday February 26 1991

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## World News

## Business Summary

### Reformers left out of new Soviet cabinet list

Radical reformers have been excluded from the list of cabinet ministers proposed by Mr. Valentin Pavlov, Soviet prime minister, for approval by the Supreme Soviet. Page 16

### Warsaw Pact ends

The six countries of the Soviet-led Warsaw Pact disbanded their military alliance, which had divided Europe for almost half a century of cold war. Page 6

### Mandela to help

Nelson Mandela briefed President F.W. de Klerk on the crisis in South Africa's black schools and agreed to help the government to work towards racial education. Page 16

### Six may be freed

The Birmingham Six - Irishmen jailed for life after bombings in 1974 in which 21 people were killed - may be free next week. British prosecuting authorities do not intend to contest their appeal. Page 8

### Dissidents in fear

China's notorious Qincheng prison for political detainees is emptying of inmates but at least 11 pro-democracy dissidents still awaiting trial there fear they will be sentenced in secret. Page 16

### UN seeks private aid

Sadako Ogata, the newly appointed United Nations High Commissioner for Refugees, said in Geneva the agency planned to seek private donations to better help the world's 15 million refugees. Page 16

### London rail chaos

London commuters endured a second Monday of travel disruption when a suspected Irish Republican Army bomb exploded on a railway line north of the capital. Mainline stations were closed. Page 9

### Zhivkov on trial

Bulgaria's ousted communist president Todor Zhivkov became the first former East Bloc leader to go on public trial when he appeared in court on charges of embezzlement. Photograph, Page 6

### Réunion riots

Banks and shops were looted and cars burned during overnight riots in the French Indian Ocean island of Réunion. The incidents followed street protests against forced closure of a pirate television station. Page 16

### Challenge to Kaunda

Edward Shamwana, jailed for 10 years for his part in a 1980 coup plot against President Kenneth Kaunda, said he planned to stand for president of Zambia's main opposition party and later to oppose Kaunda. Page 16

### Thai assets frozen

The Thai military junta said it would appoint an interim government within a week. It also ordered assets of allegedly corrupt politicians to be frozen. Page 5

### Rebel offensive

Tigray rebels in Ethiopia said they had launched a large-scale offensive in the northern areas of Gondar and Gojjam, claiming a series of victories. Page 16

### Korean protests

Angry students across South Korea marked President Roh Tae-woo's third anniversary in office with protests and clashes with riot police. Page 16

### China cool to Hanoi

Vietnam, trying to normalise relations with China, recently sent a secret delegation to Peking. But the Chinese response has been cool. Page 16

### Marx of progress

Mongolia's ruling communist party is dropping the teachings of Marx and Lenin because they are outdated, the party secretary said. Page 16

### EC plans economic policy veto by 1994

EC governments would have to submit their economic and budgetary policies to collective Community scrutiny and discipline as early as the second stage of European monetary union (Emu) starting in 1994, according to a compromise tabled by the Luxembourg presidency. Page 16

### BOEING, world's largest manufacturer of commercial aircraft, forecasts vigorous long-term growth despite the severe recession affecting the industry. Page 17

### FRANCE's economy slipped into reverse in the final three months of last year. This was greeted by economists as proof that the country is entering a mild recession. Page 6

### MANNESMANN, German engineering group, maintained last year's profits at around the 1989 figure of DM506m (\$348m) but warned that business became "more difficult" during the year. Page 17

### DAKS Simpson, London clothing store, accepted a \$58m (\$36m) takeover bid from Sankyo Seiko, Japanese clothing company. Page 17

### MARKETS: Paris overcame computer difficulties and a bomb scare. CAC 40 index rose 28.29 to 1,745.17 - best level since August 10. Frankfurt DAX gained 18.63 to 1,601.15. Tokyo Nikkei climbed 858.95 to 26,482.76. New York: By 1.30 pm the Dow Jones was 2.96 higher at 2,892.32. Back Page, Section II

### JP MORGAN, New York banking group, said it failed to syndicate a \$1.1bn loan for the buy-out of IBM's typewriter and printer business. Page 17

### VICKERS, UK engineering group, reported strong performance last year but warned that profits for 1991 may be lower than 1990. Page 18

### DADLER-Benz, German vehicle, aerospace, and electronics group, will not increase dividend, despite higher profits, because of worsening economic outlook and the dollar's weakness. Page 18

### ALWALD bin Tual, Saudi prince who invested \$50m in the convertible stock of CITI corp, pledged to restrict his stake in the US banking group to under 10 per cent. Page 20

### ASAHI Glass, leading Japanese glass manufacturer, reported 25 per cent fall in pre-tax profit to ¥83.8m (\$497m) in the year to end December. Page 22

### COMALCO, Melbourne-based integrated aluminium producer, was hit by lower prices in 1990, with net earnings tumbling nearly 40 per cent. It forecast an even lower result in 1991. Page 22

### NEXT, struggling UK fashion retailer, estimated that it made a pre-tax loss of about £40m (£78.2m) in the year to January 31. Page 18

### AKER, top Norwegian industrial company, is poised to build on extensive restructuring with acquisitions in the UK and US. Page 20

### STOCK exchanges of Jamaica, Barbados and Trinidad and Tobago have begun cross-listing companies as first step in creation of regional stock exchange. Page 24

### STANLEY Works, US hand saw manufacturer, is to establish a joint venture near Krakow, Poland. Page 20

### Financial Times

From today the FT will publish the daily electricity pool price - the spot price for electricity in the newly privatised industry - in the company news section. The price, supplied by the National Grid Company, is quoted in pence per kilowatt hour on a half-hourly basis. Page 20

Bush says liberation of Kuwait is on schedule but warns against euphoria

## Allies push deeper into Iraq

By Tony Walker in Riyadh, Peter Riddell in Washington and Robert Graham in London

ALLIED forces consolidated their positions inside Kuwait and pushed deeper into southern Iraq to encircle the emirate on the second day of their ground offensive.

Iraqis were surrendering and being captured in ever-growing numbers last night with more than 20,000 taken prisoner since Sunday.

Allied casualties remained light. The US military reported that four of their soldiers had been killed and 21 wounded. Of the other 10 nations taking part in the offensive, two British servicemen were confirmed as having been killed just before the offensive. Mr Tom King, Britain's defence secretary, would not confirm suggestions that they were operating behind Iraqi lines.

Last night, however, an Iraqi Scud missile hit a building housing US soldiers in the Saudi city of Dhahran and 12 soldiers were reported dead by eyewitnesses. It was the highest number of casualties caused by a single Scud missile directed either against allied targets or Israel since Operation Desert Storm began on January 17.

There were warnings last night that allied forces, having gained the initiative and occupied more terrain than expected in the opening phase of the land campaign, were beginning to encounter stiffer Iraqi resistance and some of President Saddam Hussein's better-

- Armoured Titans may never meet..... Page 2
- Barrage heralds Arabs' advance..... Page 2
- Rapid resupply operation..... Page 2
- Removing Saddam from power..... Page 3
- Taming the Kuwaiti oilfield fires..... Page 3
- Refugees cast doubt on atrocity reports..... Page 3
- Soviet Union's new diplomatic initiative..... Page 4
- Arafat asserts allied use of napalm..... Page 4
- Iranians uneasy bystanders to suffering..... Page 4

equipped units. US President George Bush said in a statement: "The liberation of Kuwait is on course and on schedule. We have the initiative." But he then cautioned: "We must guard against euphoria. There are battles yet to come, and casualties to be borne."

Iraq claimed to have repulsed several attacks on its forces in Kuwait and said some units had even counter-attacked.

In an effort to blunt the allied offensive, Iraqi military commanders appeared willing to move key armoured units out in the open from well-protected defensive positions just behind the north-west Kuwaiti border. Such manoeuvres were expected to produce the first serious engagement of the land war.

Brig-Gen Richard Neal, US military spokesman in Riyadh, said that 370 Iraqi tanks had been destroyed. He did not

indicate how many had been knocked out from the air but several were believed destroyed in ground operations. This included 35 T-72s, the most modern Soviet-made tank in Iraq's armoury and used by the best units.

"At this moment we are entering the critical phase of this land battle," Mr King told the British parliament. He said the British armoured division was moving forward and was "coming into contact with more capable Iraqi units".

"The news so far has been good. There may be days ahead when it is more difficult," he added.

The allied forces appeared to have two principal objectives. One element of the multi-pronged offensive was aimed at securing Kuwait City and stopping the Iraqis as rapidly as possible from destroying the country's infrastructure further. Brig-Gen Neal said that Continued on Page 16

## Iraqi officer told soldiers to flee rather than fight

By Victor Mallet in south-west Kuwait

AN IRAQI officer advised the soldiers in his command to flee rather than face the allied ground attack, a prisoner of war said yesterday.

"Yesterday afternoon at about 3 o'clock our senior officer told us that the Americans were coming and we should save ourselves," a 25-year-old Iraqi sergeant called Amar explained.

"We have been afraid, because if any soldiers refused to go to the front, [Iraqi President] Saddam kills our families and puts us in prison."

Most of the 15,000 or more Iraqis who have surrendered to the allies since the ground offensive began were not the Republican Guards who invaded Kuwait so competently on August 2, or the

Ba'ath party officials who executed and tortured Kuwaiti civilians.

These were officers and conscripts as disgruntled with the violent ambitions of Mr Saddam as the Americans themselves.

An American supply truck came across a group of 43 deserters on the Saudi side of the border yesterday morning. Clutching wooden poles with white vests attached as a sign of surrender, they walked across the frontier during the night and gave themselves up to the first people they saw.

Some of the other Iraqi captives said they had not been fed for two days and were running out of water.

Amar himself - his family name is withheld for his own

safety - was barefoot. He said he had thrown away his boots because they were too small and hurt his feet.

Amar said he had seen 16 of the 315 men in his unit killed by the allied air bombardment of the past month. Soldiers were unable to understand fully what was happening. "Our leader gives his orders," he said. "We don't have any radios in our units and if any soldier is found with a radio he is put in prison."

"Our president does not let us think at all. We want peace and hate war."

Like so many Iraqis, Amar spent six years fighting in the war launched by Mr Saddam against Iran in 1980, but he is not a professional soldier. He Continued on Page 16

## Wallenbergs to pay SKr12.8bn for Saab-Scania of Sweden

By John Burton in Stockholm

THE investor and Providentia investment companies controlled by the Wallenberg family yesterday made a SKr12.8bn (\$2.3bn) accepted bid for a complete takeover of Saab-Scania, the Swedish vehicle and aerospace group.

Mr Peter Wallenberg, the head of Sweden's most powerful financial dynasty, said the move was designed to protect Saab-Scania from foreign takeover attempts since Sweden's foreign ownership rules were relaxed in the near future.

The bid is also in response to recent tax changes that require Swedish investment companies to redistribute all their dividend income to maintain their favourable tax status.

As a result, Investor and Providentia, which are used by the Wallenbergs to maintain control over their extensive industrial empire, need the ownership of an industrial concern as a new source of cash flow in addition to income generated from share deals.

In a related development, Mr Georg Karnstedt, Saab-Scania president, announced his resignation. He will be succeeded by Mr Lars Kyllberg, the president of Alfa-Laval, the Swedish dairy and food processing equipment maker sold a month ago to Tetra Pak, the Swiss-based liquid packaging concern.

Investor and Providentia made a uniform offer of SKr300 per share, a premium of 35-38 per cent above Friday's closing price for the several categories of Saab-Scania shares. Saab-Scania has a market value of SKr21.8bn.

The two companies, together with their jointly owned Patricia investment company, already control 49.1 per cent of the voting rights and 40.5 per cent of the equity in Saab-Scania, with other Wallenberg interests holding another 8.6 per cent of votes and 7.3 per cent of equity.

The deal will be financed by a SKr6.8bn issue of convertible bonds by Investor and Providentia and SKr6bn in bank loans.

The companies estimate that the purchase will raise their debt burden from SKr12.4bn to SKr19.2bn, while their assets will increase from SKr10.7bn to SKr17.7bn.

The bid had been expected following the Wallenbergs' purchase of a voting stake for SKr4.3bn last year from Swedish financier Mr Sven-Olof Johansson, to stop his raid on the company's shares.

The deal, however, placed severe financial pressure on Investor and Providentia, forcing them recently to sell their controlling stakes in Alfa-Laval and the insurance company Skandia to raise capital.

Mr Wallenberg admitted that he did not originally plan to buy all of Saab-Scania, but falling share prices on the Stockholm bourse in the second half of 1990 prevented the selling of the shareholding acquired from Mr Johansson at SKr300 a share.

Speculation about a Wallenberg bid has driven up the Saab-Scania share price in recent weeks with the Wallenberg offer being 70 per cent above the share price at the beginning of the year.

Background, Page 17



A soldier of the US Marines Second Division guards an Iraqi prisoner of war in Kuwait

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Index

Search

Print

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## CONTENTS

Soviet Union: Prices before reform in hero city of Volgograd	6
Adopting a new image: Britain's chambers of commerce undergo radical overhaul	10
Editorial Comment: Labour's case on industry: Growth pains in Thailand	14
Recession-hit UK banks: Cold comfort in the high street	14
Interview: Tom Ruud, president of Aker, one of Norway's top industrial groups	20
Airlines in chaos: Boeing sees sunlight after clouds	22
Technology: Models of modernity	27
International	28
Companies	28
Markets	28
Finance	28
Energy	28
Transport	28
Health	28
Environment	28
Education	28
Culture	28
Science	28
Law	28
Politics	28
Sports	28
Arts	28
Food	28
Travel	28
Real Estate	28
Telecoms	28
Automotive	28
Aviation	28
Maritime	28
Space	28
Defence	28
Security	28
Intelligence	28
Counterterrorism	28
Counterintelligence	28
Counterespionage	28
Counterterrorism	28
Counterintelligence	28
Counterespionage	28

## Spain comes down with a bad case of 'provisionalism'

When Felipe Gonzalez won his third successive term in office he pledged that his "provisional" government would be quickly reorganised. That was 16 months ago. Page 15

Gold	28
Oil	28
Stocks	28
Bonds	28
Commodities	28
Currencies	28
Interest Rates	28
Exchange Rates	28
Equities	28
Fixed Income	28
Real Estate	28
Telecoms	28
Automotive	28
Aviation	28
Maritime	28
Space	28
Defence	28
Security	28
Intelligence	28
Counterterrorism	28
Counterintelligence	28
Counterespionage	28
Counterterrorism	28
Counterintelligence	28
Counterespionage	28

## MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.9248 (1.9445)	New York lunchtime: DM1.522 (1.5055)	FT-SE 100: 2,835.5 (+21.2)
London: \$1.923 (1.944)	FFs.174 (5.1225)	FT Ordinary: 1,868.5 (+19.8)
DM2.5275 (2.525)	SPR.1203 (1.2923)	FT-A All-Share: 1,128.16 (+1.04)
FFs.175 (5.1175)	Y133.35 (132.05)	New York lunchtime: DJ Ind. Av. 2,854.41 (+4.95)
SPR.1203 (1.2923)	London: DM1.5225 (1.504)	S&P Comp. 355.79 (+0.14)
Y258.3 (257.0)	FFs.175 (5.1175)	Tokyo: Nikkei 26,462.76 (+558.95)
£ index: 94.2 (94.4)	SPR.1203 (1.2923)	
GOLD	Y133.35 (132.25)	
New York: Comex Apr \$360.8 (358.3)	\$ index: 61.4 (60.7)	
London: \$364.35 (358.75)	Tokyo close: Y132.13	
N SEA OIL (Argus)	US lunchtime rates	
Brant 15-day Apr \$16.9 (+0.10)	Fed funds 6.5% (5)	
	3-mo Treasury Bill: yield: 6.162% (6.11)	
	Long Bond: 97.3 (97.4)	
	yield: 8.072% (8.06)	
	Chief price changes yesterday: Page 17	



## THE GULF WAR

# Allied forces subject Iraqis to a withering fire

By Tony Walker in Riyadh and Victor Mallet in Kuwait

IF THE Iraqi military command still had any illusions about the difficulty it faced, they would have been further dispelled yesterday by the air assault against a column of T-72 tanks, possibly operated by the Republican Guard, that ventured out of towards allied forces.

A-10 "tank-busting" aircraft and Apache AH-64 attack helicopters subjected the tank column moving south from positions north of the Kuwait border near the Iraqi town of Basra to withering fire. According to allied reports as many as 35 of the 60 or so tanks were destroyed.

This was the first time any elements from the seven divisions of the elite Republican Guard had thrust towards the allies since the beginning of the ground offensive early on Sunday. But such is allied control of the air that any attempt by Guard units to counter-attack has become extremely hazardous.

The allies, who have been bombing Guard positions day and night for weeks, estimate there are about 15 divisions - or some 150,000 soldiers - being held in southern Iraq as a strategic reserve.

Theoretically, their task is to strike back at the enemy after the steam has been taken out of the advance by frontline defences. While this approach was successful against Iranian "human wave" tactics in the Gulf war, Iraq's elite forces are completely naked without air cover in this latest conflict and are therefore at the mercy of US tank-killing warplanes. The allies made 1,300 sorties in the Kuwaiti area, of which 700 were close air support missions. Four US aircraft were lost.

On the second day of the war, the allies appeared to be on the way to fulfilling the aim enunciated by General Colin Powell, chairman of the US joint chiefs of staff, who said the allied mission was to isolate the Iraqi forces in the Kuwait theatre of operations, as Kuwait and southern Iraq is known in military jargon, and then "kill them".

Gen Powell's dictum envisages a humiliating rout of the enemy and destruction of a

## THE GULF WAR

DAY 40

great deal of Iraqi military equipment. Critical to this strategy is the encircling manoeuvre now being executed by some 10,500 troops of the French 6th Light Armoured Division and 3,000 US airborne troops who have swept rapidly north deep into Iraq from Saudi Arabia to the west of Kuwait.

Latest reports indicate these highly mobile forces have penetrated some 160 km into Iraq to block a possible escape route for Iraqi forces seeking to move west.

After mounting the largest helicopter attack in history on Sunday, the US 101st Airborne division yesterday set up a forward supply base 60 km inside the Iraqi border.

Allied forces are moving forward on all fronts, albeit at a slightly reduced pace after the Sunday's furious onslaught.

Allied spokesmen say armoured and mechanised divisions are meeting light to moderate resistance, but as yet there has been no pitched battle and little sign that the Iraqis are able or willing to make a stand.

Even the much-vaunted Republican Guard appears to have been slow to react which raises the question as to whether its capabilities may not have been exaggerated. US spokesmen said the Guard's combat effectiveness had been reduced by about 40 per cent before the land battle started.

News of progress of the British Challenger 1 tanks of the 4th and 7th British Armoured Brigades has been sketchy, but they are believed to be continuing to rumble forward to engage Republican Guard units and play their part in isolating

the Iraqis. Meanwhile the US VIII Corps on their left flank is reported to have advanced about 50 km into Iraq.

Egyptian and Syrian armour was also pressing forward into Kuwait from positions north of the Saudi town of Hafar al Batin. Victor Mallet of the Financial Times followed Egyptian forces into the Kuwait theatre and reported they were proceeding relatively slowly against some resistance.

Allied forces led by the 2nd Marine Division were last night poised to enter Kuwait City. In one engagement, US Marine forces were reported to have destroyed between 50 and 60 Iraqi tanks.

Meanwhile, in Kuwait City Iraqi troops were said by US and Saudi spokesmen to be engaging in a reign of terror against civilians, and were also causing further widespread damage to buildings and other facilities.

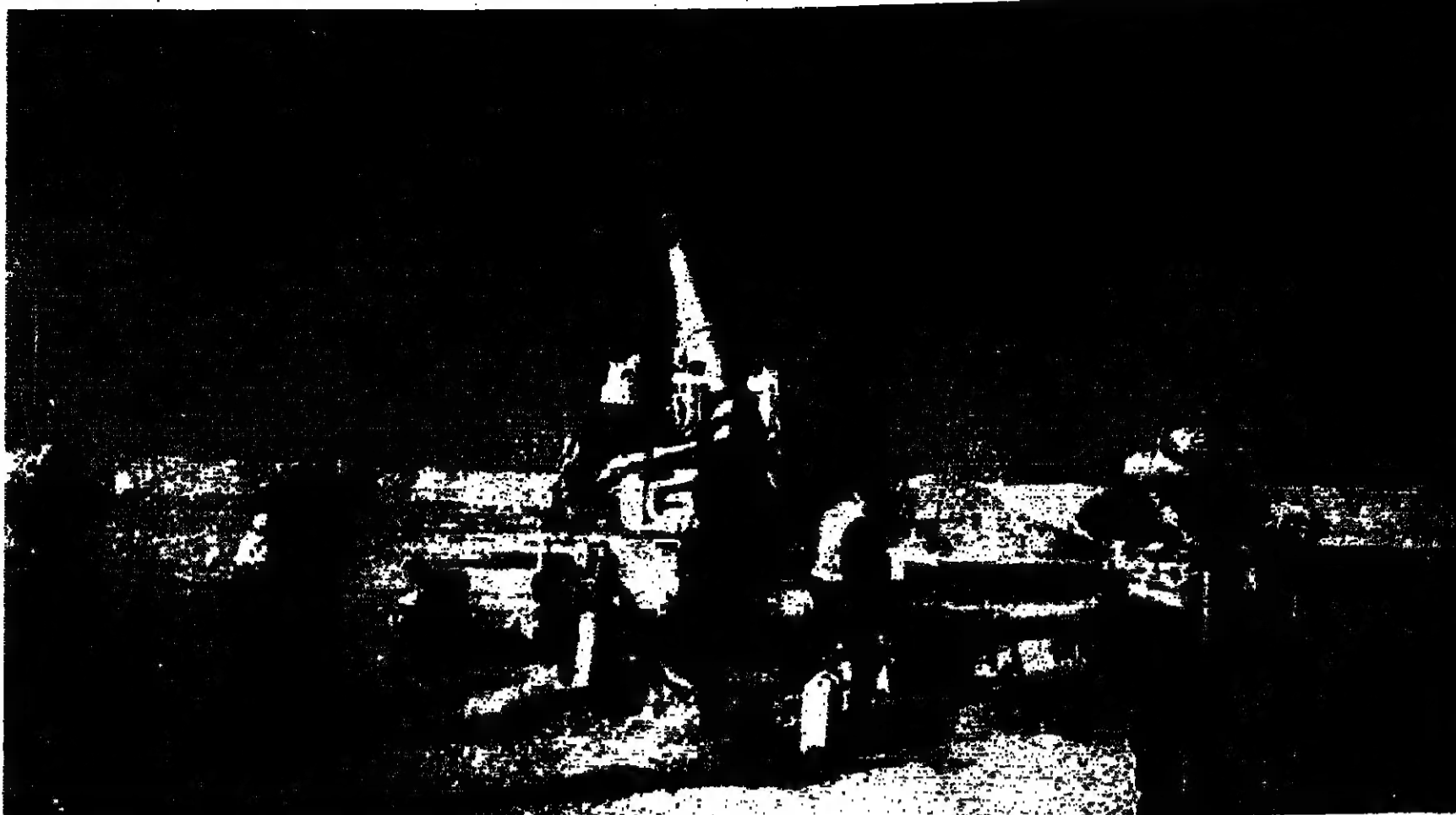
Stories of the continued rape of Kuwait may well be spurting on the allies in their drive to liberate the city while something is left and to relieve pressure on the estimated 300,000-400,000 besieged Kuwaitis and Palestinians trapped there.

The US is also likely to be continuing to reinforce elements of the 82nd Airborne Division and Saudi parachute troops reported to have landed north of Kuwait City on Sunday. There was no sign as yet of a marine amphibious landing in Kuwait. About 20,000 Marines are waiting for word to go ashore.

The commander of the amphibious group said he did not expect an assault order "in the near term" but that could change instantly.

In Paris, the French military said Iraqi forces to the far west of Kuwait had been overwhelmed.

In Riyadh, Brigadier General Richard Neal of US Central Command after detailing a string of allied successes, including the destruction of some 370 tanks since the ground offensive began yesterday, warned the coalition had employed "only a small portion of its total combat power." There have been no reports of the US XVIII Army Corps in action.



A BRITISH HEAVY artillery unit unleashes a savage barrage of fire against Iraqi positions inside Kuwait

## Armoured Titans may never meet

By Paul Abrahams and Andrew Slade

IF THE full weight of allied and Iraqi armour clash in the largest tank battle since the Second World War, it will represent a blow for allies' strategy. The allies hope such a tank battle will not take place.

Allied commanders believe it will be possible to counter the Iraqi's 2,500 remaining tanks by co-ordinating the extraordinary power of modern artillery, infantry-operated anti-tank weapons, strike aircraft and attack helicopters.

The result is that while the tank may not be obsolete, it is now only one of many methods of dealing with enemy armour. By the end of the conflict the conventional military wisdom that the best anti-tank weapon is another tank will have been seriously challenged.

Allied doctrine was demonstrated yesterday when an Iraqi column of about 80 T-72 tanks, possibly operated by the Republican Guard, was attacked from the air as it attempted to engage allied armour.

The column, which was less than a couple of hours from allied forces, was repeatedly assailed by A-10 specialist anti-tank aircraft and Apache AH-64 attack helicopters before

it could reach the allied ground troops. Marine Brig Gen Richard Neal claimed afterwards that 35 T-72s had been destroyed.

The allies' doctrine is to attack Iraqi armour concentrations using artillery, jets and attack helicopters before they reach friendly ground troops. This prevents the full force of the Iraqi armour meeting the allies' main battle tanks, the American Abrams M1A1 and British Challenger 1.

The strategy was formulated not because the allied armour is inferior to the Soviet-built equipment.

The Abrams M1A1 is one of the most advanced tanks in the world with British-designed Chobham armour that makes its front almost invulnerable to fire. The Iraqis would need to engage the Abrams' flanks or rear at short ranges to have a chance of damaging the vehicle.

In contrast, most of the Iraqi tanks, which include Soviet-built T-62s, T-55s and T-69s, are basic though reliable tanks whose design dates from the 1950s. Although the T-62 is potentially lethal at short ranges under 2,000 metres, it is no match for any of the allied

main battle tanks whose guns have a far greater range.

However, the allies are anxious to prevent Iraq's T-72s engaging allied armour in large numbers. Operated by the Republican Guard and a small number of other units, the T-72 is far more capable than its earlier consins.

### Long-expected battle pulling in 6,000 tanks might never happen

With a powerful 125mm main gun, it can fire armour piercing rounds as far as 2,100m and less effective high-explosive rounds up to 4,000m. Its low silhouette also makes it difficult to hit.

A short-range encounter between these Soviet-designed tanks and allied armour could lead to heavy casualties, when the Americans have specifically stated their desire to minimise casualties.

Instead, the allies are

attempting to use their theoretically superior command and control systems to allow ground troops to call in support from artillery, attack helicopters and aircraft before they reach the friendly forces.

The destructive power of the weapons available against Iraqi armour is formidable. The Multiple Launch Rocket System, which consists of a single vehicle with 12 rockets, has the destructive power of a battalion of conventional artillery.

The devastation wreaked by the armament on the Apache AH-64 attack helicopter is considerable. The aircraft can carry two tons of ordnance and engage enemy tanks at ranges of 6km using eight laser-guided Hellfire anti-tank missiles, or at shorter range with its 30mm armour-piercing chain-gun ammunition and 36 free-flight anti-armour rockets. The helicopter also has highly sophisticated night-vision systems that allow the aircraft to engage enemy armour in the dark.

Yesterday's action against the T-72s was the first time the Apache, whose programme cost the US taxpayer \$12bn (£6bn), has been used in the role for which it was designed

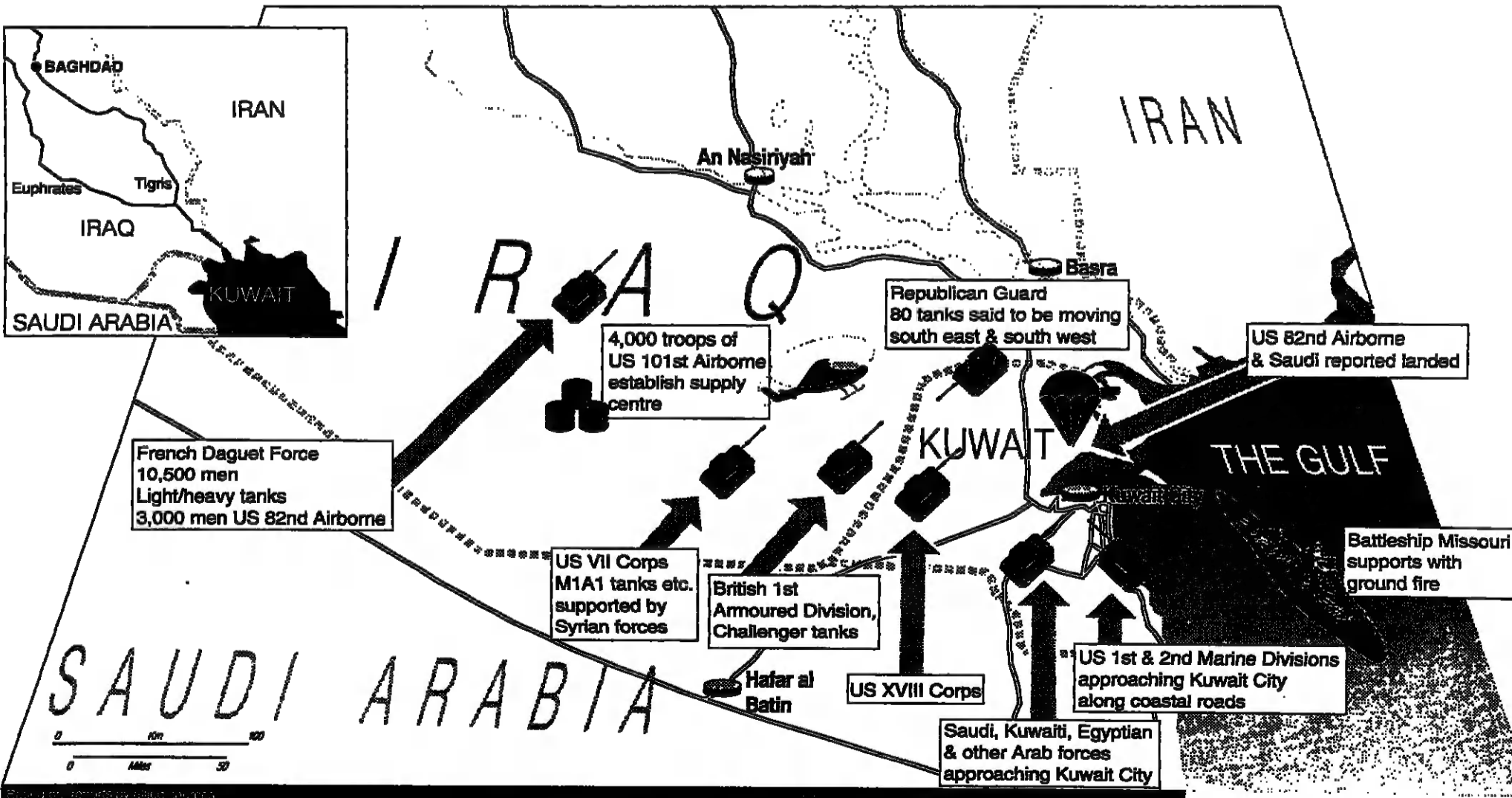
- to strike deep behind enemy lines against tank concentrations.

The allies also used the formidable A-10 Thunderbolt, nicknamed the "Warthog", a lumbering, unsophisticated and ungainly aircraft which apparently represents the antithesis of the Americans' high-tech approach to war.

However, the Iraqi T-72s yesterday had little chance in the open against the A-10's ordnance. The aircraft was specifically designed to destroy Warsaw Pact armoured columns.

Its six-barrelled 30mm cannon fires shells of depleted uranium at a rate of up to 4,000 rounds a minute, giving the weapon a distinctive "buzz-saw" sound. The cannon alone is reputedly able to rip tanks apart. In addition it can carry heat-seeking Maverick or Hellfire missiles, 500lb bombs and Rocket cluster munitions.

With such overwhelming fire-power available to allied ground forces, the real test will be whether the allies are able to co-ordinate the different arms effectively. If they do, the chances of the Iraqis being able to mount a successful counter-attack are considerably lowered.



## Howitzer barrage heralds Arabs' advance

Victor Mallet, one of the last journalists to flee occupied Kuwait, returns with Egyptian forces

IN August last year this featureless desert was swarming with refugees from the Iraqi invasion of Kuwait. Terrified Kuwaitis, westerners, fearful of being taken hostage, and truckloads of Egyptian, Indian and Filipino migrant labourers abandoned their livelihoods and fled across the sands to Saudi Arabia.

Yesterday the boot was on the other foot. Egyptian and Saudi tanks advanced into Kuwait territory under the thunder of their own howitzer barrages, cleared paths through Iraqi minefields and overran front-line Iraqi positions in the south-west of the country.

It was a far cry from those baking hot days in August when the refugees

huddled around the Saudi fort at the Misna border crossing, waiting for food and water while bedouin riflemen carrying ancient weapons set off on their desert patrols.

Yesterday - Kuwait's national day - the columns of allied tanks, armoured personnel carriers and lorries advancing through the winter wind and rain stretched back across the frontier and past the fort into Saudi Arabia for as far as the eye could see. Egyptian soldiers raised their hands in V for victory signs. The Saudis shouted "OK" as their green flag, proclaiming the oneness of god and the primacy of the prophet Mohammed, fluttered from the turrets of their M-60 tanks.

Minefields and sporadic Iraqi artillery fire slowed the Arab advance into Kuwait, but all along the front Iraqi soldiers were surrendering to the overwhelming force of the multinational alliance.

The Egyptians edged forward into Kuwait through the afternoon, heading north and then east as the occasional incoming shell exploded in a puff of grey smoke nearby.

They moved across no-man's-land, over the dual carriageway between Kuwait City and Salmi, past an abandoned blue saloon car and on into enemy territory.

Six Egyptians lay seriously injured on the ground, receiving rudimentary medical care from the back of an

armoured personnel carrier, a shape lay on a stretcher under a shroud. They were the victims, the Egyptians said, of their own multiple rocket launcher, which misfired and detonated a missile on the ground in front of them.

A wounded soldier screamed as a medical officer sewed up a hole in his leg.

All around, the Egyptians in their German-made chemical suits were hurriedly digging temporary foxholes in case of a more determined Iraqi artillery bombardment.

But allied air power seemed to have won the day.

Columns of vulnerable trucks advanced unhindered by the fear of

an Iraqi air attack and the only sound from the sky was the buzz of American spotter planes.

Egypt's big guns spurted white flames and sent concussion waves over the battlefield as they pounded the Iraqi lines in the distance.

The mottled, brown butterflies fluttering over the tanks and troops did not seem to notice. Perhaps they were revelling in the sight of a desert so green and grassy in places that it resembled a lawn.

When peace comes, this winter's heavy rains will provide good grazing for the camels and sheep of the bedouin who once roamed freely between Saudi Arabia, Iraq and Kuwait - and doubtless will again.

## British ship shoots down feared missile

By David White, Defence Correspondent

ONE of the most feared potential threats in the Iraqi arsenal - the Silkworm shore-to-ship missile - was brought into action for the first time in the five-week-old conflict yesterday.

One was shot down in flight and a second crashed into the sea just after launch. Allied naval commanders have been anxious about the vulnerability, especially of their support ships, to missile attack, and a successful strike would provide a prime propaganda prize for the Iraqis.

A three-tonne missile was launched just before dawn yesterday morning, and according to one report was aimed at the battleship USS Missouri, which has been bombarding the Kuwait shoreline with its 16-inch guns.

The downed Silkworm was intercepted by two Sea Dart air-defence missiles fired from the British destroyer Gloucester. The Sea Dart, which dates from the 1960s, was used successfully against

Argentine aircraft in the Falklands, but it had never until now downed a missile in conflict.

Like the US Patriot system, which has made such a mark on the Gulf war by its success against Iraq's extended-range Scud missiles, the Sea Dart is an anti-aircraft system upgraded to enable it to counter missile attacks.

Allied ships are also equipped with specially-designed weapons to counter sea-skimming missiles such as the French-made Exocet, which Iraq possesses.

On January 24, two Iraqi Mirage F1 jets were shot down by a Saudi fighter just over the Gulf coast in what may have been an attempted Exocet attack, but otherwise the Exocet threat has not materialised. Allied aircraft have carried out a number of raids to try to destroy Iraq's Silkworm sites. The site used for yesterday's launchings was attacked afterwards by US Navy aircraft, a British spokesman said.

## Rapid advance extends resupply operation

By Peter Bale of Reuters in Hafar al-Batin, Saudi Arabia

A VAST resupply operation has swung into action along the Saudi border to support Sunday's allied ground attack into Iraq and Kuwait.

Thousands of tankers, ammunition trucks, tank carriers and assorted specialist vehicles crowded the east-west supply route near the front. Chinook helicopters hurried urgent loads along the supply route code-named "Dodge".

The requirements of an American mechanised division are staggering. Its 5,400 vehicles need each day 1,400 tons of fuel, 1,000 tons of ammunition and 340 tons of food and other supplies.

Resupplying the allies on the

left wing of the offensive will become increasingly difficult as they advance. There are few roads in southern Iraq and those that exist may have to be widened, and in parts resurfaced, if they are to be used to maximum efficiency.

The logistics operation has been carefully planned. On Sunday, units from the 101st Airborne division, known as the Screaming Eagles, flew more than 300 helicopters in an operation to set up a forward supply point more than 50 miles inside Iraq. The depot consisted of 60-square-mile staging area in Iraq to serve as a giant fuel and ammunition dump for later assaults.



It may take two years for the Kuwaiti oilfield fires to be brought under control

**By Juliet Sychrava**

"Two hundred live fires could take two years to put out, using the five fire fighting companies and all their resources," he said. That was once you had all the equip-

Putting out the well fires is only half the problem the KPC faces. Because around half Kuwait's oil fields are operated under pressure, Mr Sultan said, stopping the oil from flowing from a damaged well could be very difficult. Unlike non-pressurised fields, where the oil flow will often shut off automatically when a fire starts, when damaged these release oil in a jet that can be

several hundred feet high. "It is like a champagne bottle," Mr. Sultan said. "If you break the top off it keeps flowing, and you have to get the top back to stop it."

Exports, Mr Sultan said, were the next stage in the KPC's plan. "Initially we thought we should start exporting as soon as possible, to earn revenues for the state.

Kuwait might take up the option of laying a new pipeline to Jubail in Saudi Arabia, and exporting from there. But Mr Sultan said this was unlikely, as the Kuwaiti coast was closer.

**By Lamia Andoni in Baghdad**

souks were crowded with shoppers by mid-day, but most Iraqis were glued to their radios to follow the news from the front.

Earlier, another morale-boosting message said defeated enemy troops were "rolling in their blood and

**By Samia Nakhoul,**  
Reuter Correspondent,  
in Ruweisheh, Jordan

packed with soldiers and weapons. There are Iraqi soldiers, anti-aircraft guns and tanks between houses."

**Sand! Arabian armoured personnel carriers sweep over the desert into Kuwait after breaking through Iraqi defences**

crisis. The EC has also pledged  
Ecu250m aid to Israel.

**By Lionel Barber in Washington**

**End of the war for captured Ira**

of soldiers marching through the

Uwaidi desert yesterday under the

eye of a member of the US Second

**Marine Division**

**By Robert Mauthner, Diplomatic Correspondent**

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**Financial Times (Scandinavia) Oster-**  
**gade 44, DK-1100 Copenhagen-K,**  
**Denmark. Telephone (33) 13 44 41. Fax**  
**(33) 935335.**

**End of the war for captured Iraqi soldiers marching through the Kuwaiti desert yesterday under the eye of a member of the US Second Marine Division**



## THE GULF WAR

Capital boost  
dilutes Iraqi  
holding in GIB

By Stephen Fidler, Euromarkets Correspondent

GULF International Bank, the Bahrain-based bank owned by the seven Arab Gulf states including Iraq, is to receive a \$450m capital injection to offset expected losses on its loans to Iraq and other countries in the Middle East.

The capital injection will come from the Gulf Investment Corporation (GIC), owned by the six states of the Gulf Co-operation Council - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates - but not Iraq.

The capital injection means that Iraq's 14.3 per cent shareholding in GIB will be significantly diluted, but not eradicated. Over \$1bn of capital has been paid in to GIB since its foundation.

The development comes a few days ahead of an announcement of GIB's 1990 results, which are expected to show a \$426m loss for the year. The losses have been caused mainly by a sharp increase in provisions on the bank's loans to Iraq, Jordan, Yemen and to companies in Kuwait.

The move is designed to cut the bank's net exposure to Iraq - after previous provisions and net of Iraqi deposits

which can be offset against loans - to zero.

GIB has suffered badly since the Iraqi invasion of Kuwait. Immediately after the invasion, some other banks cut their lines of credit to GIB, forcing it to sell significant amounts of assets to stay liquid. It has since embarked on severe economies, closing some foreign offices and reducing staff at its headquarters.

However, bank officials stress that GIB will not be swallowed by GIC and the two organisations will continue to trade separately.

Speculation in Bahrain had suggested that the expected capital injection would be used to squeeze Iraq out as a bank shareholder. Officials say this was not the intention of the move, and all existing shareholders will remain.

However, there are some questions yet to be resolved. GIC may apparently be taking some of its shareholding in non-voting capital.

There are also technical issues to address. For example, the shareholder from the UAE in GIB is the Abu Dhabi Investment Authority, while that in GIC is the federation.

Non-Gulf Opec nations  
meet as prices slip

By Deborah Hargreaves in Vienna

SIX MINISTERS from the Organisation of Petroleum Exporting Countries (Opec) met yesterday in Vienna for informal discussions on the outlook for the oil market.

Ministers from Libya, Algeria, Indonesia, Venezuela, Nigeria and Gabon arrived in Vienna as oil prices lost another 40 cents after initial allied successes in the ground attack to free Kuwait.

The price for Brent North Sea crude for April delivery eased yesterday following optimistic reports from the war after losing more than \$2 a barrel last week as the market faced the prospect of peace in the Gulf.

Mr Ghanjar Kartasasmita, Indonesia's oil minister, said he was concerned about oil prices and the war. His view reflects the worry among Opec's smaller producers that there will be a sharp decline in price once the war in the Gulf is over.

Opec producers have more than made up for the loss of Iraqi and Kuwaiti oil production, and output by the remaining 11 members is currently running at some 23.5m barrels a day. However, ministers have seen demand expectations repeatedly revised downwards

and the call on Opec oil is estimated to be below 21m b/d in the second quarter of this year.

Ministers meeting in Vienna were discussing how production can be reined back after the war since, even if Opec were to reinstate its pre-war production ceiling of 22.5m b/d, it would probably not be enough to support prices. But, between them, the smaller producers account for less than 40 per cent of Opec output and can do little alone.

Venezuela, the largest producer at yesterday's talks, has increased its market share within the organisation by 3 points to 11 per cent since the start of the Gulf crisis. Mr Celestino Armas, Venezuela's oil minister, has suggested that the country may be looking to maintain output above its quota level.

But Saudi Arabia is the key producer within Opec and could be in no hurry to move back to its pre-war production levels - Saudi Arabia has increased output by more than 3m b/d to 8.5m b/d since the crisis began. The Gulf producers were opposed to the talks in Vienna, preferring to wait until the war is over before discussing oil production.

Congress opposition to  
US reconstruction role

By Peter Riddell, US Editor, in Washington

THE US taxpayer should not be asked to finance the reconstruction of Kuwait and other countries affected by the Gulf war, Mr Tom Foley, Democratic Speaker of the House, warned yesterday.

These comments, coming from such a mainstream and influential Democrat, highlight the limits likely to be imposed by Congress on the future US role in the region.

There is a widespread view in Congress that the rebuilding of Kuwait and the Gulf should not be borne by the US, though the Bush administration has been active in trying to secure reconstruction contracts for American companies.

Mr Foley said: "The American taxpayer should not be asked to bear any financial burden for the reconstruction of this region, either Kuwait or other countries, especially Iraq. The oil in the region is a great source of wealth, and we should not have to bear the

additional burdens of peace and restoration of the area that we've borne during the war."

While there is overwhelming support for President Bush's handling of the war, there is concern in Congress that the US should not become sucked into a continuing large-scale commitment of ground forces, as happened after the Second World and Korean wars.

The US should not be involved on anything like the scale it has today in either reorganisation and economic development of the region or in maintaining the peace, Mr Foley argued.

He said the US military presence should not be large after the war, compared to the 530,000 plus troops deployed now. Any ground force should, he suggested, be less than 20,000. "Over the horizon forces, naval and air forces, could back up peacekeeping forces from the region and from neutral countries."

## Soviet Union launches new round of diplomacy in UN

By Michael Littlejohns, UN Correspondent, in New York and Our Foreign Staff

THE Soviet Union initiated a new round of private consultations in the United Nations Security Council last night, as Mr Javier Pérez de Cuéllar, the secretary-general, emphasised that hostilities and diplomacy "could live together".

Moscow's motives were unclear as most members had already agreed that the start of the Gulf ground war pre-empted diplomacy, at least for the time being. But President Mikhail Gorbachev again appealed to President George Bush to call off the ground offensive.

Mr Gennady Yanayev, the Soviet vice-president, said the two leaders had spoken on the telephone. He feared that unless the ground war was halted quickly there would be a growing danger of other countries

being sucked into the conflict. Mr Yanayev added it was vital to continue working for a political solution to the crisis, however slim the chances of success might appear.

Meanwhile, Pravda, the main Soviet Communist party newspaper, returned to the attack and accused Washington of seeking world hegemony and planning the destruction of Iraq.

"The war is waged first of all to satisfy the ambitions of the US to achieve sole leadership of the world", it declared. "And it is waged to improve the health of the economies of the west through the transfusion from the rich Gulf countries of many millions [of dollars] for military action."

Western diplomats speculated that

the most recent Soviet move may have been largely for domestic consumption, to give the impression that President Gorbachev was still actively seeking a peaceful settlement, after the failure of his efforts last week.

Another theory in the UN was that Moscow was deeply concerned about the fate of Iraq's President Saddam Hussein and was seeking ways to spare its former client while looking also to a Soviet post-war role in the region.

A western European member said he did not believe there was anything sinister behind last night's Soviet initiative, as it was widely felt that the Soviets genuinely wanted to be helpful. But if Mr Yuliy Vorontsov, the Soviet ambassador to

the UN, had new information from the Iraqis that he wanted to give the Security Council, it should come directly from them and not from the envoy.

"What the council needs is a positive response by Iraq that it will comply with all 12 resolutions," the western delegate said.

Most members said they did not expect at this stage that the Soviet initiative would lead to a formal meeting of the Security Council, which adjourned on Saturday without scheduling any date for debate to resume.

Mr Pérez de Cuéllar said it was important to retain the hope that something could still be done to save lives, although he did not have any objection to allied troops moving

into parts of Iraq to cut off supply lines into Kuwait. In remarks to reporters yesterday, he said coalition forces would be exceeding their UN mandate if they tried to topple President Saddam and his regime. "We are an organisation which is very careful to respect the internal affairs of member countries," he said.

Mr Pérez de Cuéllar stressed he had never heard anyone admit that it was a goal of the allies to remove the Iraqi leadership.

Asked about reports that coalition troops were far inside Iraq, the secretary-general said his military knowledge was limited but it appeared to him that this was indispensable to the objective "exclusively to liberate Kuwait".

Opposition  
delays  
Kuwait talks

KUWAITI opposition figures

have postponed a conference that was due to have discussed alternatives to the restoration of the al-Sabah ruling family once Kuwait is liberated by the allies, Jimmy Burns writes.

The conference due to have taken place this week in London is now not expected to take place at least until early March although its organisers are under considerable pressure from other Kuwaiti exile groups to postpone it indefinitely for the sake of national unity.

For example, the shareholder from the UAE in GIB is the Abu Dhabi Investment Authority, while that in GIC is the federation.

Inter-bank debts  
to be settled

Kuwaiti banks will begin settling their inter-bank obligations on March 18 following the decision by western countries to unfreeze their assets, Sheikh Salem Abdul Aziz al-Sabah, the Kuwait central bank governor, said yesterday, David Lascelles reports.

The settlement was originally due to begin this month but had to be put back because of procedural delays. The settlement, which concerns about \$4bn-\$5bn of non-Kuwaiti dollar obligations, is being guaranteed by the Kuwait central bank.

Syria and Britain  
exchange envoys

Syria and Britain exchanged ambassadors yesterday to heal a four-year rift, Reuters reports from Damascus. Officials said Mr Andrew Green, Britain's new envoy to Damascus, had talks on the war with Mr Farouk al-Shara, the Syrian foreign minister, after presenting his diplomatic credentials.

Diplomats said Britain had endorsed Mr Mohammed Khader, head of the foreign ministry's West European department in Damascus, as Syria's ambassador to London.

Jordan and Iran  
repair relations

Jordan's first envoy to Iran for 10 years will leave for Tehran today to reopen his country's embassy, the official news agency Petra said yesterday, Reuters reports from Amman. Jordan and Iran broke off ties in 1981 because of Amman's staunch support for Baghdad in the 1980-88 Iran-Iraq war.

Tear gas fired at  
Egyptian students

Egyptian police fired barrages of tear gas yesterday at hundreds of Egyptian students protesting against the Gulf war and chanting "death to America". Witnesses said the clash, the second in as many days, erupted when students poured off the campus and began throwing stones at riot police deployed around the area.

## Algiers rally

About 1,000 students and professors staged a sit-in in front of the Algerian parliament yesterday to support Iraq and demand Algeria cut ties with US-led allies fighting it. Reuters reports from Algiers. Mr Ahmed Ben Bella, the former president, joined the students who blocked traffic on the main port-side boulevard.



Palestinian refugees in the town of Dehaishe, in the occupied West Bank, relax on sacks of flour from Belgium which were distributed yesterday by the United Nations after the easing of harsh curfew restrictions by the Israelis

## Israel eases restrictions on Palestinians

By Hugh Carnegie in Jerusalem

THE Israeli army yesterday eased harsher restrictions imposed in the occupied territories at the onset of the allied ground offensive in Kuwait, allowing most Palestinians some relief from the severe economic hardship they have faced during the Gulf war.

Blanket curfews were kept in place for several weeks after the start of the war, drawing protests that the restriction was being used to punish Palestinians for supporting Iraq, not simply to prevent disturbances, as the army insisted.

The renewed clampdown on Sunday was eased yesterday morning after the army reported few incidents of unrest. In most areas residents were able to go to local places of work. But the vast majority of the 110,000 Palestinians who normally work in Israel remained barred

from leaving the territories and a night curfew remained in force.

The government also disclosed yesterday that it had formally requested extra military aid from the US worth \$1bn (\$250m) to offset defence costs incurred as a result of the crisis. Israeli demands for compensation from Washington, which already supplies Israel with annual military and economic aid of more than \$3bn, have recently caused some friction between the two.

Initial figures put forward by Israel of \$13bn - \$10bn to help absorb a tide of Soviet Jewish immigrants and the rest to cover defence and economic costs caused by the war - were privately rebuffed by Washington.

The White House later issued a sharp public rebuke over complaints by Mr Zal-

man Shoval, the Israeli ambassador in Washington, that Israel was being unfairly treated on aid issues. Israel feels it deserves rewards for howling to US pressure not to enter the war despite repeated Iraqi missile attacks, which continued early yesterday with two strikes by Scud-B rockets in the south of the country. There were no injuries.

The figure of \$1bn contained in the latest formal request is limited to defence costs. Israel wants it to be drawn from emergency US provisions for war spending.

The Bush administration, which has already provided Patriot missile batteries to counter the Scuds, has yet to indicate a willingness to pay up, but Israel is hoping congressional pressure will help produce the extra aid.

## Doubts surface in region over PLO leader's role in post-war events

Arafat asserts allied use of napalm  
justifies Iraqi retaliation in kind

By Tony Walker in Riyadh

MR Yassir Arafat, chairman of the Palestine Liberation Organisation, said yesterday the use of napalm by allied forces in the Gulf war justified retaliation in kind by Iraq, which has threatened to use chemical weapons.

"It is clear American troops and the alliance have used napalm... which is internationally forbidden," he told Spain's state-run Radio Nacional in Tunis. "This way they are giving Iraqi forces the motives and the right to use the same arms in retaliation."

A US Marine Corps spokesman said last week that napalm, a highly inflammable petroleum jelly used for bombs and flame-throwers, was being used to destroy oil-filled trenches dug by Iraqis to stop allied troops.

In another interview, with Australian Broadcasting, the PLO leader said that whatever happened in the Gulf crisis there could never be a Middle East peace unless Palestinian demands for self-determination were met.

But a persistent question in regional capitals as the Gulf war reaches a climax and attention turns to events after the conflict is whether Mr Arafat will have a role in attempts to resolve the Arab-Israeli dispute.

Mr Arafat, who has led the PLO since 1969 and has been a force in Palestinian politics since the 1950s, is perhaps facing his biggest crisis. His support for Iraq's President Saddam Hussein has put him at odds with traditional supporters in the Gulf and in Egypt and has further diminished his standing in the west.

The collapse of Gulf states' support is a serious blow for the PLO as Saudi Arabia and Kuwait were its main financial backers. They have now suspended payments except for small allocations for humanitarian causes, and these are not being channelled through PLO headquarters.

In the Australian Broadcasting interview, conducted at his Tunis headquarters, Mr Arafat refused to admit his support

for the Iraqi leader was a mistake, insisting he was responding to the wishes of his people. Palestinians see in Mr Saddam a potential saviour, the one Arab leader who might be prepared to stand up to Israel.

But the PLO leader must have been embarrassed when the Palestine issue was dropped from the agenda in concerted Soviet attempts late last week to stave off the looming ground war.

Mr Arafat said the issue for the world now was to bring about a ceasefire, followed by discussions on regional security arrangements. "This is the start," he said, "the start is a ceasefire to stop this war and to achieve peace for all of us."

Otherwise, he added, "the Palestinians lose, the Israelis will lose, the Americans will lose... [and] the Arab nations will lose."

The Israelis would lose, he added, because the Gulf crisis had shown that security was "not a military issue, not a power issue".

"Peace is a political agreement and not power, not aggression of power," he declared. "Not missiles, not air forces, not tanks - peace is a peaceful agreement."

Mr Arafat was critical of the US, which he said had let him down on a number of occasions. But when asked whether he was giving up his attempts to secure a homeland for his people, he replied: "I can't give up, I am a freedom fighter."

He replied evasively at first to a question about whether he stood by his 1988 Geneva declaration, renouncing terrorism and recognising Israel's right to exist, but then said: "I am completely committed to it."

Asked at the end of the interview whether negative judgments about his behaviour had finished him in the eyes of the west, the PLO leader replied his leadership was "the will and the determination of the Palestinian people and this is my guidance - I am following it. And it is only for the Palestinian people to decide who will represent them."

## Iranians are uneasy bystanders to their neighbours' suffering

By Michael Field in Tehran

"IT'S ONLY now we have room to breathe - to trade with you and get your technology," commented an adviser to one of the Iranian ministers.

He was referring to the easing of western restrictions on trade with Iran since 1988 and his country's own opening to the outside world. But he added quickly: "I am afraid that these events in the Persian Gulf will lead to a political accident in the region and I fear that the flower I have been trying to grow will be crushed."

The adviser is one of the new breed of senior Iranian officials - reasonably religious but pragmatic and friendly. His fear is

that if western forces stay in the Gulf after the defeat of President Saddam Hussein headline elements of Britain and America are trying to reassert their colonial dominance in the area. The hardliners might demand that Iran cease seeking foreign investment, stop taking foreign loans and once again return the Islamic republic to a poor and embittered self-sufficiency.

Like other members of the Iranian government, of all political shades, this official was suspicious that America, and particularly Britain, might genuinely be seeking a new presence in the Gulf to manipulate its governments and

control its resources.

To western minds, such an idea may seem out of date. Yet Iranians are still very conscious their country was a political pawn for more than a century, until the middle of the Shah's reign or even until the revolution of 1979. Old ways of thinking die hard.

In the early months of the Gulf crisis the Iranian government was afraid the multinational coalition would fall apart and that Mr Saddam, who invaded its country in 1980, would be left holding Kuwait. Now Tehran is quietly relishing seeing him and his army destroyed, even though its pleasure is being dampened by fears of western

designs and an emotional reaction against its old enemy, America, bombing fellow Moslems.

The government's main policy objective is to get itself involved in whatever security arrangements are put together in the Gulf after the war - partly so it can insist on westerners being excluded and partly because it believes that Iran with its population of 55m, should be the leading Gulf power.

The Iranians find it difficult to see themselves as others see them and they do not understand how much they have aroused the hostility of Saudi Arabia and the Gulf states during the last 10 years. The government has been strictly neu-

tral in the Gulf war precisely to earn a place for itself in the post-war diplomatic game in the Gulf.

Given the continuing potential for radicals to cause trouble at home, there are limits to how open President Ali Akbar Hashemi Rafsanjani can be in making friendly gestures to the west and the Gulf states. But, quietly, he and his supporters are trying to develop new relations, commercially and politically.

The government's caution is reflected in the line it has taken internally on the war. It has said nothing about Mr Saddam but has been supportive of the Iraqi people, giving great play in sermons and

radio and television programmes to the civilian casualties caused by allied bombing. Like the mass of the Arab people, the Iranians have been shocked by the scale of the bombing and, ironically, their sympathy is increased by their own memories of the 200-odd missile attacks that Iraq launched on Tehran in early 1988.

Also, like many Arabs, Iranians do not see the military relevance of the allies bombing Iraqi bridges, refineries and telecommunications buildings. They believe that the allies are "trying to destroy Iraq" because they will "not allow it to be powerful".

Few Iranians (or Arabs) know much about the Second World War,

and the idea of a country bombing its enemy's industries and communications to cripple its forces is alien to them.

Before the ground battle started, Iranians often asked why the allies did not "come out, attack the Iraqis and fight like men". They were also surprised by the very public way in which the Americans went about collecting finance for the campaign.

Now that the allies are fighting on the ground and seem likely to demolish the Iraqi forces swiftly, some of the more thoughtful Iranians suggest that the public mood may change a little as people see the benefits and realise the purpose of the allied strategy.



INTERNATIONAL NEWS

# Thai junta 'will appoint interim cabinet in week'

By Peter Ungphakorn in Bangkok

THE military junta that seized power in Thailand on Saturday promised yesterday to appoint an interim government within a week and ordered the assets of allegedly corrupt politicians frozen.

No names were mentioned but the military were clearly emphasising an early return to normality. They said the assets of the public's biggest complaint about the overthrown government concerned corruption.

The announcements were made as business continued almost as normal on the first working day since the coup, with troops withdrawn from many positions they had taken up at the weekend.

But the stock market was battered by a 7.3 per cent (57.4-point) slump in its share index, which closed at 734.24. Some 15 stocks were down, with 300 colleagues against the coup.

Military leaders were tight-lipped about candidates for the new cabinet. They said it would run the country until a new constitution is drafted and elections are held, a process they said should take six months. Gen Sunthorn Kongsompong, leader of the ruling National Peace-keeping Command, said portfolios would go to experts where the generals did not have the appropriate know-how.

Gen Suchinda Kraprayoon, army commander-in-chief, rejected suggestions he would be prime minister. The junta has appointed six advisory committees whose membership includes several prominent technocrats and businessmen. It said Gen Chaiwat Choonhavan, the prime minister it overthrew, would soon be freed, with other ministers.

Yesterday, the junta summoned senior civil servants and bankers to affirm Thailand's free-enterprise policy. Gen Suchinda urged bankers to help keep public confidence in the economy.



A Thai policeman grabs a student in an anti-government protest

# Black voters split over Chicago poll

By Barbara Durr in Chicago

A FEW years ago, they called it Beirut on the lake; a city paralysed, at war with itself. But today Chicago is working together.

It begins a television campaign advertisement for Mayor Richard Daley, who faces a Democratic primary vote in his bid for re-election.

The mayor, son of the legendary Chicago politician Richard Daley who was mayor for more than two decades, is widely tipped to win the primary. And in this Democratic party stronghold, that is expected to clinch his victory in an April 2 general poll.

At the heart of the Daley campaign is the claim that he has brought the city peace and some prosperity after years of racial strife. The city, famed for financial and political corruption, is indeed experiencing the least acrimonious mayoral campaign in memory.

Yet while the mayor can justly boast an unusual calm in the city among other accomplishments, the lack of an effective black challenger seems his best guarantee of victory.

Blacks outnumber whites in the city and could present the most formidable voting block. But Chicago's black politics have been in a muddle since the sudden death in 1987 of Mr Harold Washington, the city's first black mayor.

Mr Daley came to office in a special by-election in 1989 to complete Mr Washington's second term.

Mr Washington, a charismatic politician who eventually won significant white support, was first elected in 1983 in the midst of tremendous racial tension.

His five-year reign was wracked by political battles which hobbled his efforts to deliver significant improvements on many of the black community's most urgent needs in housing, health care and education. But his memory still symbolises black political empowerment for the city's African-American community.

There was no designated heir to pick up his mantle and the black community's consensus candidate in tomorrow's primary contest, has stepped into the void. But, while articulate and experienced, Mr Davis, a former Chicago city council member and a county commissioner, is unable to garner the solid support of blacks.

He was chosen by a gathering of the city's top black leadership just a few months before the mayoral contest began, leaving him little time to build a campaign organisation or raise funds. He has raised less than \$100,000, while Mr Daley has amassed a war chest of some \$3.5m.

In the latest poll of public opinion, Mr Davis was preferred by just 21 per cent of those likely to vote, while Mr Daley was picked by 53 per cent.

Yet more disheartening for Mr Davis were the poll results on black voters' preferences. Just 38 per cent of blacks said they preferred Mr Davis to Mr Daley, while another 38 per cent said there was no difference between the two.

Black political leaders hope that Mr Davis can at least make a decent showing. But they are worried that they will lose political ground, perhaps spoiling chances for the 1995 contest.

The new all-black Harold Washington Party says that it intends to run a candidate in the general election if Mr Davis loses in the primary. But its chances for the April poll look slender against an effective and well-heeled Daley organisation.

Battle fatigue and despair seem to have set into the black community, where unemployment runs as high as 65 per cent among young men.

Mr Jim Hutchinson, vice-chairman of the Harold Washington Party, said: "Harold's death was more than just the death of a political leader. It was the death of hope."

Mr Daley has been able so far to stop short of any action that could regenerate conflicts. But to keep the calm he enjoys now, the mayor will have to employ all his skills.

Tomorrow, Chicago's nearly 1.8m voters will also cast ballots for 50 city council members (aldermen). There are 270 candidates, of whom 18 are black.

# China warns on foreign debt

CHINA'S foreign debt was growing rapidly and stricter controls on borrowing were needed, Yin Jieyan, new head of the country's Foreign Exchange Control Administration said, Reuters reports from Peking.

The China Daily quoted Yin as saying foreign debt had grown rapidly in the second half of 1990, especially in the last quarter. Last year, many western governments and international organisations resumed loan programmes frozen after the Tiananmen disturbances in June 1989.

Diplomats said it was hard to estimate the size of China's foreign debt. It could be as high as \$50bn (£25.2bn), up from about \$25bn in June last year and \$41.2bn at the end of 1989. Debt was about \$40bn at the end of 1988.

Yin said foreign debt repayment accounted for less than 10 per cent of China's total foreign exchange earnings last year. Hard-currency earnings in 1990 rose 10.7 per cent to \$45bn, with foreign exchange spending up 2.6 per cent to \$39.5bn. Stricter curbs should be put on approval of foreign resumed loans and the granting of loans to non-manufacturing projects or projects unable to repay the money.

# Final act opens on Nigeria's plan to restructure \$35bn debt

THE final act opens in London today in the Nigerian military government's grand design to restructure the country's estimated \$35bn (£17.6bn) external debt before next October's return to civilian rule, writes Tony Hawkins, recently in Lagos.

Nigerian officials, led by Mr Abubakar Alhaji, finance minister, and representatives of the London Club of commercial bank creditors, will be negotiating a rescheduling and buy-back agreement covering \$5.8bn of bank debt.

Over the past three months, three of the remaining four pieces of the debt jigsaw puzzle have been put in place. In January, the IMF approved an SDR 319m standby credit for Nigeria, paving the way for the second stage of the exercise - the rescheduling of some of the country's \$17.5bn debt owed to the Paris Club of official creditors.

The third stage was a rescheduling agreement with the Soviet Union covering the \$850m in repayments and interest owed by Nigeria in respect of the Ajakuta steel complex.

This left the commercial banks. Discussions got off a poor start in March last year, when the former Nigerian finance minister, Chief Olu Falae, told the banks Nigeria would replace existing borrowings and arrears with the issue of 30-year bonds, with a 10-year grace period, paying interest of only 3 per cent a year, against a 9.5 per cent average previously.

This was rejected by the banks who put up their own package, including a debt buy-back proposal. In November, with a new finance minister, Mr Abubakar Alhaji, Lagos offered to buy back at least 60 per cent of the outstanding commercial bank debt at market-related prices, leaving the balance to be covered by collateralised 30-year bonds paying interest of 6.25 per cent a year.

This was also rejected by the banks on the ground that the package was "not voluntary", which meant it did not guarantee equal treatment to all creditors. But differences were narrowed, and both sides are now optimistic about a deal.

Meanwhile, the immediate outlook for the Nigerian economy has deteriorated with the collapse of the oil price.

Pre-Gulf war balance of payments forecasts for 1991, assuming an oil price averaging \$21 a barrel, and exports of 1.55m barrels a day, pointed to oil exports of \$12bn, supplemented by non-oil exports of some \$400m.

The foreign exchange budget for the year assumes imports of \$5.5bn, debt-service payments of almost \$3bn, with \$1.5bn being added to reserves. That would leave some \$2.5bn for "contingencies" which could include buying back debt, along with other off-budget activities, such as military purchases.

Before Paris Club debt was rescheduled, Nigeria's 1991 debt-service payments on its external borrowings of \$35bn were estimated at \$7.4 bn, or 60 per cent of forecast merchandise exports.

However, the foreign exchange budget allocates only \$2bn for debt service, implying that the \$3.2bn reduction in Paris Club payments will be supplemented by substantial London Club savings of about \$300m.

A \$1 fall in the price costs Nigeria \$368m, when calculated over a year. So a 1991 average price of \$17 would cut exports to \$10bn, seriously inhibiting the proposed buy-back programme.

Lagos thus may be left with a finely-balanced cost-benefit calculation as to whether Nigeria will be better off with a reduced debt burden than with higher levels of current imports, projected at \$6.8bn - under 40 per cent of the 1991 level.

Economic management has been further complicated recently by renewed downward pressure on the naira, which has fallen from Naira 7 to the dollar to 9.5 over the past three months.

Most observers agree that it is in the interests of both sides at the London meeting to reach agreement.

The banks need to accept that unless the oil price rebounds strongly, Nigeria's 1991 debt service ratio will still be uncomfortably high at 30 per cent, and that Lagos has virtually no room for manoeuvre.

For their part, the Nigerians need a deal to regain access to commercial credits, including bank lending for the important Ose Condensate project.

Above all, Gen Ibrahim Babangida, Nigeria's military leader, wants to get the debt-service ratio below 25 per cent before next autumn when the civilians, with their track record as big spenders, regain control of the country's finances.

# New package of tied-aid credit curbs 'should be agreed by summer'

LEADING industrial countries should be able to agree a new package of rules limiting tied-aid credits by this summer's annual meeting of the Organisation for Economic Co-operation and Development (OECD), Mr John Macomber, head of the US Eximbank, said yesterday. Peter Montagnon, World Trade Editor, reports.

The talks have been marked by deep differences between the US on the one hand and the EC and Japan on the other over whether they should lead to new curbs on US commodity credits.

Speaking by satellite from Washington, Mr Macomber said there were "the beginnings of some hope" that the differences, which have threatened to reduce the scope of any final agreement, could be resolved.

The talks had been through a discouraging time, but the problems were not as tough as those which had had to be resolved when the OECD first agreed its matrix system for curbing interest rate subsidies on export credits.

He believed participants were starting to accept there was no reason for linking between farm credits and credits for manufactured goods such as telecommunications and transportation equipment, for which the US wants aid subsidies curbed.

Tied-aid credits affected some \$11.5bn (\$5.8bn) worth of trade a year, a volume far larger than that covered by many individual trade disputes. "We must make substantive changes and not tinker about the fringes."

Trade officials in Europe warned against assuming a breakthrough was near. Europe and Japan had always insisted US farm credits should be included if a sectoral approach was adopted. Mr Macomber's statement suggested the US still wanted

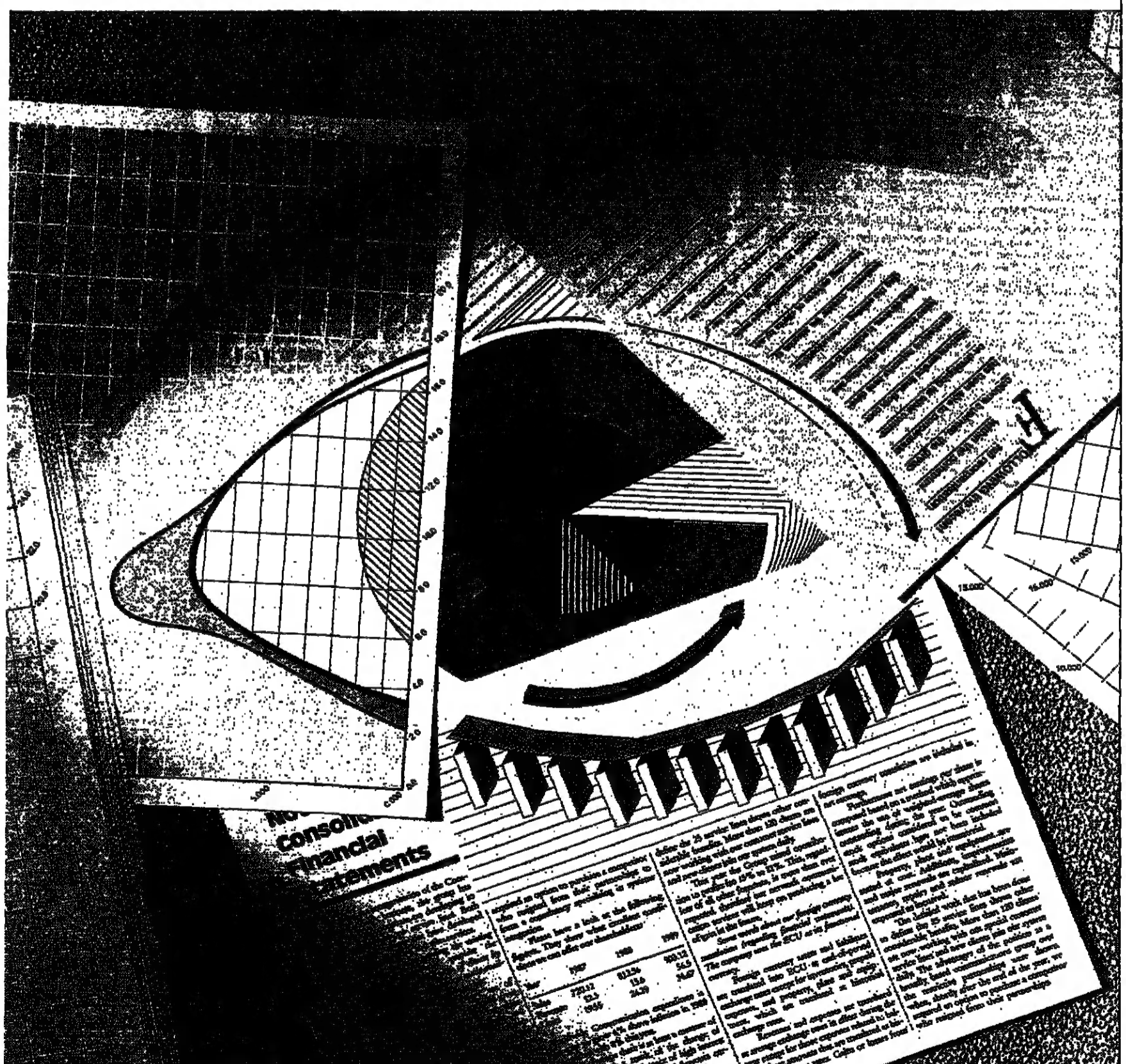
specific rules on certain manufactured goods, such as telecommunications and transportation equipment, they said.

Mr Macomber reaffirmed yesterday such products were not appropriate for tied aid credits. Also, some countries could afford to do without the subsidy inherent in such credits.

Tied aid credits had created an "enormous" distortion, he added. "The situation is almost out of control." Indonesia, Thailand and the Philippines, as well as some North African countries had got into the habit of basing their purchasing decisions on the availability of tied aid.

Another worry was the growing aid budgets of developing countries such as Taiwan and South Korea. Danger existed they would develop soft-loan programmes, not so much to protect their own industries as to buy world market share for their exports.

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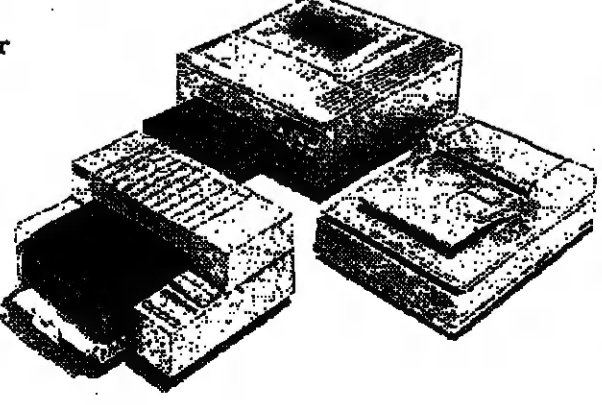


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## INTERNATIONAL NEWS



Day of abolition: Soviet bloc ministers gathered in Budapest yesterday to sign into oblivion the military structure of the Warsaw Pact. The left-hand picture shows Czechoslovakian defence and foreign ministers Labos Dobrovsky (left) and Jiri Dienstbier while, alongside them, their Soviet counterparts Dmitri Yazov (left) and Alexander Bessmertnykh put their signatures to the document.

## Comecon row marks end to Pact

By Nicholas Denton in Budapest

THE formal dissolution yesterday of the military wing of the Warsaw Pact was overshadowed by the postponement of this week's scheduled summit which should also have brought to an end Comecon, the Soviet-led trading bloc.

The Soviet Union and the five other eastern European members of the Warsaw Pact yesterday ended their military alliance, bringing to a formal close its 36 years in armed juxtaposition with Nato.

The end of the pact is also a recognition of the severance of military links with the Soviet Union after the eastern European revolutions of 1989 and elections of 1990.

"It is a formality, but a very important formality, because it is another step in restoring

completely the sovereignty of this country and other countries," said Mr Geza Jezenszky, the Hungarian foreign minister and host of the meeting.

But the Comecon postponement - due to internal disagreements - clouded the atmosphere. Czechoslovakia yesterday invited Comecon ministers to meet in Prague next weekend. Arguments between the Soviet Union and its former allies erupted over what kind of organisation should succeed Comecon, and over Soviet troop withdrawals from Poland, Hungary, Poland and Czechoslovakia have reservations about the proposed successor.

Trade and economy ministers from the three countries

met last week to discuss their worries. "I am against the creation of any new organisation," said Mr Krzysztof Skubiszewski, Polish foreign minister, in a statement which marks a hardening in Polish policy. It is understood also that Hungary is only prepared to accept a body which acts as a "receiver" for a bankrupt Comecon.

The Warsaw Pact action leaves only its political and consultative elements intact. The talks paved the way for the complete abolition of the pact by the end of 1991 or spring of 1992.

David Buchan in Brussels adds: EC finance ministers yesterday agreed to widen project lending by the European Investment Bank to Czechoslovakia, Bulgaria and Romania, and to lend up to \$1.15bn to improve eastern Europe's balance of payments. EC ministers agreed to provide up to half of forthcoming loans by the Group of 24 western aid donors worth \$1bn for Czechoslovakia, \$500m for Hungary. Similar aid is likely for Romania.

Buchan is still some way off agreeing policy terms with the International Monetary Fund, a precondition for all such EC and G-24 aid.

The shape of future security arrangements in the region also became clearer yesterday when Hungarian foreign ministry officials said that a bilateral security agreement with the Soviet Union was due to be signed in March.

## West puts off technology sales relaxation

THE western allies have postponed for six to eight weeks an attempt to make the final step in a widespread relaxation of export controls on technology sales to the Soviet Union and eastern Europe, writes William Dawkins in Paris.

Senior foreign trade officials were to meet in Paris tomorrow and Thursday. But they decided yesterday to put off the session because of technical problems, an unresolved debate over how to control exports to dangerous developing countries such as Iraq, plus unease among some members over the crackdown in the Soviet Union's Baltic states.

Instead, working-level officials will meet this week to try to clear up the points hindering agreement on reform of CoCom, the 17-government Co-ordinating Committee for Multilateral Export Controls, a secretive body originally designed to ban exports of militarily useful technology to the Soviet Union, plus some present and former Communist regimes.

Officials need more time to negotiate agreement over a "couple of items" on a draft list of eight product categories designed to supersede the complex web of individual goods that now have to be related for export by CoCom. This so-called core list includes sensing systems, advanced materials and machine tools, advanced telecommunications, navigation and avionics, and some computers and propulsion systems.

The delay is also the clearest sign yet of a fresh caution among CoCom members - Nato minus Iceland, but plus Japan and Australia - since last June's euphoric agreement to scrap 35 of the 115 categories regulated by the group. That was supposed to be a first step to displacing the lot in favour of the core list to have been agreed this week.

Since that agreement, the Gulf war has intensified CoCom members' existing realisation of the need to establish tougher multilateral controls on exports to the

Third World. Some fear that easing curbs on technology sales to the east bloc will only make it easier for threatening Third World countries to buy militarily useful goods from the region.

The main options under discussion are to adapt CoCom's existing rules to vet technology sales to developing countries, which some European members feel is impractical, or to create a new and more open export control body based on CoCom.

The group could also seek a link with the Missile Technology Control Regime (MTCR), formed in 1987 to curb missile sales to developing countries. However, that poses political problems because the MTCR's members include the Soviet Union and China, both subject to CoCom controls. Some US officials are also said to be anxious that the present liberalisation plan would make it too easy for terrorists to buy sophisticated secure computers which would be immune from intelligence services' scrutiny.

## Albanian unrest may delay elections

By Judy Dempsey and Laura Silber

ELECTIONS due to be held in Albania next month may be postponed following days of unrest throughout the country, a leading opposition member said yesterday.

Mr Genc Polo, the spokesman for the Democratic Party which was founded last December, said hardliners in the ruling Albanian (communist) Party of Labour provoked unrest to crack down on students and the fledgling opposition parties.

Last week, thousands of students pulled down a bronze statue of Enver Hoxha, the dictator who ruled the country for more than 40 years until his death in 1985.

In response President Ramiz Alia, head of the APL, suspended the government and introduced presidential rule. That presidential council consists of party hardliners who, backed by the officer corps in the army, appear to be regaining the political initiative.

However, the tensions within the APL are being exacerbated by the divisions between the country's two ethnic groups. These include the Gëgs (Muslims and Catholics who live in the mountains north), and the Tosks, (Muslim and eastern Orthodox who live in the south).

Blood ties have played a large part in consolidating the identity of these two groups. Hoxha, a Tosk, attempted to weaken these differences through Marxist ideology and a complex system of inter-marriage. Mr Alia's niece is married to Mr Hoxha's eldest son. The APL is largely dominated by Tosks.

The marriage was also designed to protect the Hoxha legacy. But Mr Alia, under pressure from the students and workers, has attempted to weaken that legacy through allowing students to pull down Hoxha statues.

Mr Adil Carcani, who was sacked last week as prime minister, yesterday appealed specifically to party cells in the south of the country which have threatened to boycott the elections.

Greek military patrols along the Albanian border were increased yesterday after 200 Albanians crossed into Greece.

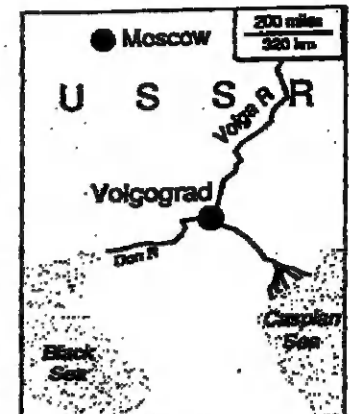
## Prices take priority over politics in the hero city

Boris Yeltsin's support is increasingly uncertain in the Russian heartland, reports Leyla Boulton

A YEAR ago a scandal over the distribution of scarce flats to the children of the party elite had the Communist party leadership in the "hero city" of Volgograd on the ropes. But today this industrial city in the heartland of Russia, better known in the west by its wartime name of Stalingrad, is increasingly disillusioned with politics and tired of squabbling among the country's leaders. It is obsessed instead by imminent price rises and continuing shortages in the shops.

Volgograd is at the heart of the Russia which Mr Boris Yeltsin is struggling to rally against President Mikhail Gorbachev and centralised Communist rule.

But no one knows whether Mr Yeltsin can still count on the popular support he needs to stay in Soviet political life and to implement his promises of republican sovereignty and radical economic reform.



Although he remains the single most popular politician in the Russian Federation, the picture which emerges from this typical Russian city is mixed. The Russian leader's televised call for Mr Gorbachev to resign on the grounds he was leading the country towards "dictatorship" has led to sharply increased attacks on Mr Yeltsin by Communist party officials and the state-controlled media.

Mr Alexander Anipkin, first secretary of the Volgograd regional party committee, is one of the deputies who has signed an appeal for a special congress of the Russian parliament, which will attempt to remove Mr Yeltsin as chairman on March 28.

Mr Yeltsin's supporters, however, are hoping that the Russian leader will secure a direct mandate from the people on March 17, when a referendum on the future of the union will also ask Russian voters whether they want a directly-elected president of the Russian Federation. A "yes" vote for an executive presidency would clear the way for a direct poll which Mr Yeltsin could well win, providing Mr Gorbachev with a challenge that would be difficult to crush without violence.

While the battle lines are clearly drawn between radicals

and hardliners, the people Mr Yeltsin needs to worry about are those in the middle, still hoping for practical reform and a negotiated agreement with the centre.

The regional council, for example, is working on implementing land reform giving peasants the right to buy land in a bid to boost food production. Mr Ivan Shabunin, chairman of the council's executive committee, says there are already 257 would-be farmers

problems with supplies of raw materials and parts, are demanding action by the central government to bring order to the economy. Their managers, by and large, favour the reinforcement of old-style, central planning "administrative-command" methods coupled with limited moves to a market economy. While sharing Mr Yeltsin's hostility to massive price rises, many workers at the ailing factories also believe Communist warnings that radical market reforms would spell mass unemployment.

Mr Nodari Ordonikidze, director of the Red October steelworks which employs 15,000 people, says he trusts the central government to come up with measures to provide him with the scrap metal he needs to keep his plant going. He wants an end to the conflict between the centre and the Russian parliament, which is trying to impose its legislation on all enterprises in the Russian Federation, including all union plants run by central ministries.

Komsomolskaya Pravda newspaper reported two weeks ago that the mighty Dniepropetrovsk Works, with 35,000 workers, had ground to a halt because of a lack of steel sheets.

Managers at the plant, which was built in 1930, denied the report, saying output had not fallen even though they were forced to rush in supplies by road to make up for a temporary shortfall from the neighbouring Novolipetsk metallurgical plant.

It appears that the supplies director told the Komsomolskaya Pravda correspondent, who recorded the interview, that the plant had stopped in order to help attract the relevant ministry's attention to his problems.

But few people, including his opponents, are prepared to write off Mr Yeltsin in advance. "I think Boris Nikolyevich has enough political experience and can take steps to strengthen his authority," Mr Anipkin said in an interview before the TV broadcast. "He is capable tactician."

"Call in a month, and if I'm still here, it will mean that everything's all right," says Mr Shusterman.

## EUROPE IN BRIEF



## Volvo to lay off all workers for nine days

Volvo, the Swedish vehicle group, announced that it would be laying off all car workers in its Swedish production plants for nine days in the spring as a result of falling sales and growing stocks, writes Robert Taylor in Stockholm.

The lay-offs will ensure a cut in production of around 7,000 cars, the company said. Volvo also said that its Belgian car plant in Ghent would cut car production in April and May.

Late last month Volvo announced it was cutting back its Swedish labour force by 1,550 jobs as part of an extensive restructuring programme.

cent compared to the same month last year, writes Eurique Tessieri in Helsinki.

The drop, shown in figures from the National Customs Board, followed the switch from semi-barter to trade based on hard currency at the beginning of January.

Exports to the Soviet Union last month amounted to Fm580m (\$107m), or 7.5 per cent of all Finnish exports. Soviet imports reached Fm678m.

These Finnish-Soviet trade figures are a far cry from the early-1980s, when exports amounted to around 25 per cent of all Finnish exports.

## German sale raises DM3bn

The Treuhandanstalt (Treuhand) privatisation agency has raised DM3.1bn (\$2bn) from selling state-owned companies from former communist East Germany. Treuhand board member Mr Wolfram Krasse said, Reuter reports from Berlin.

Treuhand officials have said the agency has sold nearly 700 firms out of 8,000 state-owned companies, with 95 per cent going to west German investors.

## Riots continue in Reunion

Police lobbed tear gas at stone-throwing youths who pillaged and burned stores and set fire to cars in a second day of riots yesterday in the French Indian Ocean department of Reunion, agencies report.

Paris authorities announced they were sending two

squadrons, 150 men, from mainland France to bolster gendarmes unable to contain what observers said was the worst unrest in 20 years.

The riots, which started on Saturday over the forced closure of a pirate television station, Tele Free Dom, continued overnight Sunday.

Reporters said most of the rioters appeared to be young crooks frustrated by the lack of opportunities on the small island, which is heavily reliant on state handouts from France.

## EC prices show slight rise

Consumer prices across the 12-nation European Community rose a provisional 0.5 per cent in January, a fivefold increase over December's 0.1 per cent but unchanged from a year ago, Reuter reports from Luxembourg.

The EC statistics office Eurostat said the rise brought inflation in the year to January to 5.6 per cent, compared with 5.7 per cent during 1990 and 5.3 per cent in the 12 months to January, 1990.

Eurostat said Spain, where prices rose 1.2 per cent was the biggest contributor to the EC-wide inflation figures in January. Also above the 0.5 per cent average were Portugal with 1 per cent, Belgium (0.6 per cent), Italy (0.7 per cent) and former West Germany (0.6 per cent).

## Cocaine seized in Spain

Spanish police and customs officers seized two tonnes of cocaine from a Colombian ship

in waters near the Canary Islands, the biggest haul of the drug ever found in Spain, police said. Reuter reports from the Canary Islands.

The cocaine was bound for the rugged region of Galicia in north-west Spain, which has become one of the main routes into Europe for Colombian drug smugglers in recent years. Police in Galicia arrested three people. The crew of the unnamed Colombian ship was also held.

Last year Spanish police seized more than five tonnes of cocaine, nearly three times the amount seized in 1989. This was largely the result of an operation aimed at smashing Galician drug gangs linked to Colombian cocaine barons.

## Tourism drop hits Spain

The number of tourists visiting Spain fell 11 per cent in January compared to the same month a year earlier, with 2.4m visitors recorded, the Tourism Secretariat said, AP-DJ reports from Madrid.

Last year Spain's tourism boom was one of the steepest declines, tumbling 40.3 per cent to 32,326 visitors. Countries with a more significant number of visitors to Spain also experienced falloffs, with UK tourists down 6.3 per cent to 256,328 visiting Spain in January.

However, the number of German tourists rose in January over year earlier figures, up 5.4 per cent to 301,714.

Tourism revenues make up one-tenth of Spain's GDP and bring in close to 40 per cent of the country's foreign currency earnings.

## Greece granted EC loan for payments

By David Buchan in Brussels

THE European Community yesterday granted Greece an Ecu2.2bn (\$3.1bn) balance of payments loan, on tough conditions designed to prepare Greece to join the next phase of European monetary union.

Greece, which largely flouted conditions attached to a 1985 loan by the EC, is to aim to trim its current account deficit to 3 per cent of GDP - and inflation to 7 per cent, compared to 20 per cent now - by the end of 1993.

This would allow the Greek drachma to enter the exchange rate mechanism, in time to join other EC states on the start of a second-stage move to economic and monetary union.

To try to hit these two key targets, Athens has agreed to rein in public spending and employment dramatically over the next two years.

In particular, central government borrowing will be cut from 17 per cent of GDP to 1.5 per cent in 1993, a tenth of public sector jobs will disappear by end-1993, public sector wages

will rise only 6 per cent this year, and the tax base will be broadened (by taxing farmers, for instance) and revenue collection improved.

Many of Greece's EC partners also made an explicit political link between the loan and a softening in Athens' attitude to EC aid to Turkey.

The Dutch, British, German, French and Belgian finance ministers warned their Greek colleague, Mr Kiriakos Christodoulou, that they expected Greece would soon unblock Ecu600m worth of EC aid for Turkey, held up by Athens for years in protest at Turkish troops occupying northern Cyprus.

Foreign ministers are likely next week to discuss the Turkish aid, which forms a key part of the EC's economic package for the Middle East after the Gulf war.

The Luxembourg presidency has proposed that Cyprus figure on the agenda of post-war peace talks and is contacting all sides in the Cypriot dispute.

## French economy in final quarter fall

By William Dawkins in Paris

THE French economy slipped into reverse in the final three months of last year. The news was seen by economists as proof that France is entering a mild recession.

Market gross domestic product (GDP) declined by 0.4 per cent in the last three months of 1990 - the first quarterly fall of this order since early 1987 - according to the latest report from Insee, the state statistics institute.

This brings full-year growth to 2.9 per cent for 1990 - slightly down on the 4.1 per cent increase in market GDP recorded in the previous year.

Unlike the total GDP figures, due out next month, market GDP does not include public administrations' activities.

Insee has already forecast that the deceleration will continue into this year.

Several independent economists forecast that the current quarter would show another GDP decline. If their forecast is accurate it would be the first time French GDP has

fallen in two consecutive quarters since the previous recession in 1989-91.

Industrial investment fell by 2.7 per cent in the final quarter of 1990, having grown by 1.3 per cent in the third quarter, giving a full-year growth of 4.6 per cent, as against 6.7 per cent in 1989.

This partly reflected a decline in stockbuilding, one of the few bright spots in the Insee report.

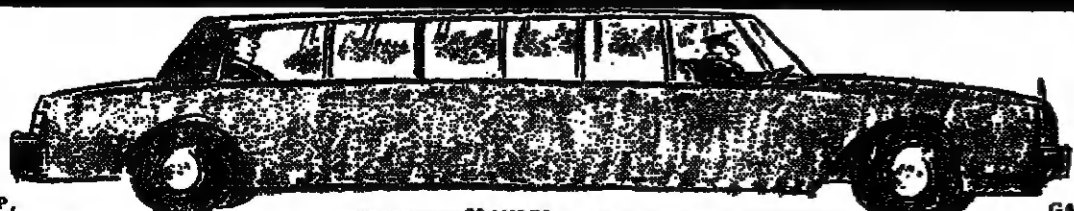
Exports continued to grow in the final quarter (up 2.5 per cent) but the full-year increase was only 4.6 per cent - a sharp slowdown on the 10.4 per cent in 1989. Increased demand fell by 1.2 per cent in the final three months, after a 1.7 per cent rise in the third quarter.

The French government is still expecting 2 per cent GDP growth overall this year, although some independent economists believe this is optimistic and that GDP expansion will be closer to 1 per cent.



Day of reckoning: Ousted Bulgarian president Todor Zhivkov became the first former east bloc leader to go on public trial when he appeared before the supreme court in Sofia yesterday, flanked by his lawyers, on charges of embezzlement. He is accused of diverting public funds to buy luxury apartments, western cars and other privileges for family and friends. Crowds of hecklers also gathered outside the court.

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## UK NEWS

## Widespread changes likely to prison service

By Alan Pike and Alison Smith

WIDESPREAD changes to Britain's much-criticised prison system are likely to follow publication yesterday of a report into serious riots last year.

The report makes a series of recommendations for improving prison conditions, guaranteeing prisoners minimum standards and changing the way the prison service is managed.

Mr Kenneth Baker, Home Secretary, announced that one of the report's recommendations - that all cells should be provided with internal sanitation by February, 1996, ending the notorious process of "slop-

ping-out" - would be implemented by the end of 1994.

Other recommendations in the report, by Lord Justice Woolf, will form the basis of a white paper which is likely to be published later this year. Mr Baker sees this as a blueprint for developing the prison service into the next century.

Lord Justice Woolf's inquiry was set up after riots at six prisons last April, the most serious at Strangeways, Manchester, north-west England, where the overcrowded jail was occupied by inmates for more than three weeks.

The report goes far beyond investigating the causes of the riots with proposals for ending

prison overcrowding and introducing contracts setting out individual prisoners' rights and responsibilities.

It was welcomed by MPs of all parties and prison reform organisations as the most significant step forward in penal policy in recent times.

The report's recommendations offered "the greatest step forward in penal policy this century," said the National Association for the Care and Resettlement of Offenders. Mr Stephen Shaw, director of the Prison Reform Trust, said the report had "rightly rejected any idea that the answer to prison disturbances lay in riot-control hardware like CS gas."

It offered an opportunity to establish a modern and humane prison system.

Mr Baker also announced increases in family visits to prisoners and opportunities for home leave for those in open prisons, as well as spreading the availability of cardphones and ending routine censorship of letters in most prisons.

Other recommendations include:

- the establishment of a national forum and local committees to bring the different parts of the criminal justice system closer together;
- "more visible leadership" of the prison service by its director general;

- increased delegation to prison governors;
- enhanced roles for prison officers;
- a national system of accredited standards;
- a new prison rule aimed at ending overcrowding and requiring parliament to be informed if a prison went above its certified accommodation level;
- division of prisons into smaller, more manageable units;
- separate conditions and lower security categorisation for remand prisoners;
- improved grievance and disciplinary procedures within prisons.



The so-called Birmingham Six, pictured following questioning by police in 1974 when they were allegedly beaten. They are (top) Patrick Hill, Hugh Callaghan and John Walker, and (bottom) Richard McKenny, Gerard Hunter and Billy Power

## Britain expected to release wrongly-convicted 'bombers'

By Robert Rice and Kieran Cooke

THE SIX men jailed for life for the 1974 Birmingham pub bombings in which 21 people were killed and more than 160 injured are expected to be released from prison next week.

News that their 16-year ordeal may soon be over followed an announcement yesterday by British prosecuting authorities that they do not intend to contest the men's appeal.

The prosecution's barrister told a preliminary hearing of the British Court of Appeal that Sir Allan Green QC, the Director of Public Prosecutions (DPP), no longer intended to rely on the evidence of any of the investigating police officers in the case.

Sir Allan had already announced that he would not be relying on the scientific evidence.

This is the third time in two years that British authorities have admitted mistakenly jailing people accused of Irish Republican Army (IRA) terrorist acts on mainland Britain.

In October 1988 the Court of Appeal released the four people convicted of the 1974 pub bombings in Woolwich, south London, and Guildford, Surrey,

after the DPP announced that police evidence in the case had been tampered with and he would not contest their appeal.

In April 1990 the convictions of three Irish people sentenced to 25 years in jail for conspiracy to murder Mr Tom King, the former Northern Ireland secretary and current defence secretary, were quashed by the Appeal Court.

The Birmingham Six case has been a point of friction between London and Dublin in recent years. Mr Desmond O'Malley, the Irish Minister for Industry and leader of the small Progressive Democrats party, said yesterday that now the case was near to being resolved, relations between the two countries should improve.

The Irish government issued a statement yesterday saying that it was heartened that "at long last the ordeal of the men, which they have endured for over 15 years, is about to be brought to an end."

Mr Charles Haughey, the Irish Prime Minister, said that it was deplorable that "a system of justice could perpetuate this terrible inequity over such a long period." However, Mr Haughey said that it must be acknowledged that the same

system of justice "did in the end find within itself the means for correcting that injustice."

Their release will be delayed until the Court of Appeal has officially ruled that their convictions are unsafe and unsatisfactory.

Lord Justice Lloyd sitting with Lords Justice Farquharson and Mustill, said yesterday that it was for the Court of Appeal alone to decide whether the men should go free.

"It may be said that the result of the appeals is a foregone conclusion and that, since the Crown has shown its hand, we should allow the appeals here and now. We do not share that view," he said.

The judge said the Court had a duty to look at the fresh evidence and decide in the light of it whether the convictions were "unsafe and unsatisfactory."

The full appeal will be heard on March 4.

The six were convicted on the basis of alleged confessions, the explosives evidence and what Lord Lane, the Lord Chief Justice described during the men's full appeal hearing in 1987 as a "wealth" of circumstantial evidence.

## Labour launches plan to revive industry

Ivo Dawney examines opposition proposals for a government-business partnership

BRITAIN'S opposition Labour party yesterday unveiled its plan for industrial regeneration with a detailed policy document carefully constructed to minimise charges by the ruling Tory party of spendthrift interventionism.

The much-leaked paper, entitled Modern Manufacturing Strength, lays heavy emphasis on a partnership between business and government modelled on schemes in place in Europe, the US and Japan.

Above all, the policy paper - certain to be a central pillar in Labour's election platform - sets out to offer industry a positive alternative to the non-interventionist Conservative policy based on market forces.

Outlining the proposals yesterday, Mr Neil Kinnock, the Labour leader, delivered a sustained attack on the Tories' record. He said the government had used only financial deregulation and expanded credit to escape from recession, wasting £100m in oil revenues and neglecting industry.

"Industrial policy must be central to the strategy of government instead of being the reluctant afterthought that it has been in the last decade," he said.

The Labour plan includes tax breaks and enhanced capital allowances for investment in plant, innovation, design and research and development. New legislation will curb

opportunistic takeovers and a hitherto unannounced investigation into ways to encourage large institutional investors to make long-term commitments to companies.

The document reaffirms the creation of a largely autonomous National Investment Bank, working on strictly commercial criteria, to channel public and private sector funds into smaller businesses and large infrastructure projects.

Many of the proposals undertake to act through powers devolved to new regional development agencies in conjunction with business, trade unions and local authorities.

Presenting the policy yesterday, Mr Gordon Brown, the opposition trade and industry spokesman, pledged a "new industrial revolution" recognising manufacturing as central to growth and a recovery in the UK's balance of payments.

He insisted that a year of consultations with all sectors or industry had produced an "enabling rather than dirigiste" strategy, eschewing Whitehall bureaucracy, but none the less promoting long-term planning in place of short-term gain.

Labour divides its industrial policy into five sections - investing in the future, training, innovation, regional policy, and backing growing firms.

Under the party's manufacturing investment programme,



Neil Kinnock: 'government wasted £100m in oil revenue'

it promises in a first budget to introduce for a limited period:

- An Investment Expansion Scheme with additional corporate tax allowances for new technology and an enhanced first year capital allowance for some plant and machinery, innovation and design;
- Capital allowances for some product development;
- The Growing Business Scheme of fiscal incentives to encourage individuals to invest in growing manufacturing firms in place of the cancelled BES, expected to generate up to £1bn in five years;
- Tax incentives for large companies to invest in science parks with "genuine innovation" eligible for a 100 per cent write off.

Legislation to force companies to disclose their bids earlier in takeover battles, requiring proof that a merger is in the public interest and establishing statutory rights for employees;

Creation of British Technology Enterprise to nurture university-developed innovation;

Establishment of a National Investment Bank.

Under training it proposes:

- Obligatory training of 16 to 19 year olds with companies required to spend at least 0.5 per cent of their pay roll on training or face a levy;
- Local training consortia for small firms and sectoral training for large companies in sophisticated sectors.

To promote innovation, it calls for:

- GDP devoted to research to be lifted from 1.77 per cent to the EC norm of 2.5 per cent with a tax incentive adding 25 percentage points to the 100 per cent now allowable on a base year;
- Funding for new ideas and an obligation on government departments to put 5 per cent of their R&D work with smaller firms;
- The creation of technology trusts to promote technology transfer to small firms and commercialisation of new ideas.

In addition, the paper proposes enhanced new Regional Development Agencies to target and plan strategic invest-

ment working in conjunction with banks and venture capital institutions.

For growing companies, it calls for small business centres to "consolidate and streamline" access to new and existing services.

As a key element in Labour's programme for government, the document can be expected to attract a headlong assault from the Tories. Above all, Conservative trade and industry ministers will characterise the proposals as a return to costly interventionism and an investment strategy based on trying to "pick winners."

In a rapidly drawn-up reply, entitled Where's the Beef, Mr Brown, Conservative Central Office last night posed 10 questions for the opposition Trade and Industry minister.

The first asked how Labour would fund its policy, accusing the opposition of unnecessarily duplicating existing bodies.

Anticipating the criticism earlier, Mr John Smith, the opposition chancellor, said that closing the offshore tax trust loophole would alone generate £1bn - enough to fund the programme.

Many measures would also pay as tax credits paid off later in enhanced productivity. It was emphasised that several tax breaks had a limited life. Labour will, nonetheless, face close questioning as to the possible increase in bureaucracy generated by its plans.

香港存款利率  
HONG KONG DEPOSIT INTEREST RATE

存款種類	利率
活期存款	0.00%
定期存款 (3個月)	0.00%
定期存款 (6個月)	0.00%
定期存款 (12個月)	0.00%

外幣存款利率  
FOREIGN CURRENCY DEPOSIT INTEREST RATE

外幣種類	存款種類	利率
美元 (US DOLLAR)	活期存款	0.00%
	定期存款 (3個月)	0.00%
	定期存款 (6個月)	0.00%
	定期存款 (12個月)	0.00%
英鎊 (POUND STERLING)	活期存款	0.00%
	定期存款 (3個月)	0.00%
	定期存款 (6個月)	0.00%
	定期存款 (12個月)	0.00%

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2000/02/26



## UK NEWS

## RAIL DISRUPTION

## Explosion and hoaxes cause transport havoc

By Jimmy Burns, Neil Buckley and Kieran Cooke

BRITAIN'S rail travellers were yesterday warned to expect further disruptions to services following a bomb explosion on a commuter line outside London and a campaign of hoax terrorist threats which again forced the closure of all the capital's mainline stations.

British Rail, the UK rail network, last night effectively admitted it could no longer guarantee a full service after the bomb, thought to have been planted by the Irish Republican Army, destroyed a section of track north of London and while bomb warnings forced the closure of stations elsewhere.

Yesterday's blast hurled a one-metre section of track more than 100 metres and through the roof of a garage of a nearby house less than a mile south of St Albans Station in Hertfordshire. A section of a 25,000 volt overhead power cable was brought down in the explosion.

There were no injuries to local inhabitants and the explosion was apparently timed to go off when no train was due on that stretch of line.

No-one claimed immediate responsibility for the explosion. But the attack, which follows last week's fatal IRA attack at Victoria station, appears to confirm a sinister change of tactics by the terrorist organisation. A campaign previously aimed at military and political targets has now been widened to cause maximum disruption, if not death, to the civilian population.

Hertfordshire police said that initial inquiries confirmed that a high explosive device had been used, and pointed to the IRA.

In recent years the main rail line linking Dublin with Belfast has often closed because of IRA bombs placed on or near the track.

Belfast railway station is also regularly evacuated by local security forces in response to bomb threats.

In 1989, there were 95 recorded incidents on the line, and the services were suspended for a total of 109 days.

While the number of incidents has declined in recent months, the IRA has not stopped its campaign. On January 16, a bomb blew the line at Lurgan in Northern Ireland, causing the closure of services for three days.

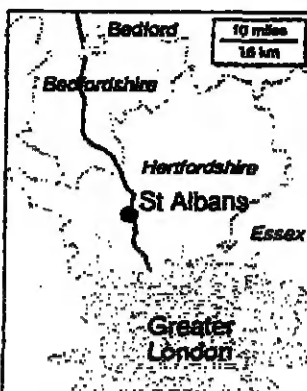
The IRA is conscious that such incidents create considerable publicity and give the impression that its volunteers are active in various locations.

In reality, according to security sources, no more than four people are involved in causing such mayhem in the transport service — whether through bombs or through the numerous hoax calls made to police.

Mr John Wyatt, a leading anti-terrorist expert, yesterday said that the current mainland campaign by the IRA would only be properly dealt with by increasing the number of British Transport Police and training them in search and detection of bombs.

Britain's National Union of Railwaymen described yesterday's blast as a "matter of great concern" to its more than 100,000 members.

"If the tactics of the IRA are now to leave bombs along railway lines, this signifies a major increase in the risk to railway workers and the travelling public," a spokesman said.



BR said it was advising passengers to tune into local radio before embarking today on their normal train routes. It added that it would be advising them to take alternative forms of transport where necessary.

"Our first priority is safety followed by keeping the service running," BR said.

Britain's Transport Police, underlining the seriousness with which it is treating all warnings of terrorist attacks, yesterday said its 1,200 staff in London were being stretched by the number of hoax calls and by the need to evacuate and search stations.

"This is causing maximum disruption. All we can do is plan for the immediate [situation] operationally. If this goes on, it will need a political decision," a transport police spokesman said.

The campaign being waged against British Rail is unprecedented in mainland Britain but follows a pattern familiar to inhabitants of Northern Ireland.

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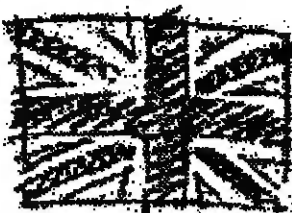
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## BRITAIN IN BRIEF



## US landing rights talks to resume

The UK has agreed to resume negotiations with the US over a new bilateral air service agreement in Washington on Thursday.

This follows the decision by the US transport department to put forward new proposals to try to break the deadlock in the current talks.

The US is seeking UK government approval for Pan Am and TWA to transfer their landing rights into London's Heathrow airport to United Airlines and American Airlines.

But the UK has insisted on securing significant new concessions for British airlines into the US domestic market before approving any new agreement.

## Brussels to back pensions ruling

European Commission is expected to support an interpretation of the European Court's ruling on pension benefit equalisation which would impose heavy cost and administrative burdens on companies.

Last May, the European Court in its judgment on *Barber v Guardian Royal Exchange* ruled that occupational pensions came

within the equal pay provisions of Article 119 of the Treaty of Rome.

The Court stated that, to avoid upsetting retroactively the financial balance of schemes, the ruling would directly affect only pension entitlements arising after May 17, 1990, the date of the judgment.

## Marconi piracy suit dropped

Allegations of software piracy made against Marconi Instruments by the Business Software Alliance have been dropped. The two organisations are now working together to develop procedures to control the use of proprietary software in commercial companies.

The RSA, which represents the world's four largest micro-computer software companies, Ashton-Tate, Lotus Development, Microsoft and Wordperfect, all of the US, sued Marconi last December, alleging that the UK company, was guilty of unauthorised software copying.

## Tories emphasise inner city policy

The Conservative government has signalled that a commitment to the regeneration of Britain's inner cities will be given a prominent place in its manifesto for the next general election.

Mr Michael Heseltine, the environment secretary, announced plans for a tour of major cities over the next few months to assess the impact of government schemes already operating to combat inner city decay.

This tour comes amid reports in Whitehall that Mr Heseltine is seeking to pull together the government's efforts by concentrating responsibilities for the inner city in his department.



## IBC to double its vehicle output at Luton plant

IBC Vehicles, the UK light commercial vehicle producer, will create 400 jobs at its Luton assembly plant in southern England, after an investment of £96m aimed at more than doubling output by 1992. IBC, the 50/50 joint venture formed in 1987 by General Motors of the US and Isuzu, its Japanese affiliate, to take over GM's loss-making Bedford van operations, is to produce a range of four-wheel-drive leisure utility vehicles (pictured above). The vehicles will be sold in continental Europe as the Opel Frontera and in the UK as the Vauxhall Frontera.

## THF to launch a new image

Trusthouse Forte, Britain's biggest hotelier, is planning a £1m re-branding of its 260-strong UK hotel chain once the Gulf war is over.

The company plans to give less emphasis to the THF name and instead concentrate on giving a strong identity to its Crest and Post House chains, for its three and four-star hotels respectively.

## Shutdown hits UK oil output

Oil output from the UK sector of the North Sea fell in January to its lowest level since June 1989, the Royal

Bank of Scotland said. The main reason was an 11-day shutdown of British Petroleum's Forties field for safety work.

January's output of 1.71m barrels a day was 2 per cent below that of December 1990.

## New poll tax plan mooted

Plans to remove further education colleges from local authority control are under consideration as part of the government's review of the controversial poll tax for local services. This would be an alternative to the more radical proposal of removing education spending from local authority budgets altogether.

The main stumbling block to such a move is that it would require primary legislation, so any reduction in poll tax could be three years away.

## Initiative on Sunday trading

The British Retailers Association, which represents 180 multiple chains and department stores, has launched an initiative to find a compromise to the Sunday trading controversy.

The association, which was deeply divided on the issue when it last canvassed members' views three years ago, has already taken soundings from many companies.

Mr James May, the director, said he was confident that some acceptable middle ground could be found.

## Crash toll higher than expected

MORE people were injured in the crash at London's Cannon Street railway station than at first reported, a public inquiry into the crash was told yesterday.

Two passengers died and more than 500 people were injured when a commuter train smashed into buffers at the station and some would need further treatment, the inquiry was told.

Mr Worrall outlined how the 7.58am commuter train from Sevenoaks, Kent, smashed into buffers at Cannon Street, causing the middle section to "concertina".

The inquiry, expected to last at least five days, was opened by Mr Alan Cooksey, deputy

chief inspecting officer of railways for the Health and Safety Executive.

The inquiry hopes to establish the cause of last month's accident and consider if there were any practicable measures to prevent a similar crash.

"I have been asked to consider in my investigation what part the age and construction of the rolling stock and the numbers of passengers on the train may have played in the accident and the number and severity of the injuries," Mr Cooksey said.

The inquiry continues today.

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Scottish Enterprise

## LOCATE IN SCOTLAND

As of 1st April 1991 the Scottish Development Agency amalgamates with the Training Agency in Scotland to form Scottish Enterprise. Locate in Scotland is the joint inward investment organisation of Scottish Enterprise and the UK Government.



## MANAGEMENT: The Growing Business

Britain's chambers of commerce are undergoing a radical overhaul to improve both their services and image, Charles Batchelor reports

# Preparing to mount a two-pronged attack

Britain's chambers of commerce, regarded by many as cosy talking shops rather than as dynamic providers of support for business, are cranking themselves belatedly into the 1990s. By shedding their dusty 19th century image (in fact the first British chamber of commerce was formed in Jersey in 1768), Britain's chambers are attempting to attain the scale and influence of their continental European counterparts.

By British standards many continental chambers manage budgets and run business support programmes on a lavish scale. The budget of the Paris Chamber, for example, is bigger than that of the entire UK chamber network.

From the creation of a single European market from 1992, the Association of British Chambers of Commerce (ABCC), which groups most but not all of the larger chambers, is working feverishly on plans to reorganise the network and improve the quality of service offered.

No less important in the minds of some of those involved is a desire to establish the chambers as the delivery mechanism for government programmes before the recently created Training and Enterprise Councils (TECs) usurp this role.

The outcome of the chambers' efforts will have a crucial influence on the effectiveness of British business throughout the 1990s. For all their past failures, the chambers represent the single most effective network of business support in Britain if only they can exploit their full potential.

The ABCC is currently engaged in putting the finishing touches to the most radical overhaul the chamber movement has seen this century. Launched last October with the promise of £1.3m of government finance, the association's programme for Effective Business Support is due to be put to its 150-plus member chambers at a national conference

on March 20. "Speed was necessary to demonstrate the momentum of our plans," explains Ron Taylor, director general of the association. "There was an element of nailing our colours to the mast. We are close to defining a minimum level of services which the chambers should provide in the 1990s."

The association's plans are ambitious. It envisages: ● Establishing a coherent national network of about 55 chambers each big enough to provide a broad range of services in areas such as advice, training and export promotion. As a minimum, chambers would be expected to employ 30-35 professional staff, generate annual turnover of £1m and cater for 2,000-3,000 members.

To establish a national network of chambers many smaller chambers would have to merge or close down, while in some areas - such as Cum-

small chambers, most not affiliated to the association, which often function as social clubs rather than professional providers of business support. Many of the 500 or so smaller chambers of commerce, industry and trade are run by part-time staff.

As part of its quality drive the association hopes to create a logo which could only be used by approved chambers. It has no copyright over the title, however, and defending its brand image seems likely to remain problematical.

● Installing an electronic information network. This would contain details of members' businesses and provide a source of data and of business contacts. Much of the £1.3m which the government has pledged in support will go to establishing this network.

In the longer term, some senior chamber executives believe, the British chambers will have to acquire official sta-

The creation of a single European market may have acted as the main stimulus for the chambers' action but little could have been achieved if the chambers, for all their weaknesses, had not reached a sufficient "critical mass" to be able to push through the changes needed, according to the ABCC's Ron Taylor.

"We could not have implemented this programme 10 years ago," he says. "But chambers are now on the political agenda and are seen as a critical part of the business infrastructure."

One factor in the chambers' increased prominence has been the slow but steady growth in the membership (of affiliated chambers) to 85,000 businesses. The chambers have also taken a leading role in delivering government training initiatives, such as the Youth Training Scheme, and in providing export advice to the business community.

But opportunities have been missed, largely because the strength of the chambers lay in their local branches and not with the association. This weakness at the centre meant that the wave of interest in small businesses which developed in the 1970s and 1980s largely passed the chambers by.

Despite the crucial role played by the chambers in setting up many of the early enterprise agencies they failed to make use of this marketing opportunity to establish themselves as a friend of small business. Ironically many chambers are playing a similar role in supporting the nascent TECs despite fears that the TECs might usurp some of the chambers' functions.

This weakness at the centre is nothing new. Looking back in 1885 over the first 25 years of the association, its first president, CM Norwood MP, complained it had been "snubbed by ministers and slightly treated by the Press". As part of the present attempt to strengthen the chambers, Taylor, the first ABCC director general in living memory to



Although Ron Taylor (left) believes the Association of British Chambers of Commerce must try to emulate its continental counterparts, Laurie Conley (right) says few of his Walham Forest members feel the need for a national network

have a chamber rather than a civil service background, has pushed through a radical restructuring.

Its 50-strong national council has been reduced in size and been given a strategic and supervisory role. A swathe of committees has been axed and a board of management has been created with power to take executive decisions. "We have achieved greater consistency and faster decision making," he says.

The changes which are under way are already producing results. Earlier this month seven chambers, including Milton Keynes, Stockport and Swindon announced they would be affiliating to the association. Two of the chambers, Southampton and Bristol, were rejoining the association after a long absence.

Tim Anderson, chief executive of the Bristol chamber, says he does not believe the chamber suffered after it left the association in the 1960s. However the ABCC's new development plan matched the Bristol chamber's own proposals for growth, from 2,500 members to 10,000 by the year 2000. The Bristol chamber also shared the ABCC's view that it was important to create a chamber network comparable with those in continental Europe, he says.

The association believes its plans have the backing of most of its members. However, it is the hundreds of smaller independent chambers which could prove hard to persuade and which could make it difficult to create a single quality image for the network. In greater

London, for example, apart from the London and Westminster chambers, both sizeable organisations affiliated to the association, there are about 30 smaller chambers with a very different perspective.

Laurie Conley, unpaid part-time president of the Walham Forest chamber in north London, says few of his 300 members have European ambitions or the need of a national network.

"We are run by people with other jobs who can't travel to meetings 100 miles away," he says. "In the present economic climate we could do better to concentrate on our own borough." Top priority for Conley and his staff are the 160 school-leavers currently on training courses run by the chamber.

The association has also failed to reach an agreement with the National Chamber of Trade, an organisation representing local chambers and trade organisations with a total of 150,000 members, mostly in the retail and service sectors. Two earlier attempts to agree a merger failed over disagreements about the relative voting strengths of the two organisations within the merged group.

Despite the obstacles which litter its path, the ABCC believes it can become an effective aid to business and the keystone in the government's business support programmes. "In the 1970s and 1980s a lot of institutions were set up at a local level," says Ron Taylor. "In the 1990s I see all these organisations wanting to come together."

## A fund of venture capital information

Charles Batchelor on two new directories

The growth of the venture capital industry has increased the sources of finance available to the entrepreneur but at the same time made the choice more difficult. Faced with the bewildering range of venture funds now active to whom should the businessperson turn?

Help is available in the form of two new directories. The much amended Fifth Edition of the Venture Capital Report Guide to Venture Capital in Europe provides the most comprehensive coverage of the industry. It describes the funds and their investment policies and gives brief sketches of their senior executives.

The guide extends its coverage into continental Europe for the first time and in so doing nearly doubles in size to 960 pages. Lucius Cary, its compiler, concedes, however, that his continental listings are far from complete.

Another innovation in the fifth edition is a listing of the companies which venture funds have dropped from their portfolios since the fourth edition was published two years ago.

Where venture capitalists have themselves given details of the reasons - sale, flotation or liquidation - Cary gives full details. Where funds have

not given reasons he has simply listed the delisting. In a further attempt to provide a broader context the guide Cary also provides a list of funds which appeared in the fourth edition but which were no longer "alive" for the fifth. This guide lists seven funds: three have ceased to invest; one has been absorbed into a larger parent group; and three failed to provide information. Who's Who in Risk Capital concentrates on the personal ties involved in venture capital by providing brief profiles and frequently photographs of venture executives. Coverage is somewhat patchy since it failed to generate responses from all the people contacted.

The guide is in two volumes covering the UK and continental Europe and is available in paperback for £12.95. This information is unlikely to mean much to most entrepreneurs though it may help their financial advisers choose a venture capital backer.

"Price £50 + £4 p.p.s. From Venture Capital Report, Boston House, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

same number as in 1988 but 8 per cent more than in 1989.

If NatWest's claim to a 39 per cent share of the small business market is correct this means that about 550,000 new businesses were started in Britain in 1990. It expects a similar number this year with rising unemployment levels starting to become an important factor once again.

On a regional basis start-ups rose fastest - by 9 per cent - in Kent and Sussex but fell by 11 per cent in the south-west of England.

The Fourteenth National Small Firms Policy and Research Conference will be held on November 21-23 in Blackpool.

Contact Kevin Caley, Lancashire Enterprise, 17 Ribblesdale Place, Preston, Lancashire PR1 3NA. Tel 0773 203020.

## In brief...

A joint marketing company has been launched in the East Midlands to enable small companies to share the costs of building up UK and overseas markets (see also this page February 12). The organisers hope to attract between 50 and 60 members paying around £200 each a year.

Contact Ron Edwards Associates, 35 Riverside Road, Great Glen, Leicester LE5 0EB. Tel 053739 2590.

The sharp rise in the number of new business start-ups which occurred during the 1980s levelled off in 1990, according to National Westminster Bank.

An estimated 180,000 new businesses opened accounts with NatWest last year, the

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**FINANCIAL TIMES**



## Labour's case on industry

FOR ALL the pre-electoral fanfare that accompanied its publication yesterday, Labour's new programme for British industry is not much more than an elaboration of earlier policy documents. The interest lies in the detail and the substance, and while Conservative critics will no doubt attack the emphasis on manufacturing as statist, there are clear signs that Labour is now responding more to the perceived requirements of industry than to internal party pressures.

Gone are the visions of a more grandiose Department of Trade and Industry and the rhetoric of the Medium Term Industrial Strategy. As for the new incarnation of that old bogey, the British Industrial Bank, the only role for the small and medium sized business would be to finance government-inspired long-term investment in infrastructure on a strictly non-commercial basis.

The main question that any shadow secretary for trade and industry has to confront is very simple. Is there any realistic place for industrial policy in today's conditions? With capital seeking a return on a global basis in a world without exchange controls, the old mercantilist goals of protection and handouts look little more than encourage sub-optimal investment with distorting effects on the exchange rate. So much the better, then, that Mr Gordon Brown and his colleagues have chosen to look elsewhere.

The emphasis in Labour's industrial and regional policy is now unambiguously on upgrading skills, investing in infrastructure, encouraging technology transfer and financial centralising Whitehall. That may not be the political world of the future, but it is likely to wreck the economy.

## Growth pains in Thailand

THE military coup in Thailand, overthrowing an elected prime minister and government, may emphasise how difficult it is to prove for members of south-east Asia to adapt politically to the rapid changes being wrought economically in the region.

Prime ministers, like chief executives, are usually seen after a string of bad results. Not so in Thailand. General Chuan Leaknit, an administrator, whatever his faults, which had delivered double-digit growth and put Thailand among the top two or three fastest growing economies in the world.

Admittedly, it was a large amount built on past success, particularly the more volatile eight-year premiership of General Prem Tinsulanonda. But Gen. Chuan had, in the first half of his premiership, attracted a wide degree of popular support.

His failure was personal, but he was also very much of the governing elite of Thailand, the military, the politicians, higher civil service and the business empires. Where Mr Chuan appears to have erred may be in failing to balance his competing interests in an economy where new wealth was being created very rapidly. This is confirmed by the provisional programme announced by the military junta. After promising to hold elections as soon as possible, the soldiers make two main points: first, they want an end to corruption, and second, less political interference in the civil service and the military. However valid these two points, they hardly amount to a policy for a government bidding to join the ranks of newly-industrialising countries.

### High costs

Thailand has grown as fast as it has by creating conditions favourable primarily to the manufacturing community. The role of government was to support business, not to legislate in a way detrimental to the creation of profits. It has produced dynamic growth, but at high cost.

Per capita income levels in the Bangkok metropolitan area are several times higher than

allowances could help mitigate the damage. As for higher tax relief for research and development, some pump priming can be justified by externalities - the tendency of R & D to benefit more people than those who incur the original cost.

There may be formidable problems of definition when allowances are to be made available not just for plant and machinery, but for innovation and design. It is clear why innovation in service industries should be encouraged. In information technology, for example, the distinction between manufacturing and services is very nebulous.

### Unchanged content

The more important criticism of Labour's document lies in an area of policy where a change in course cannot disguise unchanged content. In competition policy, Mr Brown remains determined, in effect, to throttle market bids by putting the onus on bidders to prove that their bid is in the public interest and by defining the public interest to include criteria such as regional location, employment, environmental and R & D. That is a recipe for large-scale and costly economic distortion. The way for Labour to reach the wider market is to explore ways of generating less obviously inefficient takeovers. Other problems are dealt with directly: environmental issues, for example, by a mix of financial and regulatory measures.

If Modern Manufacturing Strength is a less-than-exciting document, it is because the one thing that most worries industrialists - the exchange rate - is outside its scope. Yesterday's trade figures confirm once again that even in those areas where Britain traditionally enjoys comparative advantage, such as chemicals and capital goods, the volume of exports is failing to respond appropriately in recession. That is the real dilemma for a Labour party that is committed to manufacturing and the Exchange Rate Mechanism. As the election approaches, Labour will be hard pressed to avoid offering hostages to fortune in sterling.

Recession-hit UK banks are cutting jobs and changing working practices, says John Gapper

## Cold comfort in the high street

THE setting was comfortable, but the message was harsh. "We are facing the upheaval that manufacturing has already gone through," Mr Brian Pitman told the fellow professionals gathered at the Chartered Institute of Bankers in Lombard Street. "Think of what happened to the engineering industry and the oil industry in the 1980s. We will go through the same thing because we have the same problems."

The gloom of Lloyds Bank's chief economist in a lecture to the institute (motto: *Prudentia Fidei*) shocked some of the present last month. Most were familiar with the bank's overcapacity in British financial services, the painful restructuring looming in the big clearing banks. Yet his warning might have scared the bankers with most to fear: the 500,000 staff cast as the surplus engineering and oil coal miners of a new recession.

Mr Pitman talked of banks having over-extended themselves through over-optimism and unprofitable ventures. He said a change of heart was needed. "The whole idea that we must have more people, therefore more diversity, is wrong. We must have successful businesses," he said. He spoke almost wistfully about the toughness of Hanson, the industrial group. "That is management, not pussy-footing around."

Lloyds' chief economist did not yet know the fate of the bank has not specified the number of redundancies it will make. He says Mr Pitman's message is a long way from the bank's current strategy. Mr Pitman says that Barclays is a cut of 10 per cent in its 87,000 staff over the next few years; Midland is trying to lose 1,400 of its 47,000 posts this year alone. The only certainty for staff is that jobs are no longer safe.

What they are more than a cut in numbers, it is a fundamental change in the way they do it. The traditional branch in which 70 per cent of space is devoted to back office processing and 30 per cent to the customer, is being pulled apart. Computer systems are taking on much of the paper processing and credit assessment. The banks are their staff to sell financial products, and to offer high-quality service.

This is altering the employment picture. Banks have been the

equivalent to the civil service in the private sector, offering "cradle to grave" employment for a stream of workers who joined from school and were trained in a broad range of skills. The change in job demands is starting to fracture many working traditions. More specialists are needed to run the technology; older women are being recruited on part-time contracts to help the sales push.

Beyond this upheaval, the place of banks at the leading edge of the 1990s white-collar employment market is under threat. As the largest white-collar employers in many towns, banks influence earnings elsewhere by what they pay. National Westminster's annual report of 1990 of £750 in 1987 was one of the most widely-cited innovations of the decade. Earnings in banking rose 13.6 per cent from 1989 and 1990, and put pressure on other employers.

Small wonder that senior bankers talk in near-apocalyptic terms of the changes facing their staff. Yet there are some voices who say all this has been heard before. The 1980s were littered with investments in technology which failed to reduce headcounts, and training programmes in customer service which failed to change bank culture. Banks still stand as monopolies of employment traditions which are taking a long time to die.

Nevertheless, there are signs that the banks are achieving changes in productivity and working practices they have talked about before. There are two reasons:

● The structural crisis facing the industry is such that it can no longer absorb what Mr Pitman calls the "black holes" of Third World debt or risky acquisitions in unfamiliar markets such as Midland's 1980 purchase of Crocker National Bank. As banks struggle to cut their ratios of cost to income, they are inevitably examining staff costs, which account for more than 60 per cent of spending. Many look with envy on cost-income ratios as low as 45 per cent in building societies.

● They are on the verge of breaking into a wave of technology which will sweep through branches: the transfer of all customer information to data networks. Each big clearer is experimenting with this technology. Midland is trying it out in 11 branches. The vision is of credit assessment and marketing driven from an integrated

network. Layers of clerical work could be eliminated.

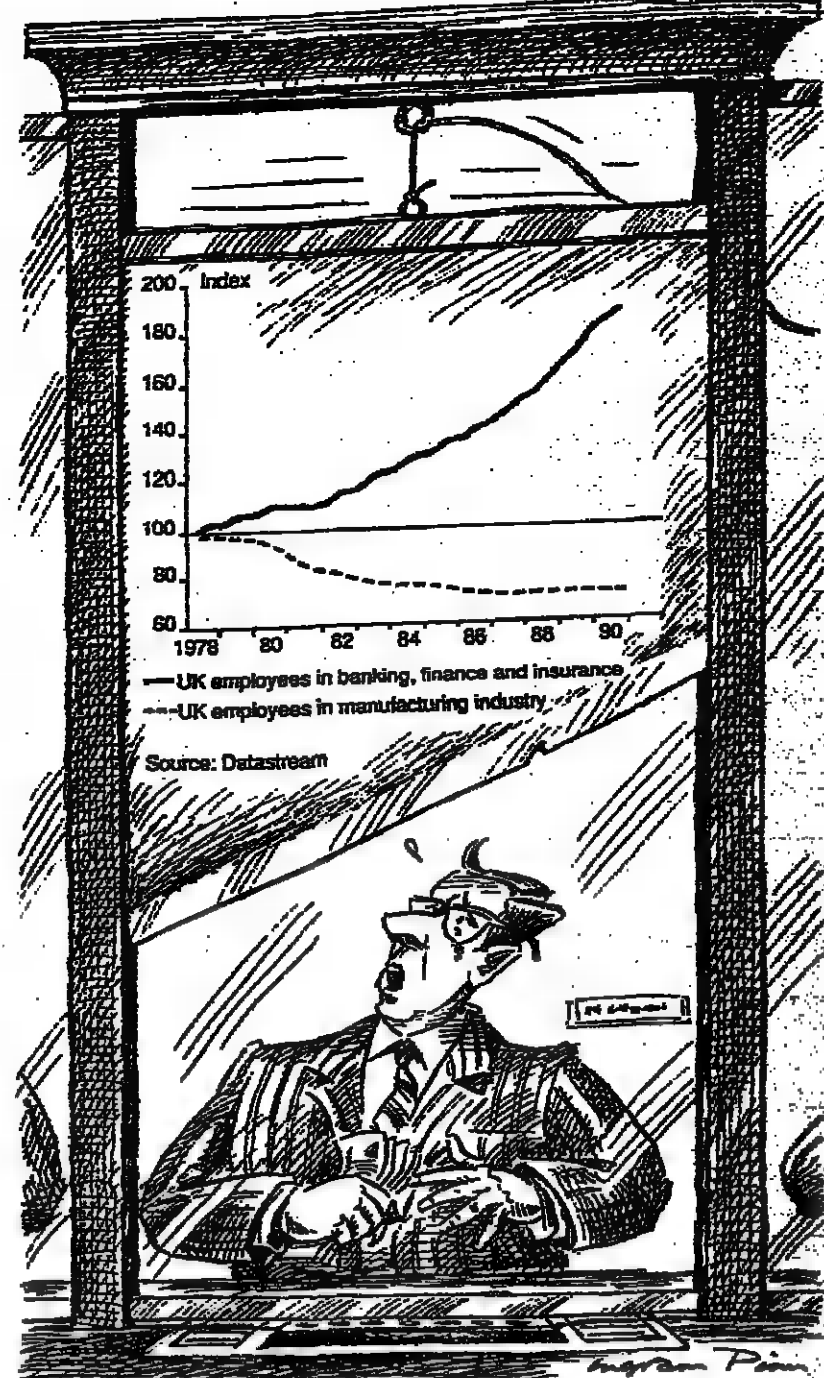
Banks thus have both the means and incentive to enter new territory. Mr Tom Robson, Midland's retail network director, says new technology will allow real job cuts, and so real cost savings, for the first time. "We are being forced to reap the real benefits of technology, and they are coming. We are just starting to see it, and feel it, and touch it," he says.

The first effect of this change is that there will be fewer jobs. The banks are still chary of compulsory redundancy, preferring to hope that all excess labour can be shed amicably. But Lloyds failed to reach a job security deal with its two staff unions in November, and many fear the worst. "Job security is not suddenly going out of the window, but it is impossible to say there will never be compulsory redundancy," says Mr David Duffield, National Westminster's personnel director.

The jobs most at risk are the junior ones: information technology, instead of people, will do clerical and secretarial work. Midland has installed machines capable of clearing 60,000 cheques an hour in 13 centres to remove a layer of work from branch back offices. A broader range of jobs is threatened by branch restructuring: the banks will no longer offer all services from all branches. Lloyds is developing small "satellite" branches grouped around centres which carry the full range of services.

The second effect is to change the skill requirements for managers and supervisors' jobs. The banks say they want managers to acquire new skills, but the technology's main effect is to eliminate old ones. Managers of small branches face the removal of corporate accounts - so-called "relationship banking" - in favour of business centres, and will have less discretion over personal account lending. In return, they are being trained in how to sell new products, and manage branches.

This change is creating internal strains. "A lot of managers love lending money. If you take that away from them, they wonder what the job is," says Mr Pitman. Some argue that machines will not replace people. "Banking will never be just a matter of pressing a keyboard and seeing what comes out," says Mr John Harri-



man, Midland's UK banking personnel director. But the need for technology to replace staff implies at least some move in that direction.

The third effect of the upheaval is on the white-collar labour market. Barclays has already signalled a sterner pay mood within the big banks by offering a pay deal worth 7 per cent. The employment shake-out in other sectors such as engineering in the past decade has left the banks among the largest and most influential of pay bargainers. Their influence on clerical pay and employment conditions is such that their downturn will depress expectations elsewhere.

It is not a question of cutting wages, but we have to be very careful that we do not continue to pay over the odds compared to the rest of

the market," says Mr Bill Tidman, director of employee relations at TSB retail bank. Mr Harriman says banks will compete in the labour market by offering training and promotion to skilled staff from all sources, rather than by paying well and offering secure employment to school-leavers.

All these shocks are likely to reverberate in the next few years through banks, and the towns whose high streets they inhabit. "It is very rare that anybody will recommend to you that you close down a branch, but that is often what you should do," Mr Pitman told members of the institute last month. "The banks' structural weaknesses and the market's over-capacity mean comfort is no longer an option. It is a hard time to be a bank manager; worse to be a clerk."

## Banking's age of uncertainty

Lisa Wood on the pattern of redundancies within the sector

Any manager over 50 feels old in banking today, says Barry Ingham, a former Treasury Savings Bank manager in Liverpool who accepted voluntary redundancy last September at the age of 56.

More than 100 jobs have already been lost at the TSB retail bank since 1988. 1,000 more redundancies are in the pipeline. Mr Ingham says the bank started working downwards from managers and assistant managers in find voluntary redundancies.

There was no official bias against older staff at the TSB - but Mr Ingham knows of no remaining managers in Merseyside who are aged over 50.

Mr Ingham, who is president of Bifa, the financial services union, started with the TSB at 18 when a job at a bank was seen by his family as a "job for life" with a good pension.

Yet he does not feel bitter today against his former employer. "A lot of us felt disgruntled but the financial package I got was such that I would have been stupid not to have gone," he says.

Mr Ingham was lucky in that he was over 50 and so got an immediate pension. But many of his colleagues who accepted voluntary redundancy were under 50 - with an average age of 45 - and so had deferred pensions, forcing them to go back into a difficult labour market.

Why did they accept voluntary redundancy? "You find you are not wanted you do not hang around," says Mr Ingham. He also believes that older people may have found it difficult to adjust to the new, faster-paced, new, better role, a change brought about by the more competitive banking environment of the 1980s.

Young people, he says, may find this new environment more exciting and be more responsive to initiatives such as profit-related pay. Yet few are likely to remain with the same bank all their working lives, he adds.

This new working environment has found little favour with other middle-aged staff. A secretary in her mid-50s with Midland Bank who has accepted voluntary redundancy says:

"I think the bank has lost staff loyalty. I feel they want to get rid of older people, but the youngsters do not seem to have the dedication or the interest."

She says her bank has changed beyond all recognition. "It is all selling and working for new business. We are given targets to compete for. Before we gave more of a service and we could be more polite. Now it is far more pressurised."

She has worked at the same branch for 12 years and assumed she would continue with Midland until retirement. "I thought it was safe. I did not think they would start getting rid of people. Now they seem to be getting rid of people willy-nilly. A lot of people want to get out now."

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## New Turkish delight

■ Is Turkey, a country historically more known for belly-dancers and harems than for women's liberation, about to become the first country headed by a husband and wife team?

President Turgut Ozal's relationship with Mrs Sema Ozal, has long made it clear that she would like to go into politics, perhaps even run for prime minister. Two weeks ago she threw her hat into the ring by declaring herself a candidate for the chairmanship of the National Party's Istanbul branch, the largest and most powerful in the country.

If the move was mildly unpopular with the Opposition (President Ozal is a non-executive member of state, constitutionally debarred from links with any party) it was down like a lead balloon with the ruling Motherland Party, especially its Islamic conservative wing led by Mr Ozal's male relatives. Both the President's brothers - Korkut and Yusuf - attacked Mrs Ozal's candidacy.

Undaunted, last Friday President Ozal booted his first cousin, Mr Hüsnü Doğan, the defence minister, out of the Cabinet, for siding with his two elder brothers against his wife. Nor has Mrs Ozal been well received elsewhere. At her first constituency dinner, despite President Ozal's three-line whip, only four of the 25 district chairman turned up.

Nevertheless, Mrs Ozal looks determined to press on. Last week she crossed her rubicon by resigning from her main public office: the chairmanship of a women's group called the Daises.

### End of a dream

■ S G Warburg's decision to re-establish its name in Germany and apply for a banking licence is hardly to jog a few memories. The late Sir Sie-

## OBSERVER

mund Warburg worked in the family's Hamburg bank, M M Warburg, before moving to London to found his London merchant bank. According to Jacques Attali's unofficial biography, Sir Siegmund long harboured the idea of merging his small German operation with the old family bank and regaining control.

The Hamburg bank's name had been changed on several occasions, during and after the war, and Sir Siegmund fought long and hard for the return of the bank's original name - M M Warburg - something which did not happen until last year. Later, the two arms of the family, along with other interests, did share an interest in Effektenbank.

Warburg, a small Frankfurt commercial bank, but this came to nothing, and shortly afterwards Sir Siegmund sold his 30 per cent stake for DM40m.

S G Warburg is now investing the same sum in its new Munich subsidiary. Although relations between the London, and Hamburg banks are said to be cordial, this latest move demonstrates once and for all that Sir Siegmund's dream is not going to come true.

### Quick fit

■ There can be no doubt that the introduction of DAKS self-supporting trousers in the 1930's will go down as one of the world's great sartorial technological breakthroughs. But the choice of brand name suggests that the company's creative juices were somewhat limited.

Apparently the two Simpson brothers, working late into the night, had drawn up twenty possible names for their new trousers. So enthusiastic were they that they decided, at two o'clock in the morning, to phone Sir William Crawford, their advertising



"I'm not at liberty to discuss my movements."

consultant, and try them on him.

When the name DAKS - said to have been an amalgam of dad and slacks - was mentioned, Sir William said: "that's the one. Now good night!" and put the phone down firmly.

### New pub boss

■ Bob Williams, hardly a household name in the UK property world, will shortly find himself in charge of one of the country's biggest and most profitable property companies.

As chairman and managing director of Grand Metropolitan Estates, the bluff, outspoken Williams already manages the group's UK and European property portfolio, with assets of more than £2bn. Now he is taking charge of Intrepreneur Estates, the GrandMet/Courage joint venture, with an initial 8,450 pubs in his portfolio.

Williams, 41, has been the leading figure in establishing GrandMet Estates as one of the group's mainstream busi-

nesses. He joined the group eight years ago as property director for its pubs.

The Intrepreneur 20-year lease scheme, which he helped develop, put GrandMet's tenanted pubs on the same commercial property basis as high street shops. The idea has been widely copied.

One of his first tasks will be to oversee the sale of some 1,100 pubs during the next two years, as part of the agreement with the Monopolies and Mergers Commission. Not surprisingly, Williams is bullish on the property market. "I think it has bottomed out," he says. He is confident there are buyers out there.

Britain's new property nate began his career with Derbyshire county council and he remains a keen supporter of Derby County football club. He went on to work for British Shoe Corporation, William Hill, and Allied Breweries before joining GrandMet.

Married, with two children, he has a farm in Buckinghamshire, acquiring the taste for farming with a trainee with a land agency.

Last Friday's agreement between GrandMet and Courage was doubly celebrated. The announcement came at the same time as the year's first lambs.

### Fighting talk

■ Chatichai Choonhavan, overthrown in military coup in Thailand at the weekend, will be remembered affectionately for his last visit to London in October. A former cavalry officer he endeared himself to Mrs Thatcher by offering her advice on how to conduct the war with Iraq, if fighting broke out.

"In the desert it's best to attack in the late afternoon," he solemnly told her, "with the sun behind you so that it shines in the enemy's eyes." Later, at a press briefing, he was again asked about the Gulf situation. "At Wentworth, this afternoon, I think," he replied.

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## EUROPEAN MONETARY UNION

# EC plans veto on policies by 1994

By David Buchan in Brussels

EC GOVERNMENTS would have to submit their economic and budgetary policies to collective Community scrutiny and discipline as early as the start of the European monetary union (EMU) starting in 1994, according to a proposal tabled by the Luxembourg presidency yesterday.

The Luxembourg proposal described as useful by many finance ministers, meeting yesterday for their monthly negotiation on the EMU.

But this was only because it vaguely worded enough to paper over differences on appropriate penalties for governments which endangered the union by running excessive budget deficits.

Mr Norman Lamont, UK chancellor of the exchequer, said his government favoured economic self-discipline.

However, it could not accept binding rules should be written into the EC treaty on what constituted an excessive budget deficit, or on automatic trigger mechanism for sanctions against an errant government.

By contrast, most of Britain's larger EC partners yesterday agreed the need

for the Treaty of Rome to contain "stick" to keep governments' economic policies in line.

Mr Guido Carli, finance minister of Italy, which runs one of the largest budget deficits in the Community, said that some criteria for sanctions were needed.

France went a long way towards endorsing the discipline preached with particular fervour by the German and Dutch ministers. But several smaller countries side with the UK - more for practical economic reasons than for worries about sovereignty - in

arguing against imposition of discipline. Yesterday's session was designed to give the senior Treasury officials who negotiate regularly on behalf of the Twelve a steer on the highly political issue of economic discipline, rather than settling on any precise text.

Today, the senior officials move on to the question of monetary institutions. Mr Wim Kok, Dutch finance minister, surprised some of his counterparts when he said he saw no reason why the planned Eurofund should start life right at the beginning of the second phase of EMU.

Mr Thomas said one reason for France's "indignant" reaction was because the French government was suddenly reminded of the limits of its political possibilities. It had to recognise that the aim of free exchange rate limit to freedom of action in financial markets.

Mr Thomas pointed out that German capital markets interest rates had actually fallen by 100 percentage points since discount and Lombard rates.

Financial markets were effectively rewarding the Bundesbank for having refused to weaken its "stability policies" in view of recessionary tendencies observable in the international economy, Mr Thomas suggested.



Valentin Pavlov: no reformers

## New Soviet cabinet list leaves out liberals and reformers

By John Lloyd in Moscow

RADICAL reformers have been excluded from the list of cabinet ministers proposed by Mr Valentin Pavlov, Soviet prime minister, for approval by the Supreme Soviet.

Key ministers named yesterday by President Mikhail Gorbachev included Mr Vladimir Orlov, the new finance minister, who was first deputy minister to Mr Pavlov when the latter headed the finance ministry.

Mr Orlov is said to be a cautious, gradualist favouring reforms in a framework of continuing central control and gradual liberalisation. He inherited a vast surplus of unconvertible roubles and a banking structure still largely state-controlled and with little autonomy.

Most of the other names announced were reappointed to the jobs they held under Mr Nikolai Ryzhkov, prime minister for six years until his resignation last year after a heart attack. Marshal Dmitri Yazov retains the Defence Ministry and Mr Vladimir Kryuchkov remains KGB chairman.

So far, some 20 ministerial names have been submitted, from a total of 32. The list of ministers, and of state commission chairmen, must be approved by the Supreme Soviet within a few days.

None of the ministers so far named has a reputation as a radical - in contrast to Mr Ryzhkov's last cabinet, which included Dr Leonid Abalkin, deputy prime minister and a leading voice for economic change from the academic world, and Mr Vladimir Bakladin, interior minister before he was displaced by Mr Boris Pugo in a pre-Christmas purge of liberals. The present appointees are mainly men who have made their careers in the ministries and party apparatus.

Mr Pavlov - who shocked world opinion, and colleagues, two weeks ago when he seemed to blame western banks for corporate loans for Russia's economic ills - has since tried to establish himself as a pragmatic reformer open to co-operation with the west.

The Council of Ministers, meanwhile, has approved a law which would allow Soviet citizens to convert roubles into foreign currency at free market prices through currency auctions, according to the weekly newspaper Kommersant.

However, it is unclear what limits would be set to these transactions, and when they would be authorised. Government inspectors have also been empowered to increase surveillance of non-state enterprises in Soviet Union which are authorised to have foreign economic links.

The president of Soviet Georgia proposed peace talks yesterday to end a vicious ethnic conflict in which six more people were reported killed at the weekend, Reuters reports from Moscow.

Mr Zviad Gamsakhurdia said he was ready to negotiate with leaders of the breakaway region of South Ossetia, but only after rebel Ossetian groups were disbanded. The official Tass news agency said he made the offer in a letter to Anatoly Lukyanov, speaker of the Soviet parliament, which last week threatened to impose emergency rule throughout South Ossetia. The Soviet parliament heard yesterday that 33 people had been killed and 145 wounded in ethnic fighting between Georgians and Ossetians.

## Bundesbank official defends D-Mark role

By Marsh in Bonn

German criticism of French attempts to weaken the international monetary role of the D-Mark voiced last night by Mr Karl Thomas, an influential member of the Bundesbank's policy-making council.

Mr Thomas, a long-standing Bundesbank economist, is now president of the Hesse regional central bank, aimed his unusually forthright remarks at French proposals for developing European monetary union (EMU).

Speaking at Wiesbaden, he also hit Britain's notion of establishing a "hard Ecu" as a parallel currency to foster European monetary harmonisation.

Mr Thomas's broadside formed part of a general Bundesbank campaign to head off any attempt by the Bonn government to compromise over the central bank's sound money principles, in the presence of delicate negotiations over EMU.

In recent months, the Bundesbank has frequently spoken out against premature moves towards EMU. But Mr Thomas raised the central bank's criticism to a new and more active plane by warning that both France and Britain were trying to curtail the Bundesbank's monetary power.

The European Currency Unit, the composite basket which is a central place in the plans of the Commission as well as the French and British governments, is "not a currency in its

present form," Mr Thomas said.

The latest proposals were attempts "to substitute and, in so doing, bring to an end the [monetary] integration of the D-Mark and of the policy of the Bundesbank," he added.

Mr Thomas also criticised the exchange rate policy of a future European central bank, contending that the general view should be that a central bank should be independent from government, he said.

Mr Thomas also criticised the Bundesbank's unpopular moves at the end of last month to increase its discount and Lombard rates.

Referring to strong criticism in Paris of the Bundesbank

action, Mr Thomas said one reason for France's "indignant" reaction was because the French government was suddenly reminded of the limits of its political possibilities. It had to recognise that the aim of free exchange rate limit to freedom of action in financial markets.

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Referring to strong criticism in Paris of the Bundesbank

## UK trade deficit rises £345m to £1.2bn

By Rachel Johnson, Economics Editor

HOPES OF an early end to UK interest rates were dashed but not extinguished by the news of an unexpected widening of the trade gap in January.

The government Central Statistical Office announced that the trade deficit rose to £1.2bn last month, compared with £840m in December and £800m expectations of about £800m.

Strong import penetration, the high pound and the slowdown in world trade during the Gulf crisis were all factors cited by economists to explain the widening in the UK trade performance.

The authorities attributed the deterioration entirely to factors affecting the goods account which cover cars, oil and the electronics - such as ships, aircraft and precious stones.

Imports of precious stones were sharply higher, while exports of oil were depressed by the lower price. The author-

ities pointed out that, excluding these, the visible trade deficit shrank by £100m to £1.1bn in January.

However, the underlying trends showed that export growth was flagging, while demand for imports was falling as quickly as expected in the recession.

The volume of exports - excluding oil and electronics - in the three months to January was 1 per cent lower than in the previous three months and 2 per cent higher than a year earlier.

Import volumes over the three-month period were 2 per cent lower. Values of imports rose by 3 per cent in January to £1.1bn, while export values fell to £840m.

Sterling's strength has been reducing overseas sales in the depressed economies of the US and Canada.

The figures showed the UK's trade deficit with North Amer-

ica was £377m in January, after a monthly average of £150m in 1990.

Initially, the news prompted a fall in share prices on London's equity market as a sign of lower borrowing costs.

With sterling in the exchange rate mechanism, any adjustment to the trade balance has to be achieved by dampening demand via interest rates, not sterling devaluation.

The broadening of this constraint, the three-month interest rate rise by 1/2 per cent in late January, has helped.

Then the market rallied, amid expectations of a cut within the next two weeks. Mr Norman Lamont, the chancellor, is expected to cut rates to 13 per cent by the time of the Budget by-election on March 7.

Sterling took the news in its stride, closing at 161.25 on the stock market, the FT-SE

100 index rose 21.2 to close at its high for 1991 at 2,222.

Mr Alan Beith, the Treasury spokesman for the second-largest opposition party, the Liberal Democrats, said the trade balance would be improved by sharply lower demand.

He said that despite last month's figures, the trend in trade was favourable and the government should cut interest rates.

The Labour opposition trade and industry Mr Hoon said these new figures confirmed that the UK now had the worst trade gap of all its European partners, and the highest interest rates, the lowest growth and the fastest rising unemployment.

He added: "With exports down and imports up this is the worst monthly trade deficit since John Major entered the Treasury."

## Iraqis set more Kuwait wells ablaze

By Juliet Syehra and Robert Graham in London

ALMOST half of Kuwait's 1,300 oil wells were on fire last night as Iraqi troops intensified their scorched earth policy.

Allied commanders in Riyadh, Saudi Arabia, said 517 oilwells had been set alight, more than double the number when the land offensive began in the early hours of Sunday morning.

Industry experts warned that the damage would run into billions of dollars.

Mr Nadir Sultan, president

of the Kuwait Petroleum Company (KPC), said in London the damage was "worse than our worst nightmares".

Dealing with the fire would be a top priority once Kuwait was liberated, but putting them out would take several years.

Industry analysts said only five international fire-fighting companies had the equipment to deal with the fires.

"Two hundred live fires

could take two years to put out using the five fire-fighting companies and all their resources," Mr Sultan said.

Oil at many Kuwaiti wells is brought to the surface under natural pressure and experts said this made it more difficult to tackle damage or fire.

"It is like a champagne bottle. If you break the top off, it keeps flowing, and you have to get the top back on to stop it," Mr Sultan said.

Smoke from the fires contin-

ued to cast a pall over the battlefield. However, from the south were pushing it towards Iraq and Iran in the north. Allied commanders claimed the smoke was not affecting the conduct of the war.

Iraq's scorched earth and sabotage policy since the ground offensive began has included the destruction of commercial banks, hotels and public buildings, according to Kuwaiti exiles in London.

Smoke from the fires contin-

## Allies push on into Iraq

Continued from Page 1

Iraq's scorched earth policy in response to the ground war had caused more than 600 fires, including 517 oilwells.

The latest assault was a thrust against the Iraqi desert - both to cut off the supply lines between Baghdad, Kuwait and Iraq, and to encircle all Iraqi forces in the desert. This was expected to be backed eventually by an amphibious assault by US marines, French and British troops.

Despite a number of reports, military briefers denied any assault had yet begun. Baghdad radio for the second day in succession said Iraqi forces had repelled allied attempts to seize Faylaka island guarding the approach to Kuwait City.

Mr Michel Roquejeoffre, the French military commander, reported that French forces had "neutralised" an entire Iraqi division of more than 10,000 troops in their sweep into Iraq on Kuwait's western flank.

The French had taken some 1,000 prisoners. Saudi commander, told reporters that he expected the figure to rise to at least 100,000 by the end of the conflict. Many of the Iraqis were surrendering without a fight in the traditional way by raising a white flag.

In the Gulf itself, the Royal Navy destroyer HMS Gloucester intercepted an Iraqi Silkorm missile ship in the aimed at the battleship USS Missouri. This was the first attempted strike against warships since two Iraqi Mirage F-1s carrying Exocet missiles were shot down on January 24.

Brig-Gen Neil said that the allies were "continuing to attack and continue to achieve tremendous success." He said operations were ahead of schedule. The UK spokesman warned that the allies had "only employed a small portion of our total combat power."

## Iraqi troops urged to flee

Continued from Page 1

is a clerk in a government department in Baghdad dealing with vegetable oil.

He was captured by an insurance salesman from Virginia, Captain Pete Gotsenoh, a reservist marine from the 2nd Light Armoured Infantry Brigade, who was walking his prisoners to a collection point where they would be picked up by one of the dozens of school buses commandeered to take Iraqi captives to POW camps.

"They have been coming in droves," said Capt Gotsenoh. "Mostly I think it's because they're hungry. I'd rather it was this than having to dig them out of foxholes."

One company alone, he said, took 700 prisoners yesterday. The only military problems so far were minor and some "minor artillery", and he seemed more concerned by allied aircraft than by any Iraqi resistance.

Two A-4 jets and an F-16 circled above us humbly, apparently unsure if we were "friendly" obliging him to run to his vehicle to confirm his identity.

Although the men and women in the Marine's central sector wore their chemical suits and over-boots, they had advanced so far towards Kuwait City by yesterday that they were already bringing in the mail trucks along with the ammunition and fuel over the border.

Capt Gotsenoh said the Marines were planning to turn their narrow breach of the Iraqi desert into a six-lane desert highway to cope with the supplies. "From what we hear, they (the allies) are on the outskirts of Kuwait City," he said. "It's just like a giant steamroller going forward."

Behind him the wellheads of Kuwait's sabotaged Managish oilfield were ablaze, sending plumes of fire into the hazy, grey sky.

## Taking victory for granted

The striking part of yesterday's market reaction to the start of the Gulf war was that Wall Street failed to hold its opening gains. Since hostilities started in mid-January the FT-A World Index has risen by some 17 per cent. Wall Street, which jumped 115 points on the first day, was originally in the van. It is now trailing.

In part, this looks like a classic instance of the market's discounting function: the fall ahead of an undesired event - the war itself - and recovery on its arrival, then a further rise on hopes of a successful outcome, which duly halts when the outcome looks like being achieved. But there is also a more subtle aspect. Wall Street now seems reasonably convinced that it can make its way out of the US recession. It is less sure that the prospect is reasonably priced.

The components of this uncertainty are familiar. By conventional measures the market is if anything dearer than its long-run average, while the evident anxiety of the Fed to carry on easing is a reminder of the continuing strains in the US financial system.

The market is not necessarily wrong to be looking to recovery. But rising 16 per cent in 18 trading days, as it had done by this time last week, is taking a good deal on trust.

Mr Orlov is said to be a cautious, gradualist favouring reforms in a framework of continuing central control and gradual liberalisation. He inherited a vast surplus of unconvertible roubles and a banking structure still largely state-controlled and with little autonomy.

Most of the other names announced were reappointed to the jobs they held under Mr Nikolai Ryzhkov, prime minister for six years until his resignation last year after a heart attack. Marshal Dmitri Yazov retains the Defence Ministry and Mr Vladimir Kryuchkov remains KGB chairman.

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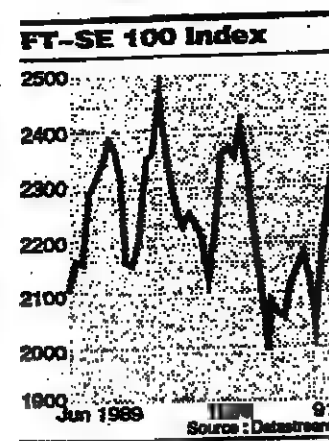
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built for the UK government but the help this would give the overseas sales team. The Saudis and their Gulf neighbours will argue be in the mood not just for buying but for reducing their dependence on the United States. Shareholders should not bank on any increase in the dividend this year but the longer term promise justifies the 6.5 per cent yield on yesterday's 200.

## Bank holdings

Yesterday's re-financing of London & Metropolitan might suggest that UK banks now agree with the German model of taking equity stakes in their clients. Perhaps a better indication is that the banks are exhibiting a welcome realism about the merits of forced sales in a buyer's market. Debt-equity conversions are still rare, but the list has lengthened in recent weeks. Existing shareholders can scarcely complain about dilution if the only alternative is a pile of worthless stock certificates.

In effect, banks taking equity stakes instead of forcing sales are playing double the game. Where the underlying assets consist of commercial property, as with L&M, putting in the receiver makes some degree of loss a certainty. Injecting more capital in exchange for equity makes it at least possible that the asset investment can not only be recovered but turned to profit.

This more flexible approach to banking could have perceptible benefits for the whole economy by smoothing the edges of the cycle. Many otherwise viable companies fail to grasp the basic fact that while debt is the appropriate form of finance in an upturn, equity is what is needed later in the cycle. The problem is that more conservative lenders will tend to draw lines between companies with tangible asset backing - property being the obvious case - and service companies with no tangible net worth at all. In other words, a financial rescue may prove the exception.

The only people who might think twice about all this are the banks' shareholders, who may well feel that the banks have yet to prove their ability to back winners in the first place. But arguably they too have little to lose. Equity deals have no immediate effect on the profit and loss account and where they fail, the original loans will already have been provided for. It all seems satisfyingly long-termist.

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## WORLDWIDE WEATHER

Place	Temp	Wind	Cloud	Place	Temp	Wind	Cloud	Place	Temp	Wind	Cloud	Place	Temp	Wind	Cloud	Place	Temp	Wind	Cloud
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Temperatures at 0000h. C - Cloudy. F - Fair. P - Fog. H - Hot. R - Rain. S - Sunny. B - Breeze. S - Snow. T - Thunder.



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Tuesday February 26 1991

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## INSIDE

### Saudi prince to cut stake in Citicorp

The Saudi prince who purchased \$500m in the convertible stock of Citicorp last week has pledged to transfer the stake in the US banking group to under 10 per cent. Prince Alwaleed bin Talal has purchased the Federal Reserve, the US central bank, for \$1.1bn and a 10 per cent share of Citicorp in Citicorp that he built up at the end of last year. That would leave him with the 10 per cent stake acquired on Thursday, when he bought Citicorp preferred convertible stock worth 36.8m ordinary shares. Page 20

### Ulcer drug boosts Astra

Increased sales of the anti-peptic ulcer drug Losac helped Astra, Sweden's largest pharmaceutical company, to lift its profits by 35 per cent last year. Sales of the drug rose from 1989 to 1990 by 147m making it Astra's best-selling product. Last month Astra received a licence from the US Food and Drug Administration for Losac, the drug for ulcer treatment. Astra's share price rose 15 per cent in the last month. Page 18

### Singapore strides ahead

Singapore was last week's best performing stock market, helped by improved liquidity and signs of an imminent recovery. The Straits Times index rose 4.6 per cent in the last week, its largest gain since the end of 1989. The index was strong as investors moved beyond the Gulf war in an earnings recovery. Page 40

### Law and Bonar advances 14%

Low & Bonar, the Dundee-based plastics and packaging company, raised its pre-tax profit by 14 per cent last year, helped by particularly strong growth in international Europe. Chief executive Roland Bonar said the part of the business had been "built up from nothing" in the last year. The company's share price rose 14 per cent following the sale of low-margin businesses and lower demand from North America. Page 25

### Tin men call it a day

Government funding was yesterday withdrawn from Wheel Jane and South Crofts, the last two tin mines in Cornwall, marking the end of an era of British industrial history. Carnon Holdings, the management and employee-owned company which operates the mines, said it was unlikely that it would ever open again. South Crofts, however, would be kept on a small maintenance basis. Page 28

### Market Statistics

Base leading rates	24	London traded options	24
Benchmark Govt bonds	29	London traded futures	24
FT-100 index	24	Managed fund services	30-36
FT 100 bond ave	24	Money markets	24
Financial futures	24	New int bond issues	24
Foreign exchanges	24	World commodity prices	24
London money issues	24	World stock index	24
London share services	24	UK dividends announced	24

### Companies in this section

Arcis	20	Molson	20
Aker	20	Nesco Inva	20
Armour Trust	20	North	20
Asahi Glass	20	Northumbrian Plc	20
Astra	20	Norweb	20
Bensons Crisps	20	Parsons	20
Bioplan	20	Pentax	20
Boeing	20	R.H. Macy	20
Capitol	20	Rabobank	20
Capital & Finance	20	Sankyo Seiko	20
Citicorp	20	Singapore Airlines	20
Cornwall	20	Stanley Works	20
Danielson-Benz	20	Stanley Works	20
Daks-Simpson	20	Stanley Works	20
George Weston	20	Stanley Works	20
London & Metro	20	Stanley Works	20
Low & Bonar	20	Stanley Works	20
Maxprint	20	Stanley Works	20
Mersey Dock	20	Stanley Works	20

### Chief changes

FRANKFURT (DM)		Siegen (DM)	
AB Ind	27	Siegen (DM)	27
Agfa	27	Siegen (DM)	27
Agfa	27	Siegen (DM)	27
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### NEW YORK (Dollars)

AB Ind	27	Siegen (DM)	27
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## Lenders wary of IBM unit buy-out

By Martin Dickson in New York

WALL STREET'S cautious attitude in financing highly leveraged transactions underlined yesterday when JP Morgan, the New York banking group, declined to underwrite a \$1.1bn loan for the buy-out of International Business Machines' typewriter and printer business. This does not threaten the deal, since Morgan and five other agent banks have already underwritten the funding, but it does suggest that with a larger-than-expected response to the deal.

The IBM business is being sold for \$1.1bn to an investment group led by Clayton & Dubilier, the New York leveraged buy-out specialists, with \$1.1bn of loans coming from the banking group led by Morgan.

The co-agents are Barclays Bank, Deutsche Bank, Banque Nationale de Paris, Mitsubishi Bank and Mitsubishi Trust and Banking.

An agreement was announced in late December and Morgan had a deadline of February 14 for secondary syndication. It has now extended this window indefinitely. Some eight other banks have committed to the deal, leaving the six co-agents each with an exposure of somewhat less than 15 per cent.

Morgan said: "This is a tough environment to get banks to commit to leveraged deals."

US banks, suffering mounting loan loss provisions from highly leveraged deals, have been under pressure to cut their exposure in this area, although buy-out lenders can still be found for the best deals. The typewriter business, due to be completed by the end of March, will leave IBM with a 10 per cent stake in the new company, which will have annual sales of about \$2bn.

Meanwhile, JP Morgan has moved a step closer to becoming the first US commercial bank to underwrite a public stock offering since the passage in the mid-1930s of the Glass-Steagall Act, which separated the banking and securities industries.

Ameco International, a Pittsburgh manufacturer of health-care equipment, last week filed a preliminary prospectus for a public offering and named JP Morgan Securities as one of four underwriters of the issue. The offering is expected to raise \$100m.

The Federal Reserve gave Morgan permission to underwrite stock offerings in a landmark decision last autumn.

## THE WALLENBERG EMPIRE



Robert Taylor

## Reshaping a family empire

Robert Taylor and John Burton report on the Wallenbergs' strategy

THE Wallenbergs are fighting to safeguard their dominant position over corporate Sweden. The SKR12.8bn bid by the family's investment companies, Providentia and Providentia, to acquire the assets of Saab-Scania is an important move in the rapid restructuring of this powerful industrial empire.

The strategy, devised by Mr Peter Wallenberg at a time of increasing liquidity problems, is defensive, aiming to keep the Wallenbergs' industrial control in a deregulated economy that will emerge in Sweden if the country joins the European Community during the 1990s.

The struggle for corporate power promises to be intense and complex. The family intends to consolidate its position and concentrate its strength in a handful of core companies.

These are Asa, the engineering group; Stora, the huge forestry company; Electrolux, the world's largest white-goods maker; the roller-bearing business SKF; the industrial equipment company Alfa Copco; and Saab-Scania.

The Wallenbergs' industrial power since the early 1930s has been based on Sweden's differentiated share system in which voting shares have 10 to a 1,000 times the strength of common equity shares.

This has enabled the family - through its investment companies Investor, Providentia, Alfa and Export-Invest - to keep tight control over companies even with small equity stakes.

The family estimates that the Wallenbergs have control over SKR200bn (€18bn) worth of companies in Sweden - as much as 34 per cent of the total Swedish market capitalisation - on the basis of SKR37bn of capital actually employed.

Company	Activity	Voting share (%)	Capital share (%)
Asa	Engineering	29	23
Astra	Pharmaceuticals	15	13
Atlas Copco	Equipment	32	25
Electrolux	White goods	59	6
Ericsson	Telecoms	4	4
SKF	Roller bearings	40	18
Saab-Scania	Trucks and cars	100	100
Stora	Forestry	35	27
Sia	State in SAS airline	17	17
Esab	Compressors	14	12
SEB	Banking	6	6

Source: James Capel & Co

## Robert Taylor and John Burton report on the Wallenbergs' strategy

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## Boeing trims industry forecasts

By Paul Betts, Aerospace Correspondent

BOEING, the world's largest manufacturer of commercial aircraft, has reduced by only 1 per cent its long-term forecast for jet airliners despite the fact that it now affecting the international airline industry.

In its latest review of the commercial aircraft market published yesterday, Boeing expects a total of 1,250 jets worth \$61.7bn to be delivered in airlines between now and 2005 compared with 9,210 aircraft worth \$1.1bn in the previous 15-year forecast.

Mr John Hayhurst, Boeing vice-president of marketing, said air traffic growth would be lower than expected during the next two years but forecast it to be "back on track" by 1992.

Boeing was a sharp fall in world air traffic growth from 7.5 per cent in 1989 to 5.5 per cent in 1990.

World traffic is now expected to show a 1 per cent growth in 1991 compared with last year's forecast of 6.4 per cent, Mr Hayhurst said.

But the following year, traffic would increase 7.6 per cent compared in last year's forecast of 6.1 per cent. Overall, Boeing expects air travel growth to average 6.5 per cent a year over the next 15 years.

Although current financial pressures on airlines have recently forced carriers to delay or cancel some aircraft orders, Boeing expects deliveries of new aircraft to average \$41bn a year during the next 15 years.

About one third of these deliveries would involve the replacement of older jets forced into retirement. Boeing expects a total of 3,500 aircraft to be retired between now and 2005.

More than 60 per cent of the new aircraft will be acquired by non-US airlines with the largest increase coming from the Asia-Pacific region, where the airline industry is expected to grow.

Mr Hayhurst also said Boeing expects the commercial airline market to bounce back to levels of growth even higher than those before the latest slump caused by the Gulf crisis and the general economic slowdown.

However, the depth of the current airline crisis was underlined yesterday by Mr Bernard Attali, the chairman of Air France, who estimated that the decline in air traffic due to the Gulf war had caused a loss of more than \$1.1bn last month alone in the aviation industry as a whole.

Boeing sunlight amid clouds, Page 11

### Franklin proved his theory in a flash.

And like Franklin's discovery, our introduction of the 4M DRAM semiconductor was also met with a thunder of approval. It just took a little longer. And now it's at the heart of electronics and technology that old Ben couldn't even dream of... products like laptop computers, medical imaging equipment and satellite tracking devices. Just like Benjamin Franklin, Toshiba's dedication to research and development has opened up entire new worlds of technology.

From communications to advanced robotics, Toshiba's super LSI is at the centre of better living everywhere. And so are we.

In Touch with Tomorrow  
**TOSHIBA**



## INTERNATIONAL COMPANIES AND FINANCE

## Daimler-Benz drops idea of raising its dividend

By Andrew Fisher in Frankfurt and Guy de Jonquères in London

THE WORSENING economic outlook and the weak-ness has caused Daimler-Benz, the German vehicle, and electronics group, to change its mind about increasing its dividend, despite last year's higher profits, said Mr Edzard Reuter, chief executive. Volkswagen, the German car manufacturer, also said it planned no dividend this year.

Mr Reuter said Daimler had dropped any idea of raising its dividend, which last year was maintained at DM1.10.

"By October, we thought about the possibility of an increase in the dividend for 1990," he said. "By now, we are not thinking anything of that kind."

Five months ago, Daimler was satisfied with the profits trend in 1990 and "very confident" for 1991, he added.

Last week, the group



Edzard Reuter: very confident for 1991

profits for 1990 were above those of 1989, when they totalled DM1.7bn (\$1bn at the then exchange rate), excluding the effect of accounting changes. It gave no figure for

year's profit, but said it was 6 per cent higher at DM86bn. Speaking yesterday for VW, Dieter Ullsperger, the finance director, said net income would be slightly higher than the DM1.04bn of 1989, when the dividend was raised from DM1.0 to DM1.1. An unchanged distribution would be proposed this year.

Commenting on the worsening business outlook in Daimler, Mr Reuter expressed concern about the low level, the gathering world recession, the Gulf war, and the deteriorating situation in the Soviet Union.

Daimler would strengthen its efforts to cut costs, though it would not reduce investments. Daimler also planned to shed activities that no longer fitted its strategic goals, he added. These could include parts of AEG, its electrical subsidiary.

## Next says it incurred an annual loss of £40m

By John Thornhill in London and Andrew Hill in Brussels

NEXT, the struggling fashion retailer, yesterday estimated that it had incurred a pre-tax loss of about £40m (\$64m) in the year to January 31 and warned shareholders that its future financial stability would be at risk if it did not succeed in disposing of Grattan, its mail order subsidiary.

The pre-tax losses include a provision of £38m made against the investment in its Club 24 credit card business, which it intends to wind down. After taking account of a series of extraordinary items, total losses for the year are expected to amount to £32m.

This forecast came in a circular the company released yesterday detailing the proposed disposal of Grattan to the German group Otto Versand for £140m.

Next said the sale of Grattan was the most appropriate way to raise funds given the group's potential liability of £163m arising from its outstanding Grattan loans due for repayment next year.

The board also revealed that since its merger with Otto Versand it had received a "further indication of serious interest" for Grattan from another party, widely believed to be Sears, the UK retailing group which owns the Freeman mail order business.

Next added, however, that it had been unable to assess this approach because it did not contain firm proposals about price or terms.

The circular revealed that Next's revised borrowing facilities were subject to stringent covenants including limitations on net gearing and capital expenditure.

Mr Hill's proposal to sell Grattan has automatically triggered the first stage of the European Commission's merger control process.

The Commission's merger control task force was notified about the deal because combined world turnover of the two companies exceeds the £250m (\$390m) threshold for initial investigation.

## Astra surges 36% to SKr2.5bn

By Robert Taylor in Stockholm

ASTRA, Sweden's largest pharmaceutical company, yesterday announced a 36 per cent increase in profits (before financial items) for last year with a rise to SKr2.507bn (US\$449m) from SKr1.846bn. Sales rose by 26 per cent over the same period to SKr9.420bn from SKr7.457bn.

The profit per share increased by 44 per cent to SKr1.11 from SKr0.77 for the previous year. The board has recommended a 30 per cent improvement in Astra's dividend to SKr3.25 a share compared with SKr2.50 in the previous year and it has also told the stock market of the provi-

sion of one new share for three of the old, which will mean an increase in share capital to SKr1.505bn.

Astra's liquidity improved last year to SKr4.728bn from SKr3.794bn in 1989. In its financial forecast for 1991 it said it expected a further rise in profits (before financial items) of 25 per cent.

The main reason for the company's strong performance in 1990 was the sharp increase in the sales of Loec, the company's highly successful anti-peptic ulcer drug which rose to SKr1.470bn from SKr880m in 1989 to make it Astra's largest product on the market. The

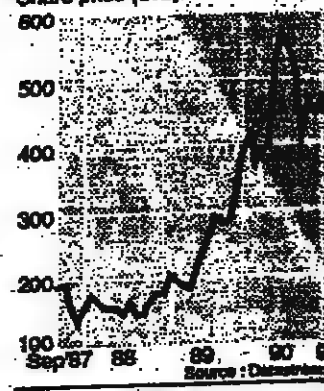
company estimates that when Loec sales through licence are included they totalled around SKr2.1bn last year.

Astra suffered a setback with Loec last month in the US when the US Food and Drug Administration said it was not able to approve the drug for first-line treatment of all ulcers. However, only a few weeks earlier it made a breakthrough in the all-important Japanese market.

The company also reported satisfactory increases for a number of its other new drugs. The sales growth for the anti-asthma Bircanyl Turbuhaler and Pulmicort Turbu-

Astra

Share price (SKr)



haler was 59 per cent to SKr510m compared with SKr310m in 1989 while sales of Plendil, the cardiovascular drug, more than doubled.

## Wagons-Lits spells out split

By William Dawkins in Paris

WAGONS-LITS, the Franco-Belgian tourism group, yesterday announced the details of its partial divorce from Sodexho, the French catering concern, which had unsuccessfully tried to form a catering partnership with it.

Wagons-Lits also revealed that it had accepted a buy-out from the staff of the French arm of Burest, a catering subsidiary. Wagons-Lits will continue to act as Burest's industrial partner, while Sodexho would be a purely financial investor in the French catering business, it said.

Wagons-Lits is not publishing the buy-out price,

but says it will produce a big enough capital profit this year to avoid a fall in the group's gross profits.

Sodexho revealed last October that it wanted to pull out of Wagons-Lits, in which it had built a 20.3 per cent stake, because it had failed to achieve a joint venture with Burest. Since then, the two sides have been working out how to split the tangle of cross-shareholdings in each other.

Sodexho is to buy back the 30 per cent stake which Wagons-Lits held in its holding company. It will also sell 15.3 per cent of the 31.5 per cent stake in the Franco-Belgian group, leaving Sodexho with

5.1 per cent in Wagons-Lits. Half of the shares being sold by Sodexho will go to a Wagons-Lits subsidiary, while the rest are to be bought by a holding company set up for the purpose by loyal Wagons-Lits shareholders.

Sodexho's departure was made inevitable last year when Belgium's Groupe Bruxelles-Lambert sold a 10 per cent stake in Wagons-Lits to Société Générale de Belgique, the industrial holding conglomerate.

Société Générale is loyal to two other shareholders, Accor, the French hotel group and Caisse des Dépôts, the French state financial institution.

## Strong rise in lending lifts earnings at Rabobank

By Ronald van de Krol in Amsterdam

RABOBANK, the Dutch co-operative bank, posted a 8.2 per cent rise in 1990 net profits to Fl 971m (\$678m), due partly to a strong increase in lending and its recent acquisition of Interpolis, a Dutch insurer.

Total loans outstanding to the private sector were up 10.5 per cent at Fl 128.1bn, with lending to businesses and the agricultural community both hitting new highs.

Overall, Rabo's balance sheet total exceeded the Fl 200bn mark for the first time, rising by 17 per cent to Fl 201.5bn.

The acquisition of Interpolis in June helped boost income but it also contributed to a rise in costs. Total income expanded by 12.4 per cent to Fl 5.87bn, while costs increased by 14.8 per cent to Fl 3.85bn. If it had not been for the insurance acquisition, income would have risen by 8.5 per cent and costs by 13.8 per cent.

Rabobank attributed the strong rise in costs mainly to a 10 per cent expansion of its workforce to 37,850. For 1991, it predicted a slight flattening in income growth because of an expected downturn in economic expansion. Although costs will probably remain high, there should be room for a further increase in results.

## Vickers issues profits warning despite 15.4% rise to £96.5m

By Andrew Bolger in London

VICKERS, the UK engineering group, which makes Rolls-Royce motor cars and Challenger tanks, reported a strong performance last year but warned that trading profits for 1991 may well be lower than 1990.

While yesterday's results were at the end of City expectations, the outlook for the company is clouded by uncertainty over its prospects for Rolls-Royce cars - particularly in the US - and a delay by the British government in deciding whether Challenger 2 will be the main tank.

Vickers increased pre-tax profits 15.4 per cent to £96.5m (\$167m) in the year to December 31, on turnover of £778.1m, a rise of 11.8 per cent. Earnings per share were 15.5 pence ahead at 25.9p and a final dividend of 6.2p makes a total for the year of 9.9p, a rise of 11.2 per cent.

Sir David Plastow, chairman and chief executive, said that since September the general

economic climate had continued to deteriorate, particularly following the outbreak of war in the Gulf in January.

World sales of Rolls-Royce cars, which last year contributed almost half of group operating profits, were down 10 per cent in January compared with a year ago.

Sir David said Rolls-Royce was very successful last year, particularly in light of the effect on car sales of the recession and the Gulf crisis. He added: "Its performance is especially praiseworthy given the difficulties experienced particularly in North America by other luxury carmakers."

Although armoured vehicles were responsible for only about 10 per cent of group trading profits last year, Vickers said it was disappointed that the British government had decided to delay choosing between Challenger 2 and its US, French and German rivals until the Gulf war is over.

Sir David said: "The secretary of state for defence has

stated repeatedly that there is a need to ensure that we have a modern tank capability. Further delay in ordering the best tank in the world can only be damaging to the future capability of our forces and the prospect of significant export opportunities."

Vickers' recent acquisitions had performed well. It was expected - Cosworth, the high-performance car engine specialist which supplies Ford's Caterham, which makes advanced alloys castings; and Cantieri Riva, a luxury powerboat builder.

Vickers' medical equipment division saw operating profits rise from £13m to £8.4m, while its engineering trading profits rose from £15m to £8.9m.

Sir David said Vickers had a strong balance sheet, with net cash of £12m. It was, therefore, well placed to benefit from improved trading conditions when business confidence returned.

Lex, Page 18

This announcement appears as a matter of record only

February 1991

## GUINNESS, PLC

has acquired:

La Cruz del Campo, S. A. and its subsidiaries

BBV INTERACTIVOS, S. V. B., S. A.

Acted as broker to this acquisition

BBV INTERACTIVOS

Sociedad de Valores y Bolsa

## AIG TRADING CORPORATION

is pleased to announce the appointment of

SIR ALAN A. WALTERS

as Vice Chairman and Director

AIG Trading Corporation

A Member Company of American International Group, Inc.

NEW JERSEY

LONDON

PARIS

HONG KONG

WASHINGTON, D.C.

## LEGAL NOTICE

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 28th January 1991 confirming the reduction of the capital of the above-named Company from £1,000,000 to £400,000 and the Minute approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the Registrar of Companies on 18th February 1991.

DATED this 28th day of February 1991

NABARRO MATHIASSEN of 59 Grafton Street, London W1X 8EL, Ref: SA/22/91/11822

Solicitors for the above-named Company

## PIONEER ELECTRONIC CORPORATION

NOTICE is hereby given to holders of CDR's issued by Caribbean Depository Co., N.V. Curaçao, evidencing shares in the above company that "Third quarter report 1991" of Pioneer Electronic Corporation may be obtained from

N.V. Nederlandsche Administratie-Trustkantoor N.Z. Voorburgwal 326-328 1012 NX Amsterdam

The Bank of Tokyo Ltd. (Branches in Tokyo, Bruxelles, London, Dusseldorf, Paris and New York)

Amsterdam, February 21, 1991

N.V. Nederlandsche Administratie- en Trustkantoor

## Mitsui Taiyo Kobe Australia Limited

AS 200,000,000 Floating Rate Notes due 1991

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from February 22, 1991 to May 22, 1991, the Notes will carry an interest rate of 11.49 % per annum. The interest payable on the relevant Interest Payment Date, May 22, 1991 will be AS 2,801.67 per AS 100,000 denomination.



KREDITBANK S.A. LUXEMBOURGEOISE



# SIEMENS NIXDORF

## Capital ideas and the capital to implement them: Synergy at work

Extracts from the Siemens Nixdorf Idea Bank:

Computer systems that link office and factory. Expert systems for environmental protection which set off warning alarms when forests are endangered. Computer cash registers that take up less space than a sheet of notepaper. Automatic ticket vending machines for last-minute airline bookings. Laser printers that print a 200-page sales handbook per minute. Self-service scanning systems which let retail customers handle the checkout by themselves. Self-service terminals which permit department stores to offer 24-hour shopping. Main-frame computers that manage company-wide databases. Optical memories that store original documents, photos and correspondence in CD format. Reading devices for payment transactions that can handle over 900 items per hour, even written in block letters. Intelligent networks that increase the services of branch and host computers through division of tasks. Expert systems for technical service which identify faults via telephone.

Siemens Nixdorf: capital ideas and the capital to implement them — bringing rich rewards for our customers.

Siemens Nixdorf Information Systems  
**Synergy at work**







## Merger Continental and Pirelli?

This important decision will be decided by you, the shareholders, on March 13, 1991 at an extraordinary shareholders' meeting.

The invitation to this meeting — which is of vital importance for the shareholders, employees, and the company — as well as a detailed letter to shareholders — have been published and distributed by the depositary banks.

If you have received this material or if you would like to have additional information — even if you are not a shareholder — just call or write to us:

Continental Aktiengesellschaft  
Königsplatz 1, P.O. Box 169  
D-3000 Hannover 1, Germany  
Telephone (05 11) 765-2066  
Telefax (05 11) 765-2055

**Continental**  
Aktiengesellschaft



### HMC MORTGAGE NOTES 2 PLC

**£175,000,000**  
Class A  
**£14,000,000**  
Class B  
Mortgage backed floating rate  
notes due February 2015

For the interest period 25 February, 1991 to 28 May, 1991 the Class A Notes will bear interest of 13.25% per annum. Interest payable on 28 May, 1991 will amount to £3,349.18 per £100,000 Note.

The Class B Notes will bear interest at 14.25% per annum for the same period. Interest payable on 28 May, 1991 will amount to £3,649.18 per £100,000 Note.

The Class B Notes will be subject to the deferred provisions of the Conditions of the Class B Notes per £14,000,000 being the Principal Amount Outstanding (as defined in the Conditions of the Class B Notes).

Agents: Morgan Guaranty Trust Company  
JP Morgan



**£150,000,000**  
Floating rate notes due 1993

Notes are hereby given that the notes will bear interest at 12 1/4% per annum from 25 February, 1991 to 28 May, 1991. Interest payable on 28 May, 1991 will amount to £3,268.88 per £100,000 note.

Agent: Morgan Guaranty Trust Company  
JP Morgan

### Halifax Building Society

Floating rate Loan Notes 1996

For the three month period from February, 1991 to 28 May, 1991 Notes will bear interest at the rate of 13.125% per cent. per annum. The Coupon amounts will be £165.41 per £1,000 Note and £1,654.11 per £10,000 Note, payable on 28 May, 1991

Morgan Grenfell & Co. Limited  
Agent Bank

## INTERNATIONAL COMPANIES AND FINANCE

### Saudi prince's Citicorp stake to stay under 10%

By Patrick Harverson in New York

THE SAUDI prince who invested \$500m in the convertible stock of Citicorp last week has pledged to restrict his stake in the US banking group to under 10 per cent.

Prince Alwaleed bin Talal has assured the Federal Reserve, the US central bank, that he will sell the 4.9 per cent share of common stock in Citicorp that he built up at the end of last year.

That would leave him with the 9.9 per cent stake acquired on Thursday, when he bought Citicorp preferred convertible stock worth \$6.8m ordinary shares.

The prince is likely to make a substantial profit on the sale of stock, as long as Citicorp's share price does not fall too far

from its current level of \$15. He is estimated to have built up his initial holding of 4.9 per cent between \$11 and \$13 a share.

In a separate development, Citicorp officials confirmed the group was considering selling 80 per cent of Ambac Indemnity, its municipal bond insurance subsidiary, as part of the recapitalisation programme.

Citicorp is waiting for stock market conditions to improve before selling 40 per cent of its subsidiary to the public through the flotation of \$400m worth of Ambac stock. Another 40 per cent would probably be sold via private placements to institutional investors, and the remaining 20 per cent would stay in Citicorp's hands.

The sale of Ambac, one of the group's profitable operations, would free Citicorp from its obligation to allocate more capital to the subsidiary under Fed regulations governing risk-based capital.

Industry analysts estimate the disposal of Ambac would release about \$1.5bn in capital currently allocated to the operation.

Citicorp has been forced into issuing new equity and asset sales by the weight of bad domestic commercial loans which have weakened the group's capital position. Mr John Reed, chairman, has said he wants to raise \$4bn to \$5bn in new capital over the next two years to put the group on a sounder financial footing.

### Weston hit by weakness in some units

LOWER resource and food processing results pulled down George Weston of Canada's earnings by 33 per cent last year despite a good showing by Loblaw, its retail food distributor, writes Robert Gibbons in Montreal.

Weston, holding company for most of the Weston family's North American interests, reported net profit of C\$125m (US\$108.7m), or C\$2.52 a share, down from C\$187m, or C\$3.81, in 1989. Sales rose 4 per cent to almost C\$11bn. Resource income, mainly from forest products, dipped 45 per cent.

Despite the recession, Loblaw posted a 37 per cent gain in profits. It is Canada's largest food distributor.

Earnings were C\$96m, or C\$1.10 a share, in 1990, against C\$70.2m, or 80 cents, in 1989. Sales rose 6 per cent to C\$8.4bn. Fourth-quarter profit rose 25 per cent to C\$28.6m.

### Stanley signs Polish joint venture deal

By Andrew Butler

STANLEY WORKS, the Connecticut-based hand tool manufacturer, has joined the small group of US companies to have announced manufacturing initiatives in eastern Europe. Stanley has reached agreement on establishing a joint venture company near Krakow, in Poland.

The deal is Stanley's first in eastern Europe, and is a significant element in its strategy to identify new markets and opportunities for the 1990s as some of its traditional western markets reach maturity.

The need to exploit new markets was highlighted by Stanley's 1990 results released last month. They showed a fall in earnings per share from \$117.7m to \$106.6m on flat sales of \$1.97bn.

Mr Richard Ayers, chairman and chief executive, said: "During the year, we experienced

declining, and then recessionary market conditions in Australia, the UK, Canada and the US."

Stanley has agreed with the Polish government to take 51 per cent of Stanley Tools Poland, with the balance held by Fabryka Narzedzi Kuznie, a Polish hand tool manufacturer, and its trading company Inter-Via.

The new company will take over Stanley's hand tool manufacturing capacity, and make further investments in new equipment and manufacturing facilities later. From next year it will manufacture Stanley-branded pliers and pliers for sale throughout Europe.

Although these products are already manufactured in Europe for Stanley by an outside supplier, the deal allows Stanley to manufacture them more cheaply.

### RH Macy trims loss for quarter to \$7.3m

By Karen Zagor in New York

R. H. MACY, the highly-leveraged US department store group, has narrowed its underlying second-quarter loss to \$7.3m, excluding extraordinary items, from a net loss of \$39m a year earlier.

During the latest quarter, the company had a one-time gain of \$3m due to the retirement of debt at a discount. This lifted Macy's net income to \$78m in the quarter.

The company, which took on an unwieldy amount of debt when it went private in a management-led \$3.6bn leveraged buy-out in 1986, earlier reported a 21 per cent rise in second-quarter earnings before interest, taxes and depreciation to \$25.4m. Sales fell 9.4 per cent to about \$2.1bn.

Macy said yesterday it had taken another step towards selling its credit card operations to GE Capital.

The companies have signed a summary of the principal business and financial terms for the sale. Macy's board approved the transaction yesterday.

### Molson buys DuBois

MOLSON of Canada is to buy Cincinnati-based DuBois Chemicals from Chemcor for US\$243m, Reuters reports. The Canadian brewing and chemicals group will pay about \$21.5m at closing of the deal and the balance over the next five years. Molson said the purchase would strengthen the competitive position of Duveroy Corp, its wholly owned chemical and petrochemical business.

Annual earnings for the combined company are estimated to be more than C\$1.2bn.

## Streamlined Aker widens horizons

Karen Fossli speaks to the new president of the Norwegian company

Aker, one of Norway's top industrial companies, will today unveil results reflecting an extensive restructuring. The company is poised to build on these changes with acquisitions in the UK and US.

During the next few years Mr Tom Raud, Aker's new president and executive, intends to build on the company's new two-tier structure — comprising oil and gas technology and cement operations — through acquisitions.

Aker has forecast 1990 pre-tax profits of Nkr600m (\$102.6m) and exceeding Nkr1.3bn, compared with Nkr570m and Nkr1.47bn respectively in 1989.

Last year it improved its operating profits, net result, and earnings per share despite a contraction in sales reflecting its consolidation and restructuring. The figures for 1990 will also show a large item of extraordinary income, following a significant increase in Aker's equity base.

Unlike his two predecessors, Mr Raud has an extensive background in both Aker's business activities.

Mr Gerhard Heiberg, now Aker's board chairman, was a "hands-on" media-oriented man, mostly involved in the oil side of the business. Mr Karl Glad, who left Aker to become the head of the Norwegian Confederation of Business and Industry, had extensive experience in offshore contracting operations.



Tom Raud: "We would lose market share if we merged"

streamlined organisation likely to be "lined up" by acquisitions in the UK and the US.

Mr Raud, however, is not satisfied with Aker's general profit potential. "The priority in the past two years has been on getting the structure of Aker right. Now that has been achieved, we can concentrate on boosting profitability while adding in our operational base," he said.

"We have earlier demonstrated our capability to perform large transactions — in the range of \$100m — and I have no doubt we will undertake such big moves."

Aker is assessing its oil and gas technology operations. The company — through Norwegian subsidiaries — has built more than 60 per cent of the mammoth offshore concrete production platforms in the

Norwegian North Sea and a few in the UK North Sea.

However, today it builds more streamlined production facilities, such as offshore floating production units, which are a viable investment if oil prices fall to \$10 a barrel.

Because of its strong relationship with the Norwegian subsidiaries of big international oil companies, Mr Raud sees no problems in selling this technology in other areas of the world.

However, he does not see any benefit in merging with Kvaerner, Aker's main competitor in the offshore oil and gas technology side of the business. Aker was approached by Kvaerner to consider the possible benefits of a merger.

"By merging there would be little market competition,

which I think is unhealthy," he said. "We would lose market share if we merged, and focus would have, over a number of years, to be on sorting out the merger rather than gaining market share internationally."

However, Mr Raud is disappointed with the apparent protectionist stance of the UK oil and gas sector. He believes the only way to overcome this obstacle may be to acquire a UK company.

Mr Raud's strategy for this side of the business is clear: it will be established in the UK and the US in two years when the growth in Aker's revenues will come from the oil and gas technology side. "We have the resources — we just have to identify the missing links."

On the cement side, Mr Raud has warned that 1990 figures will show a downturn in activity in the main markets — the UK, US and Norway.

No significant moves are expected by Aker in this sector in the near future. "We will continue to develop production capacity at a rate which can satisfy demand," says Mr Raud. He said the company was improving its European terminal network.

Although Mr Raud says that this year and next will be characterised by a consolidation, he does not rule out acquisitions.

"If I could find a good cement business at a cheap price that would fit into our network I would commit resources. If there are temporary earnings problems," he says.



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December, 1990

Prices for electricity generated for the purposes of the electricity generating and transmission in England and Wales.

Unit Price for Trading in £/MWh

1/2 hour period ending	Post purchase price	Post purchase price	Post purchase price
0000	18.75	18.75	18.75
0100	18.75	18.75	18.75
0200	18.75	18.75	18.75
0300	18.75	18.75	18.75
0400	18.75	18.75	18.75
0500	18.75	18.75	18.75
0600	18.75	18.75	18.75
0700	18.75	18.75	18.75
0800	18.75	18.75	18.75
0900	18.75	18.75	18.75
1000	18.75	18.75	18.75
1100	18.75	18.75	18.75
1200	18.75	18.75	18.75
1300	18.75	18.75	18.75
1400	18.75	18.75	18.75
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1900	18.75	18.75	18.75
2000	18.75	18.75	18.75
2100	18.75	18.75	18.75
2200	18.75	18.75	18.75
2300	18.75	18.75	18.75
2400	18.75	18.75	18.75

Prices are determined for every half-hour in each 24-hour period. Prices are in pounds per megawatt-hour, rounded to two decimal places. The electricity price is determined by the Post Office and the Electricity Supply Board. The Post Office and the Electricity Supply Board are responsible for the generation and transmission of electricity in England and Wales. The Post Office and the Electricity Supply Board are responsible for the generation and transmission of electricity in England and Wales. The Post Office and the Electricity Supply Board are responsible for the generation and transmission of electricity in England and Wales.

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SEK, Sweden	12%	11%
GBP, England	11 1/4%	10%
ESP, Spain	12 1/4%	12%
ECU, European Currency Unit	(*subject to alteration)	8%

(Current rates as at 4 FEB 91)

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### RISES AND FALLS FRIDAY

	On Friday	Falls	Same	On the week	Falls	Same
British Funds	0	74	15	16	71	73
Corps, Dom. & Foreign Bonds	0	74	15	16	71	73
Industrials	493	213	848	2,309	1,030	4,439
Financial and Profs.	210	92	447	1,169	521	2,063
Oil	23	19	50	114	89	257
Plantations	0	0	10	10	5	35
Wine	24	4	12	174	568	568
Others	35	74	37	249	227	244
Totals				1,514	4,178	2,252

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In accordance with Article 4(a) of the Terms and Conditions of the above-mentioned Notes, the Notes will be redeemed at par on 26th March, 1991. Payment of the Notes will be made as from 26th March, 1991 at the offices of the paying agents listed below:

In Luxembourg: Kredietbank S.A. Luxembourg  
In Germany: DG BANK Deutsche Genossenschaftsbank  
In the Netherlands: Rabobank Nederland  
In Austria: Raiffeisen Zentralbank Österreich Aktiengesellschaft

In accordance with Article 3 of the Terms and Conditions of the Notes.

The Notes will cease to bear interest from 26th March, 1991. The interest coupons will be paid separately in the usual manner.

Frankfurt am Main, February 26, 1991



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with provisions of the Notes, notice is hereby given that for the interest period from 25 February 1991 to 25 May 1991 the Notes carry an interest rate of 6 1/2% per annum. This rate will be subject to adjustment on the relevant interest payment date, 25 May 1991, and will be 6 1/2% per annum plus 1.5% per annum.

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Group merging.

Holders of securities in both companies being invited to tender their securities in exchange for securities of the new company, which will be called Internationale Nederlanden Group.

We published our merger document on 28 January 1991.

The exchange period ends at 2pm on 1 March 1991. Copies of the exchange document can be obtained from Keith van Vessem at NMB Postbank Group, 2 Copthall Avenue, London EC2R 7BD. Fax: 071-374-2236.

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## INTERNATIONAL COMPANIES AND FINANCE

# Boeing sees sunlight after clouds

Seattle is optimistic about the world's civil jet needs, writes Paul Butts

The Gulf war and the deepening recession have plunged the airline industry into its worst slump in 40 years. But Boeing, the world's largest manufacturer of commercial airliners, remains confident that longer-term growth will continue to be vigorous in the civil jet market.

During the last 15 years, 8,850 new aircraft worth \$61.7bn will be delivered to airlines, the Seattle-based manufacturer forecasts in its annual review of the world aircraft market published yesterday. Although this is 360 fewer aircraft and \$13bn less than in last year's Boeing forecast - regarded by many as the industry's "bible" - it is still an extremely bullish outlook.

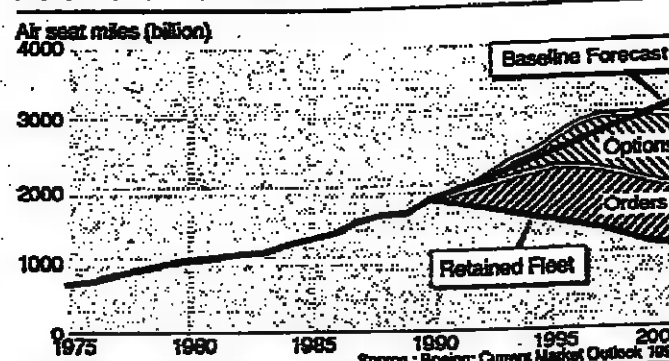
Mr Keith Hodgkinson, aerospace analyst at the Shearson Lehman securities firm, said: "They are looking over the valley at the sunlight on top of the mountains. But there is still an awful lot of dark cloud down there in the valley". The three main aircraft manufacturers - Boeing, McDonnell Douglas and Airbus - have all been receiving requests to cancel or drop options from financially strapped airlines during the last few weeks. Air travel has declined dramatically since the outbreak of war in the Gulf. A five-year boom in aircraft orders, airlines are now facing severe short-term overcapacity problems.

Since 1983, air travel growth has averaged 7.2 per cent a year, according to Boeing. New orders reached a peak of 10,000 in 1989. A further 10,000 new jets were ordered last year with Boeing alone winning a record \$51bn. At the end of last year, a total of about 3,750 jets were on order.

But airlines are now forecasting 3 to 4 per cent air travel growth at best this year. Some analysts believe growth this year could be as low as 1 per cent. In contrast, new aircraft deliveries are expected to increase capacity in the world airline industry this year by about 7 per cent, allowing for the replacement of a large number of older jets.

Boeing recognises that the aviation industry is under intense pressure because of the combined effects of volatile fuel prices and declining traffic due to the Gulf war and the economic downturn. "But historically, aircraft orders have

## World Airline capacity forecast versus Airline order base



has experienced a short-term disruption. It has always bounced back to levels of growth even higher than those before the disruption," said Mr John Hayhurst, Boeing's vice president of marketing, yesterday.

Despite the uncertainties and immediate pressures, Boeing expects air travel growth to average 5.2 per cent a year during the next 15 years. A total of \$423bn worth of new aircraft will be required by airlines to meet this growth. Should travel growth shrink to 4.5 per cent or even 3.5 per cent, Mr Richard Albrecht, Boeing's executive vice president, said new aircraft demand could fall to \$330bn or as low as \$237bn in the case of 3.5 per cent growth.

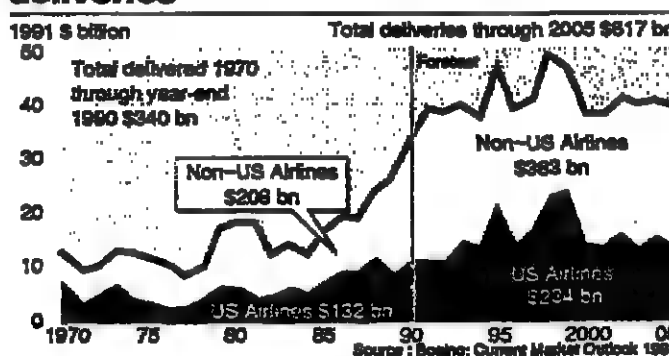
But this does not include the large demand for replacement aircraft which is expected to remain firm whatever the depth of the present crisis. Boeing is forecasting between 3,300 and 6,500 aircraft will be retired between now and 2006. Following the surge of the 1960s in jet deliveries, Boeing expects retirements of old aircraft to average 350 a year between now and 1985. After that, retirements will be lower

averaging 270 jets a year because fewer aircraft were delivered during the recessionary periods of the 1970s.

Deliveries of new aircraft are expected to peak at around 855 jets worth more than \$50bn this year compared with 654 jet deliveries worth about \$40bn last year. But Boeing is still forecasting deliveries averaging about 600 aircraft worth \$41bn a year during the next 15 years compared with the \$16bn a year historical average for the 1970-90 period. Short- to medium-range aircraft are expected to make up the majority of new deliveries up to 1995 with larger aircraft predominating after that.

Boeing's long-term confidence in the aircraft market is shared by other manufacturers and industry analysts. Although Mr Adam Brown, the Airbus planning director, says new orders will tumble from more than 1,000 jets a year during the last three years to 100-200 a year between 1993 and 1995, he expects, like Boeing, to see total deliveries staying stable at 600-700 jets a year. Airbus expects orders to pick up in 1995, reaching a peak of 800 jets a year in 1998 and 1999 before dipping.

## World annual commercial airplane deliveries



## Asahi Glass declines by 25%

By Robert Thomson in Tokyo

ASAHI Glass, the leading Japanese glass manufacturer, yesterday reported a 25 per cent fall in pre-tax profit to 1,018bn yen in the year to the end of December, as higher fuel and materials costs outweighed a 10 per cent increase in sales.

Sales for the year totalled ¥1,018bn, with sales in the glass and construction materials divisions rising 12.4 per cent to ¥530.3bn, marked by some sales of high-performance construction glass linked to a domestic building boom.

Sales of chemical products rose 11 per cent to ¥564.2bn,

with expansion in demand for urthane chemicals and soda products, and demand for plant and technology exports in this sector.

Ceramic product sales increased by 14.5 per cent to ¥32.49bn, while electronics sales rose 46.7 per cent to ¥52.6bn, with sharply increased sales of magnetic disks, integrated circuits and optical disc drives. Consolidated pre-tax profit fell 24.7 per cent to ¥78.48bn, despite a 10 per cent increase in sales. Apart from higher materials costs, the company said the fall was

due to increased spending on research and development, and higher depreciation charges.

The company said the coming year held "many uncertainties", but plans to broaden its technological base to increase sales of high value-added products, to improve production and marketing efficiency, and to expand overseas operations.

Non-consolidated sales for the year were targeted at ¥1,100bn, an 8 per cent increase, and the company expects a 21 per cent increase to ¥77bn in pre-tax profit.

## Samancor hurt by oversupply

By Philip Gawth in Johannesburg

SAMANCOR, the world's largest integrated manganese, chrome ore and ferrochrome producer, saw both turnover and profits drop substantially in the six months to the end of December, due to oversupply in its main markets.

Turnover dropped 13 per cent to R97.1m (\$43m) and attributable profits were R182m, 44 per cent down on the same period in 1989. Samancor's local competitors have been hit by the same market conditions.

The chrome division was worst hit, with profits from ore and alloys 87 per cent down. Mr Hans Smith, managing director, said the ferrochrome side, which achieved record profits in 1988 and 1989, was breaking even "at best". It incurred losses in the last two months of the half year. He

blamed this on price cutting by domestic competitors, saying that South African producer prices had fallen 55 cents/lb to "not very responsible".

The ferrochrome price has slipped from 88 cents/lb in September 1989, to less than 50 cents. Mr Smith said Samancor's efforts to lift the price have been repeatedly undercut by local competitors. He added, though, that the group would not give up market share easily and was in "good trim", having made use of the slower demand to refurbish its plant. "If they really want a price war, we'll join the party." He said current difficulties would assist in turning around price, forecasting 55 cents/lb rather than later.

Profits in the manganese division were 22 per cent down on the record 1989 levels. Ore

prices remained firm, but prices of 50 per cent price increases, but volumes were lower. Alloys sales fell in response to low prices resulting from oversupply.

Regarding the proposed Columbus stainless steel venture, Mr Fred Boshoff, the executive responsible, said he needed clarity from the government about the project's early years. He was optimistic about the outlook saying the government had a "great urge to get this project established".

Mr Smith said profits were expected to be substantially lower in the second half. The ordinary interim dividend was maintained at 10 per cent share.

The extraordinary dividend of the past two years has been discontinued.

## Airlines in share swap

SINGAPORE Airlines and Swissair, the Swiss national carrier, have signed agreements for a share-swap plan as part of their previously announced global alliance. Reuter reports from Singapore.

Under the agreements, SIA will buy 10 per cent Swissair shares and Swissair will buy 4m new SIA Foreign shares. The swap will give SIA a 2.77 per cent stake in Swissair and Swissair a 0.62 per cent stake in SIA's enlarged capital. The price of both SIA and Swissair shares will be the average price at the close of the first 10 trading days of June this year, with a 10 per cent premium.

The deal was part of an alliance between SIA, Swissair and Delta Air Lines of the US formed last year.

## Qantas may cut 2,000 more jobs

QANTAS Airways, the Australian state-owned flag carrier, may cut a further 2,000 jobs following the rise in fuel bills since the Gulf war. Reuter reports from Sydney.

Qantas faces a fuel bill of A\$773m (US\$613m) in the current financial year, up 70 per cent on a pre-war estimate.

"Aviation fuel prices have not come down, they have remained high because of the massive amount of aviation fuel being used in the Gulf," it said. In November it said it would cut 500 jobs by the end of February and further cuts were inevitable as part of a restructuring.

## Aluminium producer's earnings fall 43%

By Bruce Jacques in Sydney

COMALCO, the Melbourne-based integrated aluminium producer, has been hit by lower prices in 1990, with net earnings tumbling nearly 43 per cent.

Profit fell from A\$310m (US\$246m) to A\$177.6m, and Mr Tom Barlow, chief executive, has forecast a lower result in 1991.

But he indicated the company was still looking to expand, despite a poor outlook for its production.

Mr Barlow announced a joint venture study, with Alcan Australia, industry colleague, into a new alumina refinery at Weipa, in northern Queensland. The study, involving a

site close to Comalco's existing bauxite and alumina complex, should be complete late this year.

Mr Barlow said the 1991 outlook was uncertain because of the Gulf war and recession. "The eventual effect of these two factors on the world economy, and thus on aluminium demand and prices, is yet to be determined," he said.

"Export sales of Australian bauxite are expected to ease as additional production from competitive sources is commissioned. Although alumina prices are expected to weaken further in the short term as new capacity comes on stream, the medium-term projection is

for strengthening alumina markets in the mid 1990s."

Mr Barlow said an increasing disparity between production and consumption last year suggested difficult primary metal markets. "Overall, the outlook is for a continued slowing of the world economy," he said.

"The German economy is still buoyant, but there are signs of sluggishness in other European economies and of slower growth in Japan. The first quarter of 1991 saw the recession in English-speaking countries deepen and it appears that, for some, recovery will be at the earliest in the second half of the year."

Comalco has slashed the annual dividend from 30 to 18 cents a share on the result, reducing payout from \$188.2m to \$109.5m. Sales eased from \$2.3bn to \$2.1bn.

Interest expense eased from \$64.5m to \$48.2m, but depreciation provision rose from \$118m to \$126.1m. Tax fell from \$167.4m to \$118m.

The earnings dip almost halved Comalco's return on shareholders' funds to 13 per cent and directors said internal funding requirements had forced a lift in debt from 22 to 25 per cent of capital employed.

The company is majority-controlled by CRA, the Australian mining group.







## INTERNATIONAL CAPITAL MARKETS

## CBOT to launch first insurance futures

By Barbara Durr in Chicago

THE Chicago Board of Trade will launch the world's first insurance futures on October 1. The first contract to be offered will be for health insurance. The CBOT is also developing contracts on motor, homeowner and ocean marine insurance.

These ground-breaking futures products still face several regulatory hurdles. They must be approved by the Commodity Futures Regulation Commission, the US federal agency on futures, as well as state regulators. Insurance is regulated on a state by state basis in the US.

But Mr Leslie Rosenthal, managing partner of Collins Group and chief of the exchange's subcommittee charged with developing the contracts, is confident that once the contract specifications are finalised the required approvals will come. To that end, the CBOT is geared up for a substantial

educational campaign about how the contracts work and what economic purpose they serve. The effort is aimed initially at regulators but also targets insurance underwriters.

The exchange contracted the Stanford Consulting Group, which includes specialist insurance academics, to draw up a white paper that will be used in its next round of visits to regulators in April and May. And it has reached an agreement with Coopers & Lybrand, the accounting firm, to assess the accounting and regulatory procedures for such contracts for participating insurers.

The first contracts will be based on a pool of health policies. A special participating group of at least ten insurance companies will be solicited to become members of the pool. Eligible policies will have a homogeneous character. Among other requirements, they will be primary policies of a fixed premium



The CBOT plans to offer futures contracts on motor insurance

term, have a maximum deductible of \$300 per person and maximum co-insurance level of 20 per cent of total benefits. The pool will be formed in January and July and four quarterly settlements will be made. Final settlement will be equal to \$100,000 times the

amount of one minus claim divided by premiums earned. If, for example, over the trading life of a contract conditions vary, prices of the futures will also vary. These will reflect the expectations about the quarter's underwriting results for the underlying pool of

contracts. Crucial trading information about the claims experience of participating insurers will be collected by the exchange from state regulators. Insurers are required to submit such information on a monthly basis. It will then be disseminated by the CBOT.

The insurance futures will be marked to market daily, just as other contracts are. Risks and falls in their prices corresponding to profits and losses, will be paid to or by traders as incurred.

Mr Rosenthal said the exchange has had positive and negative responses to the contracts from the insurance community. He said the negative reaction stemmed largely from the fact that dealers were uncomfortable about having a public efficient pricing mechanism for these products rather than a private window. Lloyd's of London has turned down an offer of co-operation with the CBOT.

## EIB enlivens issue activity with DM600m offering

By Simon London

THE European Investment Bank enlivened a relatively quiet international bond market yesterday, launching a seven-year floating

## INTERNATIONAL BONDS

issue.

The bonds offer investors a margin of 15 basis points under the London interbank offered rate. Although the deal was launched late in the day to gauge the reaction of investors, the paper looked expensive.

The last EIB floating bond was a 10-year issue with a margin of 15 basis points under the London interbank offered rate. The deal was launched late in the day to gauge the reaction of investors, the paper looked expensive.

However, the EIB bonds may gain tax exemptions on holdings of bonds issued by some supranational borrowers. Goldman Sachs waited until the afternoon before breaking

the syndicate on the EIB mortgage-backed bond launched on Friday for CMS No. 8, a special-purpose subsidiary of CMS Home Loans.

From a fixed reoffer price of 99.90, the paper traded at around 99.40 bid. At the fixed reoffer price the paper offers investors a counted margin of 67 basis points.

The lead manager reported interest from far eastern investors and UK institutions, including banks. By the close of trading about 10 per cent of the issue was still not placed with investors.

From January 1993, UK banks may have to double the amount of capital they set aside against holdings of bank-issued securities to comply with a European Community Solvency Directive. The directive carries a set-up where the margin is reduced to 70 basis points from the 100 basis points that comes into force.

Two further convertible bond issues confirmed the renewed interest of investors in equity-linked paper. Daimler-Benz AG, the US luxury goods retailer, made its debut in the international capital market with a \$500 million

issue managed by Lehman Brothers International. The paper carries a coupon of 6 1/2 per cent and is convertible into American Shares at a price of \$100 per share.

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The lead manager reported interest from far eastern investors and UK institutions, including banks. By the close of trading about 10 per cent of the issue was still not placed with investors.

From January 1993, UK banks may have to double the amount of capital they set aside against holdings of bank-issued securities to comply with a European Community Solvency Directive. The directive carries a set-up where the margin is reduced to 70 basis points from the 100 basis points that comes into force.

Two further convertible bond issues confirmed the renewed interest of investors in equity-linked paper. Daimler-Benz AG, the US luxury goods retailer, made its debut in the international capital market with a \$500 million

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## GE Capital merges European divisions

By Stephen Fidler, Euromarkets Correspondent

GE Capital, the financial services affiliate of General Electric of the US, has merged its European divisions into a new company, GE Capital Europe.

The newly merged group will be headed by Mr George Tappert, who recently moved to London as head of the group's European Corporate Finance activities. The group, with headquarters in London and an office in Paris, will offer project financing, corporate restructuring, recapitalisation and asset-backed financing in the UK and continental Europe. The new group employs about 30 people.

According to Mr Tappert, the group will increasingly direct its attention towards "capital-intensive business which can utilise creative balance sheet funding approaches and clients for whom asset-based or supported financing structures provide the best approach".

GE Capital suffered setbacks as it tried to expand its financing operations in the UK, investing heavily in risky leveraged buy-outs for names such as that of the kitchen group Magnet. Mr Tappert said that in common with the rest of the GE Capital, GE Capital had become more conservative in its approach.

## Patricia Treasury CP on watch list

NORDISK Rating, a subsidiary of Standard & Poor's, the US rating agency, has placed SKRIM in commercial paper of Patricia Treasury on its watch list with a negative indication, Reuters said. Patricia Treasury is jointly owned by Swedish investment firms Investor and Providentia, the investment vehicles of the Wallenberg family, which has a 50.1 per cent stake in the company. SKRIM is a subsidiary of the company. Nordisk put the programme on the watch list because of the bid.

## Taking stock of the Caribbean

The stock exchanges of Jamaica, Barbados and Trinidad and Tobago have begun cross-listing companies as the first step in the creation of a regional stock exchange.

The regional market is considered by the 13-member Caribbean Community (Caricom) to be essential to the creation of a common market in 1993 and a monetary union by 1995. Investors in the three countries can observe the performance of 86 listed stocks with trading starting at the beginning of April.

Until then, central bankers from the Caricom countries will attempt to develop plans to deal with cross-border clearing arrangements, a potential problem in a region of

combined capital of US\$1.56bn. The Jamaica exchange, the largest of the three, was established 22 years ago. Listing 43 companies, it deals in ordinary and preference stocks and debentures and has a capitalisation of \$650m.

The Trinidad and Tobago exchange has capitalisation of \$450m and lists 13 companies and is capitalised at \$200m. The first objective of the regional market is to allow companies the possibility of listing on one or all of the stock exchanges, said Mr Fernando De Faria, acting chairman of the Jamaica stock exchange. "At the start, however, trading will take place only in the country in which the company is incorporated."

Jamaica, Barbados and Trinidad and Tobago are taking the first steps towards creating a regional exchange, due to begin trading in April. Canute James reports.

exchange regulation and currencies of uncertain parity. Earlier, bankers from the three countries had agreed on the creation of a pool of US\$11m - \$5m each from Jamaica and Trinidad and Tobago and \$1m from Barbados - which would be used to clear stock exchange payments for the first 18 months of the stock market's operations.

There has, however, been some rethinking. Trinidad and Tobago have decided against this method of clearing payments and will instead give priority to allocating foreign exchange to transactions on the stock market. The concern over a viable method to clear payments has heightened since the Jamaican government's decision last September to operate a float of the island's currency which has since depreciated 17 per cent.

"Several issues have to be cleared before there will be a satisfactory arrangement," said one Trinidadian stockbroker. "There has been some thought given to a three-day clearing period, but with Jamaica's floating rate there is the question over who will assume the exchange risk in the three days." The new regional stock exchange is starting with

The Caribbean Community was created 15 years ago to foster economic and social co-operation among the English-speaking countries of the region. Members include the island nations, and Belize in central America and Guyana in South America.

"One aim of the stock market is to allow businesses to raise equity capital," Mr De Faria said. "Businesses in the region are highly dependent on loan capital for their operations. They are all highly geared and are exposed to changes in the cost of money."

The new exchange is expected by regional trade and finance officials to increase investment interest in the region and strengthen private sector business. The way was cleared for the regional exchange when the government of Trinidad and Tobago amended legislation which limited the holding of property by foreigners. Central bankers expect the new stock exchange to adopt the characteristics of a wider and more robust capital market. The speed of the growth of the new exchange, and its impact on the region's economy, will depend on its acceptance by other Caricom members.

## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS		Monday February 25 1991										Fri Feb 22		Thu Feb 21		Wed Feb 20		Year ago	
& SUB-SECTIONS		Index No.	Day's Change	Index No.	Day's Change	Earnings Yield (%)	Div. Yield (%)	P/E Ratio	Est. P/E Ratio	no adj. 1991 to date	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	
Figures in italics show number of stocks per section																			
1	CAPITAL GOODS (187)	813.36	+1.1	13.12	5.90	9.28		0.85		804.19	802.04	797.02	846.50						
2	Building Materials (24)	1124.57	+1.7	12.67	5.42	9.21		0.55	1106.03	1108.27	1124.32	1025.45							
3	Contracting, Construction (31)	1274.03	+1.7	14.09	6.13	9.20		3.90	1252.47	1266.17	1299.99	1419.47							
4	Electricals (10)	2195.28	+0.6	12.67	6.08	9.51		0.80	2181.16	2184.85	2168.63	2382.47							
5	Electronics (26)	1775.23	+0.3	8.59	5.03	14.89		1.53	1769.52	1768.93	1768.93	1877.87							
6	Engineering-Aerospace (8)	411.58	+0.3	16.30	7.37	9.37		0.84	377.17	380.79	376.50	432.58							
7	Engineering-General (47)	408.34	+1.4	14.31	6.29	8.42		1.13	402.86	398.73	396.50	452.35							
8	Metals and Metal Forming (8)	446.32	+0.0	20.44	7.71	6.04		0.00	441.98	444.75	440.89	463.60							
9	Motors (13)	325.44	+0.7	15.30	7.39	7.61		0.00	323.25	324.34	318.25	351.08							
10	Other Industrial Materials (20)	1422.77	+1.4	11.89	5.71	9.76		1.71	1403.23	1397.17	1396.65	1502.20							
11	CONSUMER GROUP (182)	1337.93	+0.1	8.02	9.30	13.77		3.44	1323.35	1320.00	1322.85	1223.70							
12	Brewers and Distillers (22)	1674.32	+0.6	9.57	7.37	11.97		1.63	1643.74	1642.90	1642.90	1740.28							
13	Food Manufacturing (22)	1131.41	+0.0	10.16	4.25	12.12		1.49	1120.43	1121.92	1132.88	1052.40							
14	Food Retailing (16)	2522.20	+0.8	8.39	3.07	15.59		3.15	2502.20	2494.73	2450.14	2265.95							
15	Health and Household (21)	2942.72	+1.3	6.31	2.69	18.91		0.91	2894.91	2902.67	2801.06	2392.80							
16	Hotels and Leisure (22)	1260.31	+0.6	10.67	5.15	11.13		0.96	1268.66	1279.07	1292.69	1524.94							
17	Media (25)	1324.27	+1.7	11.03	9.18	14.39		7.81	1301.65	1301.00	1291.89	1400.00							
18	Packaging & Paper (11)	600.56	+2.3	8.76	7.22	13.99		3.00	587.27	585.78	590.24	554.88							
19	Stores (34)	865.68	+2.1	9.81	4.22	13.27		1.76	847.98	840.50	831.88	771.88							
20	Textiles (11)	451.40	+0.7	12.73	7.79	10.07		0.65	448.29	455.88	453.74	497.90							
21	OTHER GROUPS (113)	1129.31	+1.2	11.42	10.30	10.59		2.56	1115.90	1114.06	1121.54	1151.03							
22	Business Services (12)	1058.79	+0.8	11.81	5.10	10.29		2.96	1056.14	1051.47	1021.96	800.00							
23	Chemicals (21)	1218.73	+1.3	11.66	6.11	11.11		0.77	1205.63	1205.77	1202.69	1296.31							
24	Conglomerates (11)	1475.04	+1.7	11.44	6.99	10.25		6.83	1450.10	1445.69	1424.64	1570.98							
25	Transport (15)	2072.03	+0.1	12.61	9.91	9.77		1.82	2029.79	2028.07	2013.04	2241.35							
26	Electricity (12)	1122.60	+0.3	10.98	6.27	10.98		0.00	1118.82	1125.50	1122.59	0.00							
27	Telephone Networks (3)	1271.21	+1.3	10.52	9.98	12.36		0.00	1294.38	1288.28	1227.51	1224.73							
28	Water (10)	2422.54	+0.4	14.00	7.75	18.79		39.69	2401.41	2403.77	2396.77	2046.31							
29	Miscellaneous (27)	1758.45	+0.7	10.54	5.07	11.05		1.37	1775.32	1762.19	1761.38	1822.33							
30	INDUSTRIAL GROUP (488)	1267.68	+1.1	10.63	4.76	5.11		4.27	1134.72	1132.14	1121.73	1119.75							
31	Oil & Gas (20)	2249.84	+0.6	11.51	5.90	11.37		34.91	2282.41	2299.23	2299.23	2322.06							
32	500 SHARE INDEX (500)	1240.99	+0.9	10.75	9.91	11.49		0.88	1229.77	1227.12	1219.24	1219.70							
33	FINANCIAL GROUP (98)	782.03	+1.4	6.12	-	-		2.87	771.08	774.62	767.97	810.29							
34	Banks (7)	830.28	+1.9	18.48	7.08	7.07		5.83	814.77	827.57	819.44	870.26							
35	Insurance (Life) (7)	1440.93	+1.9	-	5.33	-		0.00	1414.03	1404.17	1398.01	1324.76							
36	Insurance (Composite) (5)	699.68	+1.4	-	6.11	-		0.00	690.10	685.22	681.20	691.24							
37	Insurance (Brokers) (8)	1037.66	+0.7	7.13	6.21	18.36		7.94	1009.20	1004.41	1003.04	1081.66							
38	Merchant Bankers (7)	145.46	+0.3	6.52	5.06	-		0.00	145.46	145.46	145.46	145.46							
39	Property (41)	1017.43	+0.8	6.52	6.62	21.00		1.26	1009.21	1009.49	1009.34	1106.64							
40	Other Financial (20)	273.38	-0.1	9.18	6.59	13.75		0.20	273.66	273.73	277.08	315.18							
41	Investment Trusts (47)	1118.34	+1.4	-	3.64	-		4.03	1102.85	1097.73	1099.20	1131.41							
42	ALL-SHARE INDEX (647)	1128.16	+1.0	-	5.05	-		4.39	1117.02	1115.60	1108.34	1118.85							
43	FT-SE 100 SHARE INDEX	2335.51	+2.1	2334.51	2317.91	2314.31	2312.4	2296.8	2319.4	2318.4	2318.3	2249.3							

## FIXED INTEREST

PRICE INDICES		Mon Feb 25		Day's change %		Fri Feb 22		Accrued interest		xd adj. 1991 to date		British Government		25		22		year ago (approx.)			
												Low		5 years		9.27		9.26		10.90	
												Compos		15 years		9.54		9.55		10.50	
												3 (0%-7.4 %)		25 years		9.69		9.71		10.41	
												5 Compos		5 years		10.08		10.09		12.07	
												8 Compos		15 years		9.83		9.84		11.93	
												7 (8%-10.4 %)		25 years		9.87		9.86		10.55	
												5 High		5 years		10.24		10.25		12.19	
												8 Compos		15 years		10.08		10.06		11.16	
												(11%-18 %)		25 years		9.98		9.96		10.71	
												Irredeemables		25 years		9.88		9.89		10.46	
												Index-Linked									
												11 Inflation rate 5%		Up to 5 yrs.		3.68		3.67		4.36	
												12 Inflation rate 7.5%		Over 5 yrs.		4.15		4.14		4.94	
												13 Inflation rate 10%		Up to 5 yrs.		4.32		4.31		5.12	
												14 Inflation rate 10%		Over 5 yrs.		3.96		3.95		4.76	
												15 Debt & Loans		5 years		12.03		12.10		13.43	
												16 Debt & Loans		15 years		11.64		11.72		13.06	
												17 Debt & Loans		25 years		11.63		11.64		12.91	



## UK COMPANY NEWS

## Capital &amp; Counties' net assets decline by 15%

By Vanessa Houlder, Property Correspondent

CAPITAL & Counties, the property group which is a subsidiary of South Africa-controlled Transatlantic Holdings, yesterday announced a 15 per cent fall from £34p to 29p in net asset value for 1990.

Pre-tax profits increased by 3 per cent from £51.3m to £53m. The result reflected the widespread problems in the industry, which has been severely damaged by an oversupply of buildings, high interest rates, the recession and a diminished institutional appetite for property investment.

The figures, which kicked off the property industry's reporting season, were not unexpected and the share price fell 15p to 29p.

The value of the company's completed properties dropped by £83.6m, equivalent to a 13 per cent fall.

This resulted from a 6.5 per cent fall in value for its shopping centres; an 18 per cent fall for the Lewis's department stores; a 14 per cent fall for West End offices; a 10 per cent fall for City and mid-town offices; and a 10 per cent fall in land properties.

The company made a provision of £58.7m against its development programmes. This largely related to its new Bromley shopping centre, where costs have escalated.

Mr Ray Moorhead, managing director, said he suspected that there would be no growth in the portfolio's value this year.

The results included a £500,000 provision relating to the reversion of the Lewis's department stores. However, Mr Moorhead said the reversion, who have agreed to pay rent until the end of March, were in talks with potential tenants and he was optimistic that CapCo would receive the same lease terms as before.

Net property income rose by 16 per cent from £27.5m to £31.9m. The contribution from trading was £26.5m (£25.6m). Borrowings totalled £58.3m; net debt was £45.9m. Interest of £50.2m was capitalised.

Earnings per share increased by 7 per cent to 25.3p. The dividend was increased by 10 per cent to 13.2p.

**COMMENT**  
The cocktail of provisions and

downward valuations served by CapCo, the first property company to report its 1990 results, is a depressing taste of things to come. The growing vacancy rates, pressure on rents and the rise in yields to a level unprecedented in recent memory will polarise virtually every company's asset values.

What is less clear is whether this story will be repeated during the current year. On the upside, yields are likely to stabilise and a fall in interest rates may feed through to values, particularly in retail property.

On the downside, rents will come under increasing pressure thanks to the recession and oversupply problems. A further depression for CapCo is the hit on its profits as it gradually ceases to capitalise interest. With the unprecedented level of uncertainty in the market, there is no consensus on CapCo's likely figures next year.

But picking a middle path through the forecasts and assuming no asset growth, the shares are trading on a reasonable 34 per cent discount.

## Floored by a generous cash offer

John Thornhill in London and Robert Thomson in Tokyo on the £65m bid for Daks

MR JOHNNY Mengers, the combative chairman of Daks-Simpson, the upmarket clothing retailer, professes a deep interest in the esoterics of Sumo wrestling.

And with his sturdy frame, slicked-back hair and ponytail he looks as though he could give a good account of himself in the dohyo.

But he was not taken long for a hefty Japanese company in the form of Sanryo, president of Sanryo Seiko, said he was delighted to buy Daks which had "such a prominent international profile and reputation for high quality products".

Having publicly espoused the principle that "good money knows no boundaries", Sanryo, a Japanese apparel maker, is extending its own boundaries with the purchase of Daks-Simpson.

Sanryo has done well from Daks on the home market, and the purchase is motivated by the confidence that the international market could be just as lucrative. The company, which holds the master licence for the Daks brand in Japan, said sales of products under that label have risen from ¥18.6bn in 1988 to ¥23bn last year.

A Sanryo spokesman said the company was aware of the purchase of another famous UK name could cause controversy, but he hoped that the acquisition will be recognised as an extension of a business partnership lasting more than 20 years.

Laura Ashley. Mr George Wallace, chief executive of Management Horizons, the retail consultancy, says: "Daks-Simpson has a brand that has esteem on a world-wide base but does not have the backing to develop it financially. What Sanryo brings to the company is the financial muscle and the will to expand the business on a significant scale."

Daks runs 20 stores in 14 countries and Mr Hideo Miki, president of Sanryo Seiko, said he was delighted to buy Daks which had "such a prominent international profile and reputation for high quality products".

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A Sanryo spokesman said the company was aware of the purchase of another famous UK name could cause controversy, but he hoped that the acquisition will be recognised as an extension of a business partnership lasting more than 20 years.

"We have had great success with the Daks brand. The brand has a very high reputation among Japanese consumers and we are interested in achieving the same success in other markets," the spokesman said.

"We think this is an example of a common Japanese corporate tradition - a reputation for quality, a fondness for the profits of property development and a widely fluctuating share price."

Sanryo, based in Osaka, is an example of a common Japanese corporate tradition - a reputation for quality, a fondness for the profits of property development and a widely fluctuating share price.

The company, with large retail holdings and a stable of quality brands, was a favourite on Japanese stock markets a year ago after the release of a corporate strategy that aimed to lift sales from ¥10bn to ¥20bn over the present decade.

But total sales are expected to fall back to ¥10bn this year, with the company having a 10 per cent drop in sales. The downturn prompted Sanryo, which exports about 7 per cent of production, to turn to the Japanese market to lift its growing ambitions.

Although Sanryo is adding to its portfolio of Japanese brands, such as Umberto Eco, Coccinelle, Leonard of Paris, Fano Jofe, and Hang Ten products, the company claims that it is "beyond brands", and that "the time when people dress



Johnny Mengers - an interest in Sumo wrestling

famous international brands" is nearing an end.

"We are approaching an age of individuality and diversification with the focus on a variety of lifestyles. Fashion that expresses one's feelings and a lifestyle statement, further stimulating the desire for fulfilment," the company suggests.

Run by the Miki family since its founding in 1920 and now headed by Mr Hideo Miki, the company has expanded into household furnishings and a boutique in a fashionable area of Tokyo, which it claims is "beyond brands", and that "the time when people dress

Mr Miki is known for carrying a lot of local staff in his pocket, enabling him to greet them by name, and has produced a small collection of the thoughts of President Miki. The thoughts range from the importance of personal pleasure in a prescription for corporate success.

"The name of a company makes it easy to tell products. But when you see the name, it is important that the person involved in selling that he or she is actually selling their own personality," Mr Miki advised.

## Refinanced L&amp;M's board quits

By Vanessa Houlder, Property Correspondent

LONDON & Metropolitan, the troubled property developer, yesterday announced the resignation of much of its board, along with details of its refinancing package.

Mr David Lewis, chief executive, Mr John Theophilus, finance director and Mr Peter Gibbon, retail director, are resigning from the board. Mr Norman Ireland, the former finance director of BTR who was appointed chairman in 1988, intends to step down by the end of September.

The refinancing package, which was announced yesterday, leaves L&M technically insolvent. However the Stock Exchange has agreed to relist the company, which argues that the working capital arrangements in the restructuring package provides a feasible basis for recovery.

The scale of L&M's problems

were revealed by a statement from Richard Lewis, who said that the value of its properties had fallen by almost 50 per cent.

The resulting write-downs in the portfolio amounted to a £240m exceptional loss.

The company's board has extended the closure of its existing facilities until June 30 1992, by which time the company has agreed to sell a number of properties.

In addition, some of the banks have provided £10m in working capital until June 1992.

The banks have agreed to convert a total of £24.3m of unsecured debt into five year debt.

The banks will be issued with warrants, which will allow them to dilute the interests of existing shareholders by up to 15 per cent. In the event of a takeover, the warrants together with convertible

preference shares will give the banks rights over the enlarged share capital up to a maximum of 45.5 per cent.

L&M and Metropolitan are negotiating a rescue package since October, when the collapse of the consortium planned to buy County Hall in London for £7.8m. The shares, which were suspended in 1989, are expected to be listed on March 21, following an EGM.

L&M also announced its interim results for the six months to June 30. It recorded an operating loss of £4.5m, compared with an operating profit of £3.3m for the first half of 1989. The pre-tax loss after interest and exceptional items was £28.5m, compared with a £5.6m profit the year before.

The loss per share was 168.8p compared with earnings per share of 7.4p in the first half of 1989.

## Adult snacks help build up Bensons

By Michio Nakamoto

BENSON'S Crisps reported an 8 per cent increase to £1.36m in pre-tax profits for the year ending November 24.

The increase from last time's £1.26m came as turnover rose 21 per cent to £21.97m (£18.18m).

Mr William Jones, managing director, said that in the face of competition and overcapacity in the crisp and snack industry, the company's strategy was to focus on the higher margin businesses of adult snacks, organic crisps and private labels.

Crisp sales rose 16 per cent and private label products were particularly buoyant. Turnover increased by 21 per cent. While the recession was taking its toll on some organic foods, Bensons increased sales of its Hedgehog organic crisps by 16 per cent.

The group continued to invest heavily in capital equipment, putting £554,000 into plant and machinery in the year. Nevertheless, efforts to reduce borrowings have brought gearing down to 5 per cent from a previous 15.5 per cent. Interest cover is 12 times.

The group's sound financial position will enable it to benefit from any acquisition opportunities that arise, Mr Jones said.

Earnings per share increased to 12.6p (11.9p) and the final dividend of 2.15p (2.10p), making a total dividend of 2.75p (2.25p).

## Birch resigns from Norweb

By Clare Pearson

MR PHILIP Birch, who was chairman of Wood White, the building chain, before it was bought for £90m in 1989 by Boots, the stores and pharmaceuticals company, has resigned from Norweb, one of 12 regional electricity companies listed on the stock market last December.

The company said he had resigned for personal reasons.

Mr Birch, 57, became a director in February last year, in an appointment made as part of Manchester-based Norweb's preparations for privatisation. Norweb has been one of the electricity companies most keen to develop in retailing.

During 1990 Mr Birch waged a lengthy legal battle over compensation due to him after he bought Ward White, which had shops selling car accessories and bicycles, as well as DIY equipment. This culminated in Boots making him two £1m lump payments - much less than he had sought.

Mr Birch is a chairman of Lombard Group, the public relations and investment company, and a director of BZW Convertible Investment Trust.

Norweb's retailing division is expected to make a loss this year, although in the past it has been profitable.

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## Eagle Star mortgage warning

By Richard Lapper

EAGLE STAR, the mortgage arm of BAT Industries, has warned yesterday that it has noticed a sharp deterioration in its mortgage indemnity insurance 50% of business since the beginning of 1991.

The company said that provisions against mortgage indemnity policies in force during 1990 could be increased by as much as 100 per cent.

"The scale of jumpiness among lenders is becoming more and more apparent," Eagle Star said yesterday.

Partially in response to market concern Eagle Star is bringing forward its announcement of annual results by about three weeks and will announce figures on Thursday.

Mortgage indemnity insurance covers losses incurred as a result of defaults on property loans. Last December, Eagle Star reported provisions against future claims on its mortgage indemnity book of £200m, of which between £65m and £75m related to potential claims arising on policies in force during 1990. The company said that total provisions on business written since 1986 - will now be at least £225m and could amount to as much as £275m.

There has been an increase in claims on indemnities covering homeowners' mortgages, reflecting the growth in the number of building society repossession in recent weeks. Total provisions have been increased by up to £10m compared to between £5m and £8m at the end of last year.

The main impact here has been a "knock-on effect" on indemnities involving developers' troubled residential and commercial property projects. Provisions against losses on this business account for over 90 per cent of the total. Total exposures (net of reinsurance) in these two areas amount to £700m.

The company stressed that the mortgage indemnity policies were insurance policies rather than guarantees and that in the case of material non-disclosure by the insured an insurance policy is void.

## SE to examine deals in Bioplan

By Andrew Bolger

THE STOCK Exchange will hold an inquiry into dealings which yesterday saw the shares of Bioplan Holdings, the USM-quoted health care group, jump from 11p to 17p.

Only after the market had closed did Bioplan issue a statement saying it was in talks which might lead to an offer being made for the company.

Mr Peter Williams, a director of Bioplan, said the statement had been issued in response to the share price movement, but

he declined to comment. At last night's closing price, the group had a market value of £24.3m, compared with £10m at the end of December.

Bioplan, which reversed into Cooke Industries and moved on to the USM last April, is a pioneer of "partnership" deals with health authorities.

It builds small private hospitals or day surgery units adjacent to existing NHS services (such as pathology and pharmacy) and shares facilities such as renal dialysis and

anaesthetic units.

In January, three directors of Bioplan bought a total of 230,000 shares in the company, paying an average of 13p. Earlier that month a director had bought 190,000 shares at an average of 12p. Last summer a Bioplan director sold 250,000 shares in the company, at an average of 21p. In its first interim report in November, Bioplan announced pre-tax profits of £1.02m in the six months to September 30 on turnover of £8.97m.

## Panfida to refinance US arm

PANFIDA, the retail group struggling with a heavy burden of debt, is cutting its borrowings by refinancing TOC Retail, its US convenience store chain, with a \$100m loan.

The refinancing will involve Panfida, in which Mr Rupert Murdoch's News International holds a 31 per cent stake, issuing new shares.

Under the deal, DLJ Finance, one of TOC's main lenders, will lend \$100m to TOC from \$40m to \$47m (£24.3m), in return for a 25 per cent stake in TOC's holding company, Panfida.

Panfida is trying to sell its 300 stores to cover the \$30m debt repayment. Last autumn it sold 127 stores in Florida for \$82.5m. If the sale does not go through, however, another refinancing will be needed to repay the \$30m, although this would not involve Panfida becoming a lender to the debt.

The deal is conditional on TOC getting a \$20m letter of credit and repaying \$30m of DLJ's remaining debt. Bankers expect TOC to provide the letter of credit.

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**BCE pots the black with £11,000**  
BCE Holdings, the USM-quoted sporting equipment, snooker and gambling company, reported an £11,000 profit before tax for the six months to September 30 1990, against a £11,000 loss in the half-year before.

Earnings per share rose to 4.18p, up from 4.18p.

**Irish Court in talks over B&I purchase**  
Irish Continental Group, the parent company of Irish Ferries, has announced that it is

been in discussion with the Irish Government concerning the acquisition of the state-owned B&I ferry company.

B&I, along with Sealink, operates passenger ferries between Britain and Ireland, as well as Irish Channel routes between Britain and France. Though B&I made operating profits of £1.1m in 1988 and £2.8m in 1989, the company is now in a state of financial crisis.

The government has been involved in discussions with a number of parties concerning the future of B&I.

**Lasmo finds gas in Pakistani trial well**  
Lasmo, the UK independent oil company, yesterday announced that it had found a gas field in a trial well in Pakistan.

A smaller quantity of gas flowed from another Lasmo appraisal well in the same area in September. Lasmo, which holds a 50 per cent stake in the well, is in talks with Pakistani partners.

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## Nesco Investments edges into the black

NESCO Investments, which has been in warehouse, computer services, electricity supply and the motor trade, turned a £100,000 pre-tax loss into profits of £100,000 in the half-year to December 31. Turnover rose to £25.5m (£22.85m).

The half-year profit was, however, largely offset by a reduction in the value of investments from £27,000 to £12,000. Continuing losses of £10,000 (£12,000) were also recorded.

Earnings per share rose to 0.7p (5.1p losses).

**Dixons buys back 21% of convertible**  
Dixons, the electrical retailer, has bought back 21 per cent of its £58m 6.75 per cent convertible bond issue.

The company said that it purchased bonds with a total value of £12.2m at a price of 97p.

This suggests that the company spent \$5.48m on the operation, which was financed by a new committed lending facility. Cazenove, the stockbroker, acted as Dixons's agent.

**Maxiprint reduces losses to £128,000**  
Maxiprint, the USM-quoted company which is changing its field of activity from photography to communications, reported a £128,000 loss in the half-year to November 30 1990.

Mr Antony Burt, chairman, said that the period under

review had been eventful. A placing, a rights issue and management changes were announced in June; Maxiprint Systems were acquired by Maxiprint, a subsidiary; and there were changes in personnel and operating costs; and, at the beginning of November, Intercom Messaging Sales, a telecommunications software company, was acquired.

The year-end Ultima Systems (formerly Maxiprint Systems) and Maxifoto have been sold.

Turnover rose to £239,000 (£174,000) and earnings per share rose to 0.38p (2.48p).

**Standard Chartered**  
Standard Chartered PLC (Incorporated with limited liability in England)

**£150 million Subordinated Floating Rate Notes due 1996**

In accordance with the provisions of the Notes, notice is hereby given that for the three month period from 22nd February, 1991 to 22nd May, 1991 the Notes will bear interest at the rate of 13.1 per cent per annum.

Interest per £5,000 will amount to £159.71 and will be paid for value 22nd May 1991 against surrender of Coupon No 20.

Chartered WestLB Limited  
Agent Bank

This announcement appears as a matter of record only. February 1991

**TONBRIDGE & MALLING Housing Association**

Tonbridge & Malling Housing Association

**£98,000,000**  
**Long, Medium and Short Term Loan Facilities**

to finance the transfer of housing stock from  
Tonbridge and Malling Borough Council

Structured and Arranged by  
**National Westminster Bank PLC**  
**Halifax Building Society**

Provided by  
Halifax Building Society  
National Australia Bank Limited  
National Westminster Bank PLC  
Hessische Landesbank - Girozentrale  
Scotiabank (UK) Ltd.

Facility Agents  
Halifax Building Society  
National Westminster Bank PLC

Adviser to the Borrower  
UBS Phillips & Drew Securities Limited

**NatWest Syndications**



## UK COMPANY NEWS

## Low &amp; Bonar rises 14% to £25m

By Jane Fuller

**STRONG** PROFIT growth in continental Europe helped Low & Bonar, the Dundee-based plastics and packaging company, to increase pre-tax profit by 14 per cent to £25.2m last year.

The increase, from £22.1m, came in spite of a fall in turnover to £510.9m (£313.5m) following the disposal of low-margin businesses and a fall in North American demand.

The improvement in earnings per share, from 18.45p to 19.71p, was restricted to 6.8 per cent by a rising tax rate and a doubling of minority charges to £1.9m.

Will the results fulfilling laid down a year ago, Bonar's share price gained 10p to close at 206p.

Mr Roland Jarvis, chief executive, said the most dramatic growth had come in continental Europe, which contributed £7.5m (£5.5m) to operating profit.

This part of the business had been "built up from nothing in 1983" but growth could not be expected to continue at the same rate.

The continent accounted for nearly 28 per cent of operating profit, compared with 42.4 per cent in the UK, 23.3 per cent in Canada and 1.5 per cent in the US.

Packaging remained by far the biggest area of activity, with nearly two thirds of sales and profits.



Roland Jarvis - the most dramatic growth in operating profits came from continental Europe

In the UK, profit improved by more than 25 per cent to £7.9m (£5.3m), while in North America, a fall in performance in Canada was enhanced by a turnaround in the US.

Plastics fell into line with the UK and the US. Although the start-up phase of a new Sheffield factory and the US business had been hit by currency

On the specialist materials

Mr Jarvis said UK profit only slipped to £3.7m (£4m) in spite of a 25 per cent fall in the floorcoverings market.

The plastics business, which has developed products in the UK and the US, had lost about £1m in 1990, but was expected to start making a profit this year.

Although the group was not

ments in 1990, it was clear that the weakening of the Canadian dollar could cut £1m from profits this year.

Interest payments fell to £1.7m (£2.3m). Year-end gearing came down from 16 to 12 per cent, in spite of £25m capital spending.

A final dividend of 9.1p (£2.5p).

## COMMENT

Low & Bonar, which has been labelled a "jam tomorrow" company, had reason to be pleased at producing some of the sweet stuff in these results. The highlights included margin improvements, an even stronger balance sheet and a welcome dividend increase.

Bonar pointed to £100m of capital spending over the past five years to reduce unit costs and increase its ability to add value.

A more cynical view, coloured by disappointing performances in 1988 and 1989, is that the return on that £100m has been unimpressive. And while Bonar's recession-resistance has been proved, the jury is out on whether it will become a genuine growth candidate.

With the UK and US economies pick up, a forecast pre-tax profit of £11m this year gives a prospective p/e of 10. Even the cynics think the stock is worth holding on this rating.

## Capita surges 65% to £2.51m

By Peter Franklin

**CAPITA GROUP**, a provider of management services to the public sector, reported a 65 per cent improvement in pre-tax profits from £1.52m to £2.51m in the year to end-December.

The result was struck on turnover more than doubled at £20.67m (£8.71m).

In June 1990 Capita acquired JF Greston & Partners, a building services consultancy, and in January this year the company formed a managed services division, which won a contract on behalf of the Driver and Licensing Agency.

Mr Rod Aldridge, chairman and chief executive, said all five divisions had performed strongly and the bulk of the group's growth was organic.

The board attached much importance to prudent management of the balance sheet, he said, and Capita had avoided incurring borrowings for either working capital or acquisitions. Consequently, the group's cash balances had risen by £1.9m to £3m by the year-end, and net assets had risen 31 per cent to £2.6m.

The recommended final dividend of 3p (£1.5p) makes a total for the year of 4.5p (£2p), and comes from earnings per share up from 10.33p to 13.7p.

## Mersey Docks and Harbour moves ahead to £10.8m

By Ian Hamilton Fazey, Northern Correspondent

**TAXABLE PROFITS** of The Mersey Docks and Harbour Company leapt to £10.8m in 1990 as the port continued to benefit from the abolition of the national dock labour scheme in 1989.

The increase from last year's £4.94m came on turnover up 11 per cent at £59.53m (£53.7m).

The 1989 figure contained extraordinary costs of £3.4m associated with a strike following abolition of the scheme. Taking this into account, the

real improvement on 1990 is 23.4 per cent.

Total cargo through the port grew by some 14 per cent to 23.1m tonnes. Mr Bill Slater, chairman, said that the company would continue to concentrate on bulk operations, leaving general cargo activities in the hands of small independent stevedoring businesses established since the scheme was abolished.

Liverpool's freeport, Britain's largest, continued to

be successful and Mr Slater said that joint ventures in property development also continued. Conversion of disused Waterloo Dock warehouse into luxury apartments by Barratt, the building group, had won two awards.

Earnings per share rose from 8.22p to 17.25p. A proposed final dividend of 5p gives a total of 13p (£4.16p).

The company's biggest single shareholder is the government, with over 20 per cent.

## Sweeter taste at Northumbrian

By Graham Deller

**NORTHUMBRIAN** Fine Foods has developed an appetite for products to suit a sweeter tooth, and Mr Richard Adams, ebullient chairman of the former health foods group, said its revamped operations should result in a profit for the current year - the first since 1988.

Flapjacks and bakewell slices produced by Country Fitness Foods, in which Northumbrian acquired a majority stake last October, were complementary to some of the group's fastest growing lines, he said.

The group is now in a strong position financially with

no overdrafts and cash in the bank. It is gratifying that at last the company is trading profitably", Mr Adams stated.

The USM-quoted group last week sold its loss-making Danish Natural Foods subsidiary - which makes muesli - to an unnamed buyer. Northumbrian will receive £1.5m and the purchaser is also assuming borrowings of £1.4m. "This is a great deal", he said. Gearing would fall to 15 per cent following the sale, a year ago it stood at some 170 per cent.

The chairman accompanied Northumbrian's figures for the six months to September 30

which showed a taxable deficit of £264,600 (£22,200). However, this included losses of £116,000 from non-core activities and a substantial slug of non-recurring interest charges. Operating profits amounted to £269,100 (£169,100).

Interest payable amounted to £337,700 (£311,700). Mr Adams said that following the sale of Danish Natural Foods, interest charges would fall to about £250,000 for the whole year.

Turnover amounted to £23.49m (£23.35m). Losses per share emerged at 2.7p (£0.5p), but the interim dividend is held at 0.75p.

## Discounted debt behind Norex's advance to £3.56m

By Clare Pearson

**NOREX**, the shipping and insurance company, continued to benefit from its purchase of \$88m discounted oil rig debt in the six months to end-December, with pre-tax profits leaping from £1.12m to £3.56m.

The company said the advance reflected higher than expected income of the rigs on which the debt is secured. Under a pay as you earn arrangement, these are used for debt repayment.

Norex's US subsidiary acquired the debt in 1989 from bankers of Global Marine, a rig-building company held under Chapter 11 bankruptcy proceedings.

per share to 14.67p (£8.9p). Norex, which returned to the dividend list for the first time since 1983 with a 1p final payment last year, is not recommending an interim dividend.

The profits improvement was achieved on turnover up

from £13.08m to £17.96m. It came after much higher interest charges of £2.68m (£101,000), reflecting dollar borrowings taken out to finance the purchase of debt.

Mr Kristian Slem, chairman, said he was "impressed" about the results for the full year. Norex America was expected to maintain its performance during the second half.

In the UK, the insurance broking business performed slightly ahead of the plan for the year. Mr Slem said: "We have seen the beginning of a stronger insurance market which should improve the profitability of our existing business over the next few years."

The company continued to look for acquisition opportunities in shipping and insurance. There was a £265,000 extraordinary debit for arbitration costs arising from the sale of the cruise business in 1989.

## Petrochemicals set for overcapacity

All sectors of the petrochemicals market, including plastics, are set to be hit hard by overcapacity next year, according to a new analysis by County Natwest Securities.

In a pessimistic report, Mr Mike Crawshaw, the company's oil analyst, and Mr Ian John, chemicals analyst, call the improvement in petrochemical profitability over the past two months "a false dawn".

Short-term prospects have improved because the price of chemical products has fallen faster than the price of the feedstock oil, they say, but in fact "the market is not rising but falling out of bed".

## Armour Trust

Profits of Armour Trust, a confectionery manufacturer and car accessories distributor, slipped from £1.18m to £96,000 pre-tax for the half year to October 31 1990.

Turnover totalled £10.9m (£11.5m) and earnings were 2.38p (£2.81p). The interim dividend is raised to 0.3p (£0.275p).

## SG Warburg

SG Warburg has a new subsidiary in Germany through which it expects to channel its future growth in that country. The new company will evolve alongside Warburg's existing German subsidiary Berwin which will continue in its share trading.

## Seventh successive year of earnings growth

## Vickers Preliminary Results for 1990

Pre-tax profits increased by 15.4% to £96.5m.

Earnings per share increased for the seventh successive year, giving a compound growth rate over the period of 25.1%.

Recommended final net dividend of 6.2p, makes a total of 9.9p for the year, up 11.2%.

Recent acquisitions - Ross Catherall, Cantieri Riva and Cosworth - performed ahead of targets.

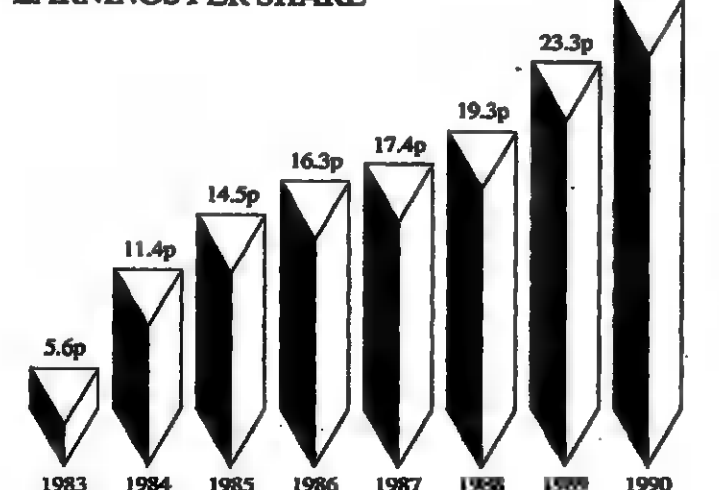
A successful year for Rolls-Royce Motor Cars, including doubled retail sales in Japan.

Vickers Defence Systems delivered 9 prototypes of the Challenger main battle tank on time, on cost and to full specification. CRARRV (Challenger Armoured Repair and Recovery Vehicle) was accepted into service.

## RESULTS IN BRIEF (£M)

	1990	1989
Turnover	778.1	695.7
Profit before taxation	96.5	83.6
Shareholders' profit	64.7	180.7
Dividends	(26.3)	(23.4)
Profit retained	38.4	157.3
Earnings per 50p Ordinary Share	26.9p	23.3p

## EARNINGS PER SHARE



**Vickers**  
Engineering success

The final dividend on Ordinary Shares, if approved, will be paid on 11 May 1991 to Shareholders on the Register on 11 April 1991. The full Report and Accounts will be posted on 25 March 1991 and the Annual General Meeting will be held at 12 noon on 15 April 1991 at Millbank Tower, Millbank, London SW1P 4RA.

Marine Engineering Division produced very acceptable progress and profitability, with product development maintaining the Vickers worldwide quality reputation.

1990 was a disappointing year for the Medical Division, but regulatory approval of new products should produce an improvement in 1991.

Looking ahead, Sir David Plastow, Chairman and Chief Executive, said: "Your Company has a strong balance sheet and a broadly-based range of products in different markets. Vickers is therefore well placed to benefit from improved trading conditions when business confidence returns. However, I must warn shareholders that trading profits for 1991 may well be below those achieved in 1990."

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Pending dividend	Total dividend	Total dividend
Capita	9.1p	June 14	0.7	0.4	1.1
Crane	2.15	Apr	1.85	2.75	4.9
Capital/Coulters	7.2	Apr	6.75	13.2	12
Capita Group	97	May	1.5	4.5	102
Heathrow	2.45	Apr 18	2.45	4.9	4.5
Heathrow & Metro	nil	-	2.4	4.05	8.65
Low & Bonar	6.4	-	5.85	9.1	8.25
Mersey Docks	3.3	-	2.83	5	4.18
Northumbrian	0.75p	Apr 15	0.75	1.5	1.5
Vickers	9.9p	May	5.8	9.9	9.9

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issue, 10p capital increased by rights and/or acquisition issues. \*USM stock. Includes special dividend of 1p.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the dividends shown below are based mainly on last year's final notices.

TODAY	
Interline Corporation Plc, Microfilm Corporation, River & Mercantile Smelter Co. Trust	Mar. 25
Plasma-British Aerospace, Comput Ltd, New 16, Naton, Pacific Assets Trust, Sedgwick, Unilever	Mar. 27
FUTURE DATES	
Barratt Developments	Mar. 28
Britlink Express	Mar. 29
Principals Hotels	Mar. 7
For Int Trust	Mar. 7
Waterman Partnership	Mar. 1
Admiral	Mar. 8
Aegle	Mar. 5
Baynes (Charles)	Mar. 7
Bowthorpe	Mar. 20
Bent	Mar. 27
Edmond	Mar. 14
Greenwich Comms	Mar. 26
Johnson Press	Mar. 26
Ladbrokes	Mar. 26
Lancashire & London Inv	Mar. 26
London Forfeiting	Mar. 26
Nichols (LNG) (Wines)	Mar. 7
Paley	Mar. 27
Sale Tynes	Mar. 7
Sanderson Murray & Elder	Mar. 26
Simon Engineering	Mar. 13
Takara	Mar. 14
Templeton Oatman	Mar. 8
Ultrama	Mar. 7
Weymouth Garden Centre	Mar. 5

## BRITANNIA BUILDING SOCIETY

## £100,000,000 Floating Rate Notes Due 1994

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 21st February 1991 to (but excluding) 21st May 1991, the Notes will carry a rate of interest of 13.07517 per cent per annum. The relevant interest payment date will be 21st May 1991. The coupon amount per £50,000 Note will be £1,594.58 payable against surrender of Coupon No. 4.

Hambros Bank Limited  
Agent Bank



## TECHNOLOGY

## Edinburgh climbs up the technopole

By James Buxton

Do science parks really achieve the synergy between industry and academia which is claimed for them? Edinburgh University believes that they do not, and is developing an alternative project based on the technopoles, or science cities, of France.

Edinburgh University does not have a science park, unlike the other universities in the city, Heriot-Watt - a point which may colour its views. Mike Weber, who runs Unired, a company dedicated to marketing the university's expertise in research and development, says that most science parks are like just business parks where companies come to get cheap land.

"Instead of long-term partnerships between companies and academic institutions," Weber says, "very few people as academic partners have contact with the adjacent university. Most companies in science parks are small and their main interest is in surviving, not in research and development. It's big companies that are likely to become involved in R&D and you don't tend to find them on science parks."

Instead Edinburgh wants to achieve the original aims of the science park idea through what it calls a technopole. The heart of the science city, the university's estate at Bush, just south of Edinburgh in the foot of the Pentlands Hills, where a number of university-related research organisations are already based, such as the Centre for Agricultural Engineering and the Institute of Terrestrial Ecology.

Large companies would be encouraged to locate in the estate, which covers 2,300 acres, of which 200 are being used for the technopole. These organisations would have strong links with academic institutions.

There would be a residential training campus at the core where companies could send staff for courses, operated either by themselves or by the university. It would provide 100 beds and cost £25m. There would be an incubator unit - a kind of rent-a-laboratory - for small companies closely

associated with the university, such as those run by academics themselves.

Businesses, large or small, having less to do with the university but with a scientific bent, would be housed within a few miles on satellite sites provided by Midlothian district council, the local authority.

The concept owes something to the technopoles of France, particularly Sophia Antipolis and the French Riviera between Cannes and Cap d'Antibes. More than 100 companies have settled there over 20 years, including Digital Equipment, Dow Chemical and Telemecanique. Altogether there are 700 businesses and institutions employing 12,500 people.

Already one Japanese and one US multinational company (both unnamed but each said to be involved in fundamental research) are negotiating with the university, as is a leading UK research institution. A few local technology-based companies have also expressed interest in the technopole concept.

The first step will be building the training centre, funded by the public-sector partners and, it is hoped, with private-sector partners. It is hoped to be a potentially profitable operation, which would also alert companies to the existence of the technopole.

"I'd like to get, say, 30 engineers from a company of the calibre of International Business Machines to come for an initial three-day course and introduce them to the university's artificial intelligence people. I would hope that we could in due course do some research with them," says Weber. "Eventually a company like that might locate a research operation here."

The university sees the technopole both as a way of preserving its existing research business. It claims to be among the top three UK universities in terms of research effort, spending £100m last year, with strengths in IT and medicine, and of maintaining its academic rivals more effectively in an increasingly competitive arena.

You're pushing a shopping trolley. As you pass the infra-red transmitter in the ceiling above you, the video screen mounted on the cart's handlebar flashes a bargain promotion. If you are lost, the same screen shows you where you are on a store map, and its item locator will help you navigate the supermarket aisles.

No, you're not in Disneyland, nor on the set of Tomorrow's World. You're in a real supermarket. You are in the heart of an international business consultancy, a firm twinned with one of the world's biggest accountancy practices.

If that sounds improbable, imagine its other sites across the UK. You are admitted to a Hospital of the Future - complete with smart card payment, bedside expert systems support, digitised radiography and doctors' handwriting recognition systems.

Or you could see one of the most compelling models of computer-integrated manufacturing, which designs, manufactures and packs a personalised gift for you, without intervention of the human hand, in the time it takes to examine the demonstration.

Just what has this consultancy done for the culture shock in part of the point. These tableaux are all from Andersen Consulting's Business Integration Centres, and they reveal a new determined effort to bridge complex technological change to business.

The concept is simple: the centres house permanent exhibits which seek to demonstrate how technologies - some recognisable, others futuristic - could be combined in work environments. The exhibits are then connected by the consultants' more conventional trappings, the video studio and conference room.

But here any similarity to the trade exhibition stand ends. In Atlanta, for example, the 17,000 square feet exhibit, called Logistics 2000, simulates the whole logistics pipeline - from sales and planning to transport and delivery - of a technically sophisticated distribution company.

Not surprisingly, the exhibit represents a colossal and continuing investment. Logistics 2000 cost Andersen about \$2m to put together. The exhibit demonstrates, from marketing support software to warehouse vehicle navigation, a range of services from some 20 participating companies, or Andersen Partners, as Andersen dubs them and are worth a

Dave Madden on the strategy behind Andersen Consulting's business integration centres

## Models of modernity



The Retail Place, which sells Andersen's line of business

new line of business. HOTPut, Andersen's Hospital of the Future in Dallas, runs close to \$15m - before running and staffing costs.

Andersen has also exhibits across five centres, four in the UK and one in Brazil, with plans to bring the formula to Europe in the near future.

But are these centres any more than a self-indulgent marketing gimmick? Andersen argues that it has had to make such a big commitment to a fundamental problem.

The gap in understanding between technologists and business managers may be a cliché, but it is a strong argument. As technology becomes an increasingly complex, expensive, yet critical, investment, bridging that gap becomes ever more imperative.

"The real value of these centres," says Doug Ryckman, head of Andersen's worldwide health care practice, "is that they establish proof of concept. They demonstrate our vision of just what can be done."

That message is business integration, and has proved Andersen's traditional systems integration - linking

Future, for example, has 16 areas representing different departments: admission, intensive care, radiology etc, all built around a \$7 million prototype network, an implementation of the Health Level 7 communications standard. This links together products from some 40 different suppliers, from Hewlett Packard to Johnson and Johnson.

The open architecture allows previously discrete systems to share the same information - a particular diagnosis and prescription in one call generates an order in the pharmacy, and updates medical records and bills automatically, for example.

But the art of integration is never allowed to stray from the business case. Cost reduction, decentralisation and the need to release medical staff from administration to improve care standards are driving the health-care business the world over.

The significance of Andersen's architectures in hospitals is that single-vendor solutions have palpably failed to deliver. The open network lets departments talk to each other in the best of times.

Similarly the warehousing technology in Logistics 2000 is entertaining, but the exhibit's basic point is that competitive pressures are forcing companies to look further back up their logistics chains to sustain margins and growth.

Chris Crow, partner in charge of the exhibit, comments that Logistics 2000 confronts some cherished truths in the distribution business: that improving service is expensive and that companies are in competition with suppliers.

The fact is that technologically sophisticated distribution processes are becoming key to customer loyalty," he says.

Whatever Andersen's motives, the centres seem to have touched a cord. SmartScore 2000, the supermarket and food processing industry model, had more than 13,000 visitors last year, including Marks and Spencer and Tesco from the UK. In its first four months the HOTPut exhibition attracted 3,000 people from 15 countries.

"You need to look four months in advance to get in," comments Ryckman.

Perhaps the best compliment for the Andersen scheme comes from one of its own clients. After visiting the Atlanta centre, retail giant Sears built its own smart card, called Sears Advantage in Chicago, to show off its own technology to staff.

## The drawbacks of home-made IT

By Alan Cane

We are entering the era of the computer-integrated company (CIC). According to the London-based consultancy Ovum, which coined the term, the CIC provides a platform for opening business computer products which can be moved from machine to machine, reused without rewriting and which are accessible across an organisation by whoever needs them.

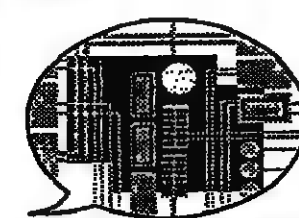
It supports the transfer of information between computer systems without the need for human intervention whether for data processing or simple physical transport. It provides Ovum with a mutual communication between all the organisation's staff and its suppliers, customers and business partners as required.

Such a company will have an enhanced ability to compete in time and to add value to the organisation's products and services. "Achieving these benefits will be a major organisational success and even survival in the 1990s' environment of global competition," says Tim Johnson, Ovum chairman.

Progress towards the CIC, however, is not likely to be smooth. There is no doubt about the importance of information technology as an aid to competitiveness. According to a new survey carried out by the consultancy P.E. International for the Computing Services Association (CSA), the UK group for UK-based computer software and services organisations, more than 50 per cent of major British companies have both strategically and operationally important IT. The list of respondents includes Alcatel, McAlpine, Calor Group, Halifax Building Society and the Rover Group.

There is, on the other hand, profound disquiet about the cost of IT. It is both rising and rising for many businesses it is now between 1 and 5 per cent of sales. In a minority of cases, the CSA study shows it is more than 10 per cent of sales.

Confirming Ovum's view that companies would continue to spend heavily on IT, more than half the companies said that the proportion of IT revenues devoted to IT would rise in the next three years.



## TECHNICALLY SPEAKING

A high proportion of chief executives are still disappointed with the contribution IT makes to their business while nearly one third of chief executives questioned in the CSA survey were unable to express confidence in their in-house IT department's ability to meet the demands of the 1990s years.

The survey reported opinions are still divided rather than facts. Nevertheless, there is plenty of evidence that companies are looking for ways to cut the costs of IT while losing none of the benefits. The CSA study was designed to test attitudes to buying IT from outside suppliers, an approach it obviously encourages and endorses.

The results were at least partly comforting for CSA members. They showed that both chief executives and IT directors were satisfied with the quality of services bought in, valuing particularly the specialist knowledge and technical skills available from external services companies, their flexibility and versatility, and the opportunity to control costs.

On the other hand, while agreeing the quality of the service, many companies said that they believed the cost, whether external or not, was high. The CSA says that bought-in services are already rising. For many businesses it is now between 1 and 5 per cent of sales. In a minority of cases, the CSA study shows it is more than 10 per cent of sales.

Confirming Ovum's view that companies would continue to spend heavily on IT, more than half the companies said that the proportion of IT revenues devoted to IT would rise in the next three years.

There is a long way to go before companies routinely buy computer services from outside. The same way they buy advertising, design or electricity. The CIC is still likely to be built from the inside out rather than the outside in.

## BUSINESSES FOR SALE

## SITE FOR SALE with car park

Owned by Ultraframe Ltd (Clitheroe) but located at: Thomas Ansbro Limited (In receivership) The Window Centre Burnley Road, Whitebirk Blackburn, Lancashire

Please note: ULTRAFRAME LTD (CLITHEROE) has no financial or directorship connections with Thomas Ansbro Ltd. Telephone For Details 0200 27413 ext. 26

## COMPUTER MAINTENANCE COMPANY FOR SALE

Computer Maintenance Company Limited in London now set for expansion with a turnover of £100k and expanding with very high G.P. Margins.

Financial Times, One Southwark Bridge, LONDON, SE1 9HL

## CCT Theatre Lighting Limited.

A.R. and G.C.S. Joint Administrative Receivers of CCT Theatre Lighting Limited offer for sale the business and assets of this well established company operating in the stage lighting market.

Designs and manufactures stage lighting fittings for theatre and television in the UK and mainland European market.

Turnover in months September 30, £4,570,000 and for three months ended December 31, 1990 £650,000.

Operates from freehold property in Nottingham and leasehold premises in Mitcham, Surrey.

For further information please contact Joint Administrative Receiver, G.C.S. Baker, Ernst & Young, Provincial House, 37 New Walk, Leicester, LE1 6TU.

Telephone: (0533) 549818. Telex: 34449. Fax: (0533) 551357.

## ERNST &amp; YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## For Sale

## Air Conditioning and Electrical Contractors

Located in the North and South of England, the company specialises in the installation of air conditioning into computer rooms and comfort cooling for offices. Turnover is in excess of £2.0m with adjusted pre-tax profits in the region of £350k. The Directors believe that their company can be best served by being part of a larger organisation.

Write Box H8115, Financial Times, One Southwark Bridge, LONDON, SE1 9HL.

## COMPANY NOTICES

## Beatrix Mines Limited

(Incorporated in the Republic of South Africa) (Registration No. 7702139/08)

Share capital: Authorised - 150,000,000 ordinary shares of no-par value Issued - 85,000,000 ordinary shares of no-par value

Dividend declaration NOTICE IS HEREBY GIVEN that interim dividend No. 11, of 20 cents per share in respect of the six months ended 28 February 1991, has been declared, payable to members registered at the close of business on 18 March 1991.

The register of members of the company will be closed from 18 March 1991 to 29 March 1991, both days inclusive.

The dividend is declared in the currency of the Republic of South Africa. Payments from the United Kingdom office will be made in Sterling at the rate of exchange ruling on 11 April 1991, or the first day thereafter on which a rate of exchange is available.

Dividend warrants will be posted on 28 April 1991. In the case of non-claimant shareholders, payment of 10 per cent will be deducted. The full conditions of payment may be inspected at or obtained from the United Kingdom Transfer Office.

NOTE: Dividends are declared in February and August of each year.

BY ORDER OF THE BOARD per Mr. GENCOOR LIMITED

London Secretaries: L. J. Balnes

United Kingdom Transfer Office: Ramsay Registrars Limited

20 Blythe Place, London EC1N 6UA

25 February 1991

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## LEGAL NOTICE

## PHADON CHRISTIE'S LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN that a meeting of the creditors of the above named company will be held at 40, Temple Row, Birmingham, B2 5JT, at 10.00 am on Thursday 7 March 1991 for the purpose of receiving and considering a copy of the report by the Administrative Receiver under Section 44 of the said Act. The meeting may, if it thinks fit, resolve a committee to enquire into the conduct of the receiver's administration of the company.

Creditors are entitled to vote if they have delivered to us in the above address, no later than 12 noon on Wednesday 6 March 1991, written details of the claims they claim to be due from the company and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and

there has been lodged with us any proof which the creditor intends to be used on his behalf.

Dated: 20 February 1991

N. J. Voight Joint Administrative Receiver

KELLWORTH LIMITED

Registered number: 22541

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

COLMORE LAND LIMITED

Registered number: 25577

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

OWNER DRIVER TRUST LIMITED

Registered number: 22510

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

THE RICHMOND GARAGES (SALVAGE) LIMITED

Registered number: 20809

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

CLUBS

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## No. 001123 of 1990 IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

IN THE MATTER OF ANGLO AMERICAN INSURANCE COMPANY LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1986

NOTICE IS HEREBY GIVEN that Order of the High Court of Justice (Chancery Division) dated 16 February 1991, confirming the resolution of the capital of the above-named Company from £20,000,000 to nil and the Minute approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above-mentioned Act, and including the subsequent increase of capital by such number of shares of United States \$10 each as would have an aggregate nominal value equivalent to £20,000,000 on the date of registration were registered by the Registrar of Companies on 15th February 1991.

Dated the 20th day of February 1991

CLOYE & CO., 21 Essex Street, London EC2A 3DF (Ref: CLO)

Solicitors for the Company

MYE MOTORS LIMITED

Registered number: 153109

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

THE COUNTRY GARAGE (LIMITED)

Registered number: 152150

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

SPEEDWAY GARAGES LIMITED

Registered number: 31510

Nature of business: Motor Dealership

Trade classification: 19

Date of appointment of joint administrative receiver: 21 December 1990

Name of person appointing the joint administrative receiver: Midland Bank PLC

JOHN FREDERICK POWELL and DAVID ROBERT WILTON

Joint Administrative Receivers (Office holder nos 249 and 252) of Cork Gully, 43 Temple Row, Birmingham, B2 5JT.

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MOTORS, AIRCRAFT TRADES

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Commercial Vehicles

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Components

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Garages and Distributors

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

NEWSPAPERS, PUBLISHERS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

PAPER, PRINTING, ADVERTISING

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

PROPERTY

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

PROPERTY - Contd

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

SHOES AND LEATHER

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

SOUTH AFRICANS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

TEXTILES

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

TOBACCO

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

TRANSPORT

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

INVESTMENT TRUST

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

INVESTMENT TRUST - Contd

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

INVESTMENT TRUST - Contd

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

FINANCE, LAND, ETC

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

OIL AND GAS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

PLANTATIONS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

MINES

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Far West Rand

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

O.F.S.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Diamond and Platinum

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Central African

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Finance

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Water

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

MINES - Contd

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Miscellaneous

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. A Alpha refers to shares traded through SCAQ in the last two months and with a normal market size of 2,000 or more, based on experience of how many of its shares are traded in the open market. A Beta refers to all other shares.

REGIONAL & IRISH STOCKS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

TRADITIONAL OPTIONS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Industrials

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Offs

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

Mines

High	Low	Stock	Price	%	High	Low	Stock	Price	%
131	129	Rolls Royce	129.50	-1.9	131	129	Rolls Royce	129.50	-1.9

This service is available to companies whose shares are regularly traded in the United Kingdom for a fee of 150 pence per share security shown, subject to the Editor's discretion.







Continued on next page



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## WORLD STOCK MARKETS

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## 3:15 pm prices February 25

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FEBRUARY 26

APR 20 1991

# NYSE COMPOSITE PRICES

Continued from previous page									
Stock	Div.	Yld.	High	Low	Close	Change	Volume	Open	High
100 1/2% Treasury	2.81	10.1	101 1/2	101 1/2	101 1/2	0	100	101 1/2	101 1/2
100 1/4% Treasury	2.81	10.1	101 1/4	101 1/4	101 1/4	0	100	101 1/4	101 1/4
100 1/8% Treasury	2.81	10.1	101 1/8	101 1/8	101 1/8	0	100	101 1/8	101 1/8
100 1/16% Treasury	2.81	10.1	101 1/16	101 1/16	101 1/16	0	100	101 1/16	101 1/16
100 1/32% Treasury	2.81	10.1	101 1/32	101 1/32	101 1/32	0	100	101 1/32	101 1/32
100 1/64% Treasury	2.81	10.1	101 1/64	101 1/64	101 1/64	0	100	101 1/64	101 1/64
100 1/128% Treasury	2.81	10.1	101 1/128	101 1/128	101 1/128	0	100	101 1/128	101 1/128
100 1/256% Treasury	2.81	10.1	101 1/256	101 1/256	101 1/256	0	100	101 1/256	101 1/256
100 1/512% Treasury	2.81	10.1	101 1/512	101 1/512	101 1/512	0	100	101 1/512	101 1/512
100 1/1024% Treasury	2.81	10.1	101 1/1024	101 1/1024	101 1/1024	0	100	101 1/1024	101 1/1024
100 1/2048% Treasury	2.81	10.1	101 1/2048	101 1/2048	101 1/2048	0	100	101 1/2048	101 1/2048
100 1/4096% Treasury	2.81	10.1	101 1/4096	101 1/4096	101 1/4096	0	100	101 1/4096	101 1/4096
100 1/8192% Treasury	2.81	10.1	101 1/8192	101 1/8192	101 1/8192	0	100	101 1/8192	101 1/8192
100 1/16384% Treasury	2.81	10.1	101 1/16384	101 1/16384	101 1/16384	0	100	101 1/16384	101 1/16384
100 1/32768% Treasury	2.81	10.1	101 1/32768	101 1/32768	101 1/32768	0	100	101 1/32768	101 1/32768
100 1/65536% Treasury	2.81	10.1	101 1/65536	101 1/65536	101 1/65536	0	100	101 1/65536	101 1/65536
100 1/131072% Treasury	2.81	10.1	101 1/131072	101 1/131072	101 1/131072	0	100	101 1/131072	101 1/131072
100 1/262144% Treasury	2.81	10.1	101 1/262144	101 1/262144	101 1/262144	0	100	101 1/262144	101 1/262144
100 1/524288% Treasury	2.81	10.1	101 1/524288	101 1/524288	101 1/524288	0	100	101 1/524288	101 1/524288
100 1/1048576% Treasury	2.81	10.1	101 1/1048576	101 1/1048576	101 1/1048576	0	100	101 1/1048576	101 1/1048576
100 1/2097152% Treasury	2.81	10.1	101 1/2097152	101 1/2097152	101 1/2097152	0	100	101 1/2097152	101 1/2097152
100 1/4194304% Treasury	2.81	10.1	101 1/4194304	101 1/4194304	101 1/4194304	0	100	101 1/4194304	101 1/4194304
100 1/8388608% Treasury	2.81	10.1	101 1/8388608	101 1/8388608	101 1/8388608	0	100	101 1/8388608	101 1/8388608
100 1/16777216% Treasury	2.81	10.1	101 1/16777216	101 1/16777216	101 1/16777216	0	100	101 1/16777216	101 1/16777216
100 1/33554432% Treasury	2.81	10.1	101 1/33554432	101 1/33554432	101 1/33554432	0	100	101 1/33554432	101 1/33554432
100 1/67108864% Treasury	2.81	10.1	101 1/67108864	101 1/67108864	101 1/67108864	0	100	101 1/67108864	101 1/67108864
100 1/134217728% Treasury	2.81	10.1	101 1/134217728	101 1/134217728	101 1/134217728	0	100	101 1/134217728	101 1/134217728
100 1/268435456% Treasury	2.81	10.1	101 1/268435456	101 1/268435456	101 1/268435456	0	100	101 1/268435456	101 1/268435456
100 1/536870912% Treasury	2.81	10.1	101 1/536870912	101 1/536870912	101 1/536870912	0	100	101 1/536870912	101 1/536870912
100 1/1073741824% Treasury	2.81	10.1	101 1/1073741824	101 1/1073741824	101 1/1073741824	0	100	101 1/1073741824	101 1/1073741824
100 1/2147483648% Treasury	2.81	10.1	101 1/2147483648	101 1/2147483648	101 1/2147483648	0	100	101 1/2147483648	101 1/2147483648
100 1/4294967296% Treasury	2.81	10.1	101 1/4294967296	101 1/4294967296	101 1/4294967296	0	100	101 1/4294967296	101 1/4294967296
100 1/8589934592% Treasury	2.81	10.1	101 1/8589934592	101 1/8589934592	101 1/8589934592	0	100	101 1/8589934592	101 1/8589934592
100 1/17179869184% Treasury	2.81	10.1	101 1/17179869184	101 1/17179869184	101 1/17179869184	0	100	101 1/17179869184	101 1/17179869184
100 1/34359738368% Treasury	2.81	10.1	101 1/34359738368	101 1/34359738368	101 1/34359738368	0	100	101 1/34359738368	101 1/34359738368
100 1/68719476736% Treasury	2.81	10.1	101 1/68719476736	101 1/68719476736	101 1/68719476736	0	100	101 1/68719476736	101 1/68719476736
100 1/137438953472% Treasury	2.81	10.1	101 1/137438953472	101 1/137438953472	101 1/137438953472	0	100	101 1/137438953472	101 1/137438953472
100 1/274877906944% Treasury	2.81	10.1	101 1/274877906944	101 1/274877906944	101 1/274877906944	0	100	101 1/274877906944	101 1/274877906944
100 1/549755813888% Treasury	2.81	10.1	101 1/549755813888	101 1/549755813888	101 1/549755813888	0	100	101 1/549755813888	101 1/549755813888
100 1/1099511627776% Treasury	2.81	10.1	101 1/1099511627776	101 1/1099511627776	101 1/1099511627776	0	100	101 1/1099511627776	101 1/1099511627776
100 1/2199023255552% Treasury	2.81	10.1	101 1/2199023255552	101 1/2199023255552	101 1/2199023255552	0	100	101 1/2199023255552	101 1/2199023255552
100 1/4398046511104% Treasury	2.81	10.1	101 1/4398046511104	101 1/4398046511104	101 1/4398046511104	0	100	101 1/4398046511104	101 1/4398046511104
100 1/8796093022208% Treasury	2.81	10.1	101 1/8796093022208	101 1/8796093022208	101 1/8796093022208	0	100	101 1/8796093022208	101 1/8796093022208
100 1/17592186044416% Treasury	2.81	10.1	101 1/17592186044416	101 1/17592186044416	101 1/17592186044416	0	100	101 1/17592186044416	101 1/17592186044416
100 1/35184372088832% Treasury	2.81	10.1	101 1/35184372088832	101 1/35184372088832	101 1/35184372088832	0	100	101 1/35184372088832	101 1/35184372088832
100 1/70368744177664% Treasury	2.81	10.1	101 1/70368744177664	101 1/70368744177664	101 1/70368744177664	0	100	101 1/70368744177664	101 1/70368744177664
100 1/140737488355328% Treasury	2.81	10.1	101 1/140737488355328	101 1/140737488355328	101 1/140737488355328	0	100	101 1/140737488355328	101 1/140737488355328
100 1/281474976710656% Treasury	2.81	10.1	101 1/281474976710656	101 1/281474976710656	101 1/281474976710656	0	100	101 1/281474976710656	101 1/281474976710656
100 1/562949953421312% Treasury	2.81	10.1	101 1/562949953421312	101 1/562949953421312	101 1/562949953421312	0	100	101 1/562949953421312	101 1/562949953421312
100 1/1125899906842624% Treasury	2.81	10.1	101 1/1125899906842624	101 1/1125899906842624	101 1/1125899906842624	0	100	101 1/1125899906842624	101 1/1125899906842624
100 1/2251799813685248% Treasury	2.81	10.1	101 1/2251799813685248	101 1/2251799813685248	101 1/2251799813685248	0	100	101 1/2251799813685248	101 1/2251799813685248
100 1/4503599627370496% Treasury	2.81	10.1	101 1/4503599627370496	101 1/4503599627370496	101 1/4503599627370496	0	100	101 1/4503599627370496	101 1/4503599627370496
100 1/9007199254740992% Treasury	2.81	10.1	101 1/9007199254740992	101 1/9007199254740992	101 1/9007199254740992	0	100	101 1/9007199254740992	101 1/9007199254740992
100 1/18014398509481984% Treasury	2.81	10.1	101 1/18014398509481984	101 1/18014398509481984	101 1/18014398509481984	0	100	101 1/18014398509481984	101 1/18014398509481984
100 1/36028797018963968% Treasury	2.81	10.1	101 1/36028797018963968	101 1/36028797018963968	101 1/36028797018963968	0	100	101 1/36028797018963968	101 1/36028797018963968
100 1/72057594037927936% Treasury	2.81	10.1	101 1/72057594037927936	101 1/72057594037927936	101 1/72057594037927936	0	100	101 1/72057594037927936	101 1/72057594037927936
100 1/144115188075855872% Treasury	2.81	10.1	101 1/144115188075855872	101 1/144115188075855872	101 1/144115188075855872	0	100	101 1/144115188075855872	101 1/144115188075855872
100 1/288230376151711744% Treasury	2.81	10.1	101 1/288230376151711744	101 1/288230376151711744	101 1/288230376151711744	0	100	101 1/288230376151711744	101 1/288230376151711744
100 1/576460752303423488% Treasury	2.81	10.1	101 1/576460752303423488	101 1/576460752303423488	101 1/576460752303423488	0	100	101 1/576460752303423488	101 1/576460752303423488
100 1/1152921504606846976% Treasury	2.81	10.1	101 1/1152921504606846976	101 1/1152921504606846976	101 1/1152921504606846976	0	100	101 1/1152921504606846976	101 1/1152921504606846976
100 1/2305843009213693952% Treasury	2.81	10.1	101 1/2305843009213693952	101 1/2305843009213693952	101 1/2305843009213693952	0	100	101 1/2305843009213693952	101 1/2305843009213693952
100 1/4611686018427387904% Treasury	2.81	10.1	101 1/4611686018427387904	101 1/4611686018427387904	101 1/4611686018427387904	0	100	101 1/4611686018427387904	101 1/4611686018427387904
100 1/9223372036854775808% Treasury	2.81	10.1	101 1/9223372036854775808	101 1/9223372036854775808	101 1/9223372036854775808	0	100	101 1/9223372036854775808	101 1/9223372036854775808
100 1/18446744073709551616% Treasury	2.81	10.1	101 1/18446744073709551616	101 1/18446744073709551616	101 1/18446744073709551616	0	100	101 1/18446744073709551616	101 1/18446744073709551616
100 1/36893488147419103232% Treasury	2.81	10.1	101 1/368934881474191032						



## WORLD STOCK MARKETS

## AMERICA

## Strong start prompts profit-taking

## Wall Street

THE SURGE in share prices that greeted the first successes of the ground war petered out quickly yesterday morning, as investors took the opportunity to realise profits, writes Patrick Harversorn in New York.

By 1.30 pm the Dow Jones Industrial Average was 2.96 higher at 2,892.32. The Standard & Poor's 500 staged a similar turnaround, dropping back to stand down 0.01 at \$65.54 by 1 pm. The Nasdaq composite of over-the-counter stocks, however, managed to cling on to its gains, and was up 0.79 at 449.74. Big Board turnover was a heavy 12.5m shares by 1 pm.

After a minute of prayer for US troops in the Gulf, trading got off to a hectic start as dealers took their cue from the performance of European equities and marked prices higher.

For a moment, a repeat of January 17, when the Dow rose 100 points, looked possible. But the market's heart was not in it, and within minutes the 40-point gain on the Dow began to

disappear as profit-takers moved in.

Analysts said that a success for the US-led coalition in the Gulf had been discounted by investors. A drop in the stock-index futures market also contributed to the reversal in prices.

Among the few stocks to resist the sell-off were several drug companies. Schering-Plough rose 3/4 to \$47 on turnover of over 1m shares after the Food and Drug Administration (FDA) approved one of the company's drugs, Intron A, used in the treatment of a form of hepatitis. Biogen, which helps Schering-Plough market the drug, also rose on the news, adding 3/4 to \$35.

Warner-Lambert climbed 3 1/4 to \$78 in the wake of a strong buy recommendation from Smith Barney, the brokerage house, whose analyst expects the company to receive FDA approval for a number of its drugs soon. At one stage Warner-Lambert shares touched \$80, a year high.

Synergex fell 3/4 to \$33 after the biological products com-

pany filed for an issue of 2.25m shares. The proceeds from the offering, which will take the number of shares in issue up to just under 13m, will go towards the construction of a commercial-scale manufacturing facility and proprietary product development.

MCI Communications, the largest over-the-counter stock, rose 3/4 to \$36 1/2 after Nasdaq, the operator of the electronic market for secondary issues such as MCI, awarded the group a \$10m contract to design, construct and manage a new nationwide data network.

Clintco fell 3/4 to \$15 1/4 in busy trading as more details were revealed of last week's private placement of \$80m in convertible stock. The terms of the sale were regarded as generous by analysts, and some fear it will increase the cost of future equity issues planned by the banking group. The news that the deal was a success bought the convertibles has pledged to sell his existing 4.9 per cent stake in common stock also depressed the price.

Syntex jumped 3/4 to \$75

after the pharmaceuticals and agricultural products company unveiled a 40 per cent rise in second quarter profits.

## Canada

PROFIT-TAKING erased early gains in Toronto by midsession as investors discounted the allied success in the Gulf war and cashed in after this month's large gains. The composite index fell 8.2 to 3,445.1 by midday after hitting a peak at 3,468.21.

Analysts said the market was due for a correction after climbing more than 230 points in February.

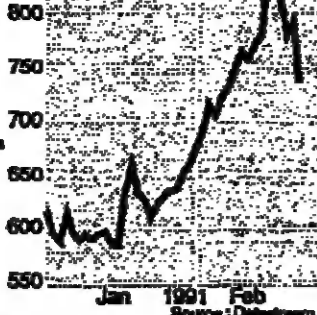
Declines led advances by 206 to 183 on light volume of 10.16m shares.

The presentation of the new federal budget today is not expected to have much impact on stocks.

Among the most active stocks, Laidlaw was flat at C\$19 1/4. Royal Trustco firmed C\$4 to C\$4 1/2, and BCE fell C\$3 to C\$3 1/2. PWA slipped C\$3 to C\$3 1/2. The airline reported results late on Friday.

## Thailand

Bangkok SET Index



BANGKOK fell 7.3 per cent yesterday after Saturday's comp. The SET index lost 57.40 to 734.24 on turnover of 3.8m

Local investors were worried that foreigners would be heavy sellers, but there had been no sign of overseas panic, said Mr Christopher Guinness of brokers Asia Equity. UK and Hong Kong investors seemed more interested in looking for buying opportunities, he added.

He said he was advising selective selling of hotels and companies associated with the previous regime, but he expected the market, which had been due for a correction, to stabilise at present levels.

## ASIA PACIFIC

## Arbitrage-related index buying lifts Nikkei 2%

## Tokyo

THE INITIAL response to the allied forces' ground offensive in the Gulf was muted, but an afternoon surge in the futures market on rumours that they were overwhelming the Iraqi troops sent share prices higher, writes Emma Terazono in Tokyo.

The Nikkei average climbed 55.95, or 2.1 per cent, to 2,642.76. Volume increased to 580m shares from Friday's 650m; traders noted activity by domestic institutions and investment trusts.

The Nikkei fell to a low of 2,582.11 in the morning, but rose later on heavy arbitrage-related index buying. The index hit the day's high of 2,642.77 just before the close. Gains led losses by 782 to 243, with 110 issues unchanged. The Topix index of all first-section stocks advanced 40.36 to 1,963.44, and in London trading the ISE/Nikkei 50 index put on 11.24 to 1,827.7.

Mr Masumi Okuma at UBS Phillips & Drew said the anticipation of an early settlement of the war had made sentiment more positive. However, some traders considered that the strength was not related to news of the land battle. Miss Benedicte Ivey at Credit Lyonnais Securities said: "Nobody is talking about the war."

Other financial markets failed to respond to the news. Trading in the bond and currency areas remained thin.

Stocks sensitive to crude oil prices were the best performers, with the oil sector gaining 7.1 per cent. Nippon Oil moved up 12.0 to 1,225.50 and Mitsubishi Oil 12.0 to 1,210.00. Tokyo's most active issue, rose 4.0 to 1,800.0. Other stocks in the Tokyo group also continued to attract buying orders, with Tokai Land advancing 3.2 to 1,780.0 and Tokai Car 1.0 to 1,760.0. Traders said political funds were involved in the upturn.

Exporters were helped by the weaker yen. Hitachi appreciated 1.0 to 1,210.0, Toshiba 1.0 to 1,200.0 and Canon 1.0 to 1,150.0. Japan Airlines moved 1.0 to 1,130.0 on falling jet fuel prices.

In the second section, Japan Airport Terminal strengthened

Y300 to Y2,670. Traders said the issue was popular among UK pension funds and investment trusts.

Family Mart, the convenience store chain, added Y300 at Y2,970. January sales figures indicated a year-on-year rise of 6.3 per cent.

Takuma, the boiler maker, gained Y150 to Y1,940, thanks to prospects for its waste management plant equipment. The

week, rebounded 41.69 to 1,372.21 in turnover of NZ\$2m, up from NZ\$1m.

HONG KONG ended sharply higher on bargain hunting, after dropping nearly 30 points in early trading. The Hang Seng index gained a net 45.11 to 3,590.45, but turnover dipped to HK\$1.2m from HK\$1.5m. The market is poised to test the post-1987 high of 3,500 in coming days, analysts said.

That-related stocks suffered following the coup at the weekend. Hopewell Holdings, which has a high ratio of construction to light-rail system in Bangkok, declined 20 cents to HK\$3.70. MANILA reached a 10-month high following a prime rate cut. The composite index lost 50.02 or 5.2 per cent to 1,004.84, its highest since April last year. Turnover expanded to 227.6m pesos from 207.3m.

SEOUL rose for the fifth consecutive session. The KOSPI index gained 7.41 to 858.50, its highest since 1987. The index climbed more than 15 points just after the opening, breaking through 700 for the first time this year, but was unable to sustain that level when selling of construction and trading shares emerged.

TAIWAN recouped minor losses and then moved higher. The weighted index gained 65.94 or 1.3 per cent to 5,012.46 in strong turnover of T\$67.0m, against T\$53.9m.

SINGAPORE closed mixed after cautious trading. The Straits Times Industrial index improved from a midday level of 1,408.10 to end 1.61 at 1,417.26. Turnover fell to S\$20.5m from S\$25.6m.

KUALA LUMPUR's composite index put on 1.54 to 556.51. Turnover decreased to 99.5m shares from 117.3m.

BROKERS BOYCOTTED BOMBAY after the exchange fined and suspended six brokers for evading margin deposits.

JOHANNESBURG closed firm, but a volatile financial market made traders cautious. The all-share index put on 8 to 2,769. The industrial index added 13 to 3,211 while the all-gold prices stayed below \$360.

NEW ZEALAND jumped 3.1 per cent. The Barclays index, which lost 3.2 per cent last

## EUROPE

## Bourses rise on hopes of a speedy end to war

HOPES OF a swift resolution to the Gulf war lifted bourses yesterday. A trading error provided additional interest in Brussels, while most of the corporate news was in Stockholm, writes Our Markets Staff.

BRUSSELS started firmer but was then disturbed by careless handling by a leading broker of a sell order in Societe Generale de Belgique.

La Generale was trading at BF2,350 when a sell order of 15,000 shares at BF2,000 was introduced into the computerised trading system as 150,000 shares. The price slumped 2.8 per cent to BF2,285 as traders rushed to buy; 50,000 shares were bought before the error was noticed. The stock exchange later cancelled all transactions from 10.35 GMT.

The cash market index rose 65.91 or 1.2 per cent to 5,576.36. Petrofina gained BF250 or 2.2 per cent to BF1,200.

STOCKHOLM hit a year's high following positive results from Astra, the pharmaceutical company, and news that the

## FT-SE Eurotrack 100 - Feb 25

Hourly changes							
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1071.53	1071.15	1071.85	1071.84	1072.59	1072.59	1073.03	1071.93
Day's High			1075.05	Day's Low		1067.09	
Feb 22	Feb 21	Feb 20	Feb 19	Feb 18			
1063.96	1047.96	1038.67	1049.57	1047.02			
Data source: iStock (2/9/17/18)							

Base value 1000 (26/1/79)

Wallenberg family was offering SKr300 each for all outstanding shares in Saab-Scania. The Alfa Romeo General Index rose 21.8 or 2.1 per cent to 1,048.0, the highest level since mid-September, in volume of SKr481m, up from SKr436m.

Trading in Saab-Scania and Investor and Providentia, the Wallenberg holding companies, was suspended. Saab fell 8s closed at SKr215 on Friday.

Astra free B shares rose SKr20 to SKr330 after the company reported a rise in 1990 pre-tax profit at the top end of expectations and proposed a one-for-three scrip issue.

PARIS overcame computer

difficulties and a bomb scare to end 1.7 per cent higher. The CAC 40 index rose 22.29 to 1,745.17 - its best level since August 10 - in active trading worth FF2.28m by the official close, up from FF2.32m.

Sectors expected to benefit from a speedy end to the Gulf war were firm, including construction and leisure.

Club Med's share price hit FF558 before ending FF513 up at FF585 in good volume. The market took in its stride the company's forecast of how much the war has cost it, focusing on the possibility that its airline subsidiaries could win new routes in a reallocation

this week.

SCOA, the trading group, gained FF2.30 or 1.2 per cent to FF18.45 in active trade.

ZURICH hit a year's high in active business. The Credit Suisse index rose 9.4 or 1.8 per cent to 537.3 in turnover estimated at between SF700m and SF800m, up from SF735m.

Hopes of a short war boosted Brown Boveri, the most active stock, by SF200 or 4.8 per cent to SF7,550. Swissair leaders by SF165 or 3.5 per cent to SF7830, and bearers in Kwon, the travel agency, by SF7,500 or 6.7 per cent to SF724,000.

FRANKFURT slipped from its day's high as follow-through buy orders failed to emerge. The FAZ index, calculated at midsession, rose 11.7 or 1.5 per cent to 1,203.3, while the real-time DAX index gained 18.63 or 1.2 per cent to 1,601.15, its best close since September 3. Turnover was DM6.9m, up from DM6.3m.

Mannesmann, the diversified steel group, rose to DM299 before closing DM299

DM293.50 in spite of unimpressive 1990 results.

MILAN ended broadly higher in an extended session. Cement and insurance stocks featured, with foreign buying detected. The Comit index rose 9.43 to 582.09, its highest close this year, in turnover estimated at just below Friday's L218m.

In the insurance sector, Ras rose L1,050 to L20,250 and Toro put on L120 to L22,550 in a delayed reaction to last week's announcement of a life insurance venture with Generali and Banca Commerciale.

MADRID's general index gained 7.97 or 2.8 per cent to 267.41 on domestic and foreign buying. Constructions were strong, with Aslano up Ptas170 or 5.4 per cent to Ptas3,518.

AMSTERDAM came off its high following a turnaround on Wall Street. The CBS Tendency index closed up 1.7 at 89.4 after touching 88.0. Volume was said to be disappointing.

OSLO's all-share index added 6.83 to 47.87, with shipping stocks leading gains.

## Singapore on top as cash flows in

## MARKETS IN PERSPECTIVE

	% change in local currency				% change sterling	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1991		
Austria	+3.99	+22.12	-25.95	+11.32	+10.88	+11.69
Belgium	+3.21	+15.03	-2.45	+12.84	+12.76	+13.58
Denmark	+3.67	+19.90	-4.07	+15.56	+14.92	+15.77
Finland	+2.30	+20.87	-29.15	+10.86	+10.37	+11.17
France	+3.09	+11.23	-8.75	+12.48	+11.01	+11.82
Germany	+4.49	+13.39	-13.45	+11.11	+9.98	+10.48
Ireland	+3.97	+21.39	-21.65	+12.49	+11.78	+12.59
Italy	+3.48	+18.31	-18.54	+11.44	+10.72	+11.54
Netherlands	+0.49	+7.08	-5.69	+8.58	+5.01	+5.78
Norway	+0.15	+11.89	-19.49	+2.44	+2.22	+2.98
Spain	+2.91	+18.06	-5.03	+18.16	+17.52	+18.38
Sweden	+4.54	+11.79	-5.82	+17.26	+17.39	+18.24
Switzerland	+0.76	+11.58	-10.47	+12.42	+10.35	+11.15
UK	+0.92	+10.94	+0.70	+6.29	+8.29	+9.08
EUROPE	+2.14	+12.05	-6.07	+10.22	+9.62	+10.41
Australia	+0.92	+7.13	-11.05	+9.32	+4.44	+11.26
Hong Kong	+1.56	+9.51	+17.79	+15.95	+15.25	+16.06
Japan	+1.12	+9.85	-25.84	+11.13	+13.17	+13.98
Malaysia	+4.39	+15.17	-4.47	+8.47	+7.74	+8.53
New Zealand	-5.26	+9.40	-27.95	+7.12	+8.70	+9.87
Singapore	+4.58	+14.33	-9.25	+16.90	+19.52	+20.39
Canada	-1.26	+6.88	-4.51	+4.90	+4.91	+5.67
USA	-0.80	+8.94	+12.29	+11.14	+10.33	+11.14
Mexico	-0.66	+8.16	+14.11	+2.92	+1.35	+2.09
South Africa	+0.46	+7.51	-15.71	+0.45	+6.16	+6.83
WORLD INDEX	+0.86	+10.04	-8.15	+10.72	+10.90	+11.76

1 Based on February 22nd 1991. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Ltd.

## FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	FRIDAY FEBRUARY 22 1991										THURSDAY FEBRUARY 21 1991										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Grain Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Grain Div. Yield	1990/91 High	1990/91 Low	Year ago (approx)			
Australia (79)	131.34	+1.0	100.18	108.79	102.70	111.29	+0.5	6.17	129.98	98.45	107.92	100.72	108.66	158.51	112.74	141.72	141.72	112.74	141.72			
Austria (19)	219.63	+0.9	187.50	183.61	171.73	170.28	+0.8	1.00	217.68	184.85	180.72	188.67	189.01	285.63	187.00	288.08	288.08	187.00	288.08			
Belgium (80)	150.17	+0.5	114.53	125.53	117.42	113.58	+0.5	5.17	148.48	119.22	124.10	115.83	115.36	180.23	121.73	135.48	135.48	121.73	135.48			
Canada (116)	137.89	+0.7	110.79	114.36	114.52	-0.1	1.38	135.54	104.70	114.80	107.19	111.40	103.81	121.24	157.87	137.89	137.89	121.24	157.87			
Denmark (32)	289.31	+0.2	205.38	225.14	210.58	210.88	+0.4	1.64	289.84	204.58	224.05	207.10	210.02	272.82	217.74	289.31	289.31	217.74	289.31			
Finland (21)	114.66	-0.2	87.45	95.88	89.88	89.58	-0.2	3.23	114.86	87.08	96.44	90.07	87.20	122.29	90.51	148.48	148.48	90.51	148.48			
France (115)	141.52	+0.1	102.15	103.15	113.26	104.34	+0.1	2.35	141.74	102.74	114.55	107.78	108.25	138.29	121.85	142.96	142.96	121.85	142.96			
Germany (88)	123.60	+0.4	84.29	106.68	96.64	94.56	+0.5	2.36	124.12	84.01	107.24	100.00	104.44	144.33	121.74	144.33	144.33	121.74	144.33			
Hong Kong (46)	141.40	+0.2	107.84	118.20	110.57	141.43	-0.2	4.74	141.85	107.28	117.61	107.99	107.69	147.49	112.24	118.27	118.27	112.24	118.27			
Italy (20)	167.15	+0.2	127.48	139.74	130.70	132.36	+0.7	3.45	166.51	125.54	136.50	129.26	131.53	196.57	132.88	180.31	180.31	132.88	180.31			
Japan (91)	87.33	+0.7	56.81	73.01	68.29	73.62	+1.6	3.44	88.73	55.69	72.00	67.20	72.35	109.26	72.05	84.90	84.90	72.05	84.90			
Malaysia (34)	162.21	+0.5	114.48	125.59	117.21	118.98	-0.6	1.77	162.11	114.36	125.59	115.89	115.89	160.26	125.73	168.24	168.24	125.73	168.24			
Netherlands (12)	230.23	+0.0	175.58	182.45	180.01	239.35	+0.1	3.15	230.14	174.31	191.08	173.88	239.19	250.89	182.95	230.23	230.23	182.95	230.23			
Norway (12)	598.06	+0.6	455.04	498.79	468.55	1942.07	-0.3	0.36	599.68	454.42	498.16	464.93	1947.29	613.98	334.83	598.06	598.06	334.83	598.06			
Mexico (41)	141.71	-0.5	108.08	114.47	110.61	109.70	-0.3	4.93	142.49	107.92	118.31	110.24	109.33	149.03	125.70	132.72	132.72	125.70	132.72			
New Zealand (15)	47.26	-0.2	36.04	39.51	39.95	42.00	+0.2	6.09	47.36	35.87	39.32	36.70	41.92	75.38	41.18	54.36	54.36	41.18	54.36			
Philippines (16)	210.32	+0.0	160.40	175.52	165.48	197.00	+0.1	1.87	200.11	160.56	175.52	162.02	164.98	276.79	182.24	235.90	235.90	182.24	235.90			
Singapore (25)	191.74	+1.1	148.23	160.29	149.99	151.72	+0.7	1.74	199.72	143.70	157.83	147.02	150.24	174.24	162.36	191.74	191.74	162.36	191.74			
South Africa (60)	195.57	+0.9	146.15	163.49	122.91	136.82	+0.7	3.86	193.90	146.86	160.99	150.26	137.63	251.39	151.50	205.03	205.03	151.50	205.03			
Spain (41)	167.11	+0.4	128.88	139.67	129.66	117.96	+1.3	4.81	165.52	125.37	143.93	129.26	118.49	182.25	128.54	150.65	150.65	128.54	150.65			
Sweden (27)	188.54	+1.0	143.79	157.02	147.43	165.68	+0.8	2.63	186.68	141.59	155.00	144.56	133.31	234.93	146.04	182.37	182.37	146.04	182.37			
Switzerland (16)	160.07	+0.5	108.75	122.85	117.31	119.26	+0.6	2.61	160.44	108.51	122.57	107.77	108.51	145.99	122.57	160.07	160.07	122.57	160.07			
United Kingdom (239)	180.93	+0.6	137.82	151.05	147.29	138.82	+0.2	2.80	180.93	137.82	151.05	147.29	138.82	180.93	137.82	180.93	180.93	137.82	180.93			
USA (626)	148.16	+0.2	112.59	123.66	115.65	148.16	+0.2	3.31	147.82	111.85	122.73	114.55	147.82	148.55	119.06	131.32	131.32	119.06	131.32			
Europe (940)	148.33	-0.3	113.28	124.17	116.14	115.04	+0.5	4.07	148.02	112.67	123.73	115.48	114.51	157.65	124.91	138.62	138.62	124.91	138.62			
Nordic (110)	192.50	+0.4	146.81	160.83	150.52	148.65	+0.1	2.11	191.73	145.23	169.21	148.58	147.24	239.25	152.55	192.50	192.50	152.55	192.50			
Pacific Basin (550)	141.43	-1.2	107.86	118.23	119.20	119.00	+0.5	1.06	141.13	106.41	118.84	110.91	110.95	192.76	107.82	140.55	140.55	107.82	140.55			
Europe-Pacific (1500)	144.69	-0.8	110.35	120.95	113.13	118.18	+0.1	2.33	145.90	110.00	121.33	113.05	116.32	174.18	118.03	154.93	154.93	118.03	154.93			
North America (842)	147.41	+0.2	112.42	123.24	115.28	145.91	+0.2	3.32	147.14	111.45	122.18	114.04	114.65	148.57	119.26	131.62	131.62	119.26	131.62			
World Ex. UK (681)	123.69	-0.1	101.71	107.50	100.55	101.61	+0.7	3.31	126.68	97.51	107.83	99.99	100.00	145.62	108.85	127.10	127.10	108.85	127.10			
World Ex. Japan (167)	123.69	+0.1	100.21	107.50	100.55	101.61	+0.7	3.31	126.68	97.51	107.83	99.99	100.00	145.62	108.85	127.10	127.10	108.85	127.10			
World Ex. US (178)	145.21	-0.8	110.76	121.40	113.55	118.72	-0.2	2.36	146.38	110.07	121.55	114.77	114.77	145.21	110.76	145.21	145.21	110.76	145.21			
World Ex. UK (2008)	141.80	+0.4	107.99	119.38	110.73	126.92	+0.0	2.40	142.21	107.71	118.08	110.21	123.95	182.00	115.37	144.58	144.58	115.37	144.58			
World Ex. So. Af. (2244)	144.77	-0.5	110.41	121.03	113.21	127.92	+0.0	2.89	145.43	110.15	120.76	110.72	127.93	151.64	118.04	145.15	145.15	118.04	145.15			
World Ex. Japan (1861)	147.99	+0.0	112.67	123.73	115.74	132.71	+0.3	3.70	147.99	112.09	122.89	114.70	132.32	151.91	131.24	135.25	135.25	131.24	135.25			
The World Index (2304)	145.07	-0.4	110.84	121.28	113.44	127.96	+0.0	2.70	145.72	110.37	120.99	112.95	122.00	162.05	118.33	145.61	145.61	118.33	145.61			